

World News

At least 18 killed in South African fighting

Unidentified gunmen shot dead at least 18 Inkatha party supporters in South Africa's KwaZulu township yesterday and injured 14. Six more black people died in fighting elsewhere and two journalists were shot and wounded in Soweto township.

Tokozas has been the scene of frequent fights between Inkatha and the rival African National Congress. In six days, the rivals and the government are due to sign an agreement aimed at halting the violence. Page 5

Serbs tighten grip

Yugoslavia's federal army and Serb militants tightened their grip over strategic Croatian towns, adding to the problems of The Hague peace conference. Page 16

China protests to US Beijing protested to Washington after US customs officials searched 23 Chinese companies, most of them in New York, as part of an investigation into illegal trade practices. Page 5

Air safety check

The US Federal Aviation Administration is to order precautionary safety checks on reverse-thrust brakes on Boeing 757s. The order is based on evidence from May's fatal Boeing 767 crash in Thailand. Page 5

Rebels kill hostage

An oil engineer kidnapped in India by Assam independence fighters was found dead and an unidentified gunman killed an Amnesty International official who was negotiating for the oilman's release. Page 5

Aquino backs bases

Philippines President Corason Aquino is to lead a mass rally tomorrow in support of US military bases in the country. The rally comes on the day of an expected Philippine senate vote on the issue. Page 5

Shipwreck deaths

Rescuers gave up searching for 24 people still missing after a coastal trader foundered on a reef off Papua New Guinea with 85 people aboard. Page 5

Taiwan protest march

Taiwanese demonstrators called for the country to rejoin the United Nations as an independent nation. Taiwan was ousted from the UN in 1971 in favour of China. Page 5

Dutch arrest Irishman

Dutch police arrested a 45-year-old Irishman suspected of murdering a Belgian policeman in 1989. A Dutch news agency said the unnamed man was a suspected IRA terrorist. Page 5

Argentine polls

Argentines went to the polls yesterday in mid-term elections which President Carlos Menem is expected to win. Page 4

New Year alert

The Israeli army sealed off the occupied territories to prevent attacks on Israelis during Jewish New Year. Shamir spurs peace link to loan guarantee. Page 4

Sabotage theory

Anti-democracy saboteurs may have been responsible for the head-on train crash which was reported to have killed over 150 people in Congo, the country's transport minister said. Page 4

Fatal shark attack

A 19-year-old diver was killed by a white pointer shark at a reef south of Adelaide, South Australia. Page 4

Mitterrand's milestone

Francis Mitterrand, 74, today becomes France's longest-serving president. He took office in 1981 and has four years left of his second seven-year term. Page 4

German car sales should boost figures for Europe

A surge in sales in a unified Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key markets.

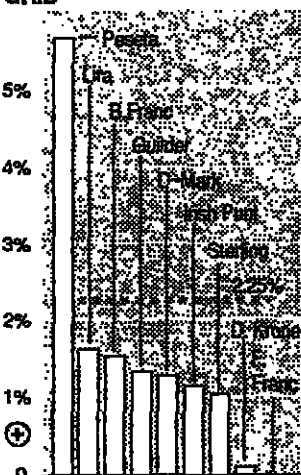
According to DRI Europe, the automotive analysts, the strength of the German market has surprised even optimistic observers. Page 3

EUROPEAN Monetary System: Attention focused on sterling last week after UK bank base rates were cut. The pound shrugged off the move, however, as opinion polls pointed to an improvement in the ruling UK Conservative party's fortunes. After moving up one place on Thursday sterling finished unchanged on the week as third weakest member of the ERM grid. Spanish inflation data this Thursday may turn the spotlight on the peseta, highest member of the system.

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow

EMS September 6, 1991

GRID



band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

TELEPHONE: International charges are likely to remain high for some time after the failure of national companies and ministries at a meeting in Geneva substantially to reform accounting rates. Page 16

AIR FRANCE: currently in talks with Sabena, the Belgian airline, which could lead to commercial co-operation between the two companies, has ruled out the possibility of taking a stake in its loss-making rival. Page 19

SOUTH AFRICA: The government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead. Page 5

EAGLE STAR: UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert in connection with the property mortgage indemnity business which has run the insurer into serious problems over the past two years. Page 18

GREECE: Prime minister Constantine Mitsotakis vowed to toughen his economic austerity plan in the next year, regardless of the political risk. "We will be as unpopular as we have to be," he told a news conference. Page 3

REDLAND: UK building materials group and the world's biggest roof tile producer, is expanding its manufacturing operations in eastern Germany as part of a £70m (\$118m) package of investment worldwide. Page 17

Italy leads attack on Dutch plans to toughen Emu entry

By David Buchan and David Gardner in Brussels

PRESSURE IS growing among European Community member states for changes to proposals on European monetary union put forward by the Dutch presidency of the EC last week and due to be discussed by finance ministers in Brussels today.

Italy in particular is concerned that tough economic conditions should not be imposed on countries wishing to participate in a European currency union. The European Commission has joined Italy in expressing concern that the Dutch proposals increase the prospect of a two-speed move to Emu.

The core proposal of the Dutch government, which has always aligned itself closely with Germany on monetary policy, is that economic convergence must precede monetary union.

Specifically, it suggests that, when the transitional second stage of Emu is reviewed at the end of 1996, no state should be eligible to enter the currency union, unless for the previous two years it had kept its inflation rate close to that achieved by the member state with the best performance in terms of price stability, had avoided "excessive" budget deficits, and kept within the narrow

band of the exchange rate mechanism without any devaluation.

The Dutch paper also implies that any convergence along these lines must have lasting credibility in the eyes of the financial markets. This credibility would be reflected "in a close approximation of comparable interest rates relative to those member states with the best performance in terms of price stability", it says.

The Dutch presidency of the EC claimed that when these proposals were discussed by senior officials of the Twelve last week, they only drew serious criticism from Greece. But Italy, it seems, and perhaps other southern countries which are worried about being left behind by the north in the move to Emu, may have been holding their political fire for today's ministerial debate.

Italy and the Commission complain that not only do the Dutch paper's strict convergence criteria increase the prospect of a two-speed move to Emu, but that they also depart from the October 1990 Rome agreement on setting up the outline of a European central bank in 1994. This agreement was never supported by the UK and has been ques-

tioned by Germany.

The Dutch paper proposes a European Monetary Institute for the transitional stage of Emu, with the European central bank only being established after the final decision to create Emu has been taken.

The general feeling in Brussels is that events in the Soviet Union and eastern Europe make it all the more important to finish the intergovernmental conference on Emu and political union this year.

The urgency of the need for the EC to respond to the east is why France has been so bitterly attacked by many of its partners for failing to put geo-politics ahead of its farming interest and admit more west from central Europe to the EC.

France considers the Commission is trying to bounce the EC into accepting its plan to overhaul the Common Agricultural Policy, using agreements and negotiations with General Agreement on Tariffs and Trade, and the need to bind eastern Europe more closely to the EC, as its weapons.

It badly misjudged the mood prevailing after the Soviet events, and was left isolated such as Ireland have similar misgivings.

US may seek talks on N-weapons in Europe

By Lionel Barber in Washington

THE US is ready to discuss the withdrawal of battlefield nuclear weapons from western Europe, Mr Dick Cheney, US defence secretary, said at the weekend.

Mr Cheney said the US expected to discuss the issue with its NATO allies during a meeting of the alliance's nuclear planning group this month.

His comments suggest that the Bush administration is considering further changes in its nuclear strategy in Europe following the collapse of the Warsaw Pact and the recent favourable developments in the Soviet Union.

Speaking on US television, Mr Cheney said: "Both sides

(US and Soviet Union) have short-range systems, artillery shells, short-range missiles with nuclear warheads on them which no longer have much utility in the new European environment."

Despite his offer on short-range nuclear weapons, Mr Cheney ruled out any immediate large-scale cuts in the US defence budget in the light of events in the Soviet Union. The present five-year plan would already bring down the size of US armed forces to their lowest level since before the Korean war.

"You cannot make those kind of fundamental decisions about long-term US security requirements based on devel-

opments day-to-day or even week-to-week in the Soviet Union," he said.

The Pentagon's interest in opening talks on battlefield nuclear weapons stems partly from concerns about the proliferation of such weapons inside a Soviet Union which could be unstable over the next few years.

More broadly, it points to general agreement that a more enlightened Soviet leadership which is prepared to cut defence spending and shrink the size of the Red Army opens the possibility of "new thinking" in US military strategy.

A call for minimum deterrence, Page 30

Salomon says few clients have left after allegations

By Peter Martin and Richard Waters in London

SALOMON Brothers, the Wall Street investment bank caught up in allegations that its traders rigged US government bond auctions, says it has lost very few clients because of the scandal.

Mr Deryck Maughan, appointed as chief operating officer of Salomon Brothers last month, said yesterday that 24 of the bank's 37 most important fixed-interest clients worldwide continued to do active business with Salomon's trading desks.

Of the remaining three, one - the World Bank - has suspended business with Salomon Brothers until the end of this month, when it will review the new management's clean-up efforts. Another, the California state pension fund, is not dealing with Salomon Brothers on government securities, but is continuing to trade mortgage-backed securities and equities with it. The third is not investing in the

fixed interest market at the moment.

Similarly, said Mr Maughan, 92 of the firm's 100 top equity trading clients are continuing to trade actively with it.

In investment banking, there had been one well-publicised loss of business, the UK Treasury's decision last week to drop Salomon as lead manager of the US portion of the sale of the government's remaining stake in British Telecom, due in November.

"I think that decision was largely taken on UK domestic grounds," said Mr Maughan, rather than because the US authorities had warned the British government against using Salomon Brothers, or because its ability to place shares in the US had been harmed. "Corporate America is sticking with us," he said.

Mr Maughan visited London over the weekend to talk to UK-based staff, clients, and financial authorities.

Salomon Brothers' future depends on the penalties the US regulator decides to impose, said Mr Maughan. "If the government takes away your licences, you're out of business. If it levies a fine out of all proportion to history and your capital base and the crime, you're out of business."

Mr Maughan did not rule out the possibility that further damaging disclosures about Salomon Brothers' past activities might emerge during the investigations. The new management's knowledge of what had taken place was based entirely on what those involved had told it; a government investigation had greater powers than the firm so it might find out more, he said.

So far, however, "We have suffered some reputation damage but I would say our franchise is essentially preserved at this point."

Background, Page 17

Moscow may seek to default on debt

By John Lloyd in Moscow and Christopher Parkes in Bonn

FEARS over the ability of the Soviet Union to maintain foreign debt repayments have emerged after Mr Thomas Aliyev, deputy chairman of the Bank for Foreign Economic Affairs, said Moscow might be forced to request debt rescheduling.

This, he said, was only the "worst possible option" if talks aimed at securing new credits failed.

The total Soviet debt stands at more than \$60bn, with \$15bn-\$20bn in short-term debts repayable over the next 2 1/2 years.

Western economists attending a Moscow meeting of the World Economic Forum said they were convinced that Moscow would soon request debt rescheduling, because of the fall in Soviet oil production and foreign sales.

Mr Hilmar Kopper, chief executive of Deutsche Bank, Germany's biggest bank, also expressed concern at the weekend about the status of Moscow's debts. He said in Bonn that the west should pump in \$4m-\$5bn in bridging loans if a debt crisis - or worse - is to be avoided. He also stressed that Moscow's existing financial institutions must be kept intact.

"You can set up new banks (in the newly independent republics) quickly, but how long does it take before they can be trusted?" Mr Kopper asked. Perhaps 50 per cent of Soviet debt might be the responsibility of Russia, but who was to know who was responsible for the rest?" he asked.

In Moscow, senior figures in the Soviet and Russian governments said the rouble will become convertible next year - in spite of fears that this may fuel hyperinflation and cause social unrest.

Mr Ivan Ilavayev, the Russian prime minister, who chaired the four-strong Committee for the Management of the National Economy, told the forum on Saturday: "I think we would be able to do this [make the rouble convertible] next year. I believe it will happen in 1992."

Mr Evgeny Saburov, the Russian deputy prime minister and economics minister said: "No matter how hard and difficult it might be, the rouble will be made convertible in 1992, though I cannot give you a precise date now."

This contrasted with pessimistic assessments of rouble convertibility given to the conference by Mr Aliyev, supported by Mr Valerian Kulikov, deputy chairman of the State Bank and Mr Ivan Ivanov, an independent foreign trade expert.

Mr Kulikov revealed that a committee of bankers and economists had told the previous government of Mr Valentin Pavlov that its aim of internal convertibility by January 1992 was "an adventurist measure".

He claimed that Mr Pavlov's support for the August 1991 coup was born of the desperation he felt about being unable to meet that target.

Mr Ivanov said convertibility would require at least \$20m a year for three years from the west to allow the State Bank to support the rouble. The Soviet Union, he said, had no hope of receiving such amounts.

Mr Saburov pleaded for urgent humanitarian aid from the west to prevent food shortages in the coming winter. This will be discussed at talks between Soviet leaders and western foreign ministers who arrive in Moscow today for the opening of the Conference on



A young boy raises the Georgian flag during a rally in Tbilisi in support of the president and parliament

Security and Co-operation in Europe.

In a newspaper interview Mr Saburov said plans immediately to privatise large parts of the Russian economy had been set aside in favour of pursuing emergency measures to secure food and fuel supplies and to convert defence industries to civilian production.

The Committee for the Management of the National Economy is expected to produce a blueprint of an inter-republican economic agreement over the following week. This would be in time for the next meeting of the State Council, effectively the supreme Soviet executive body, on September 16.

● Soviet army troops yesterday started withdrawing from Lithuania in what appears to be the first formal step by Moscow in recognition of the new state. Gillian Tett reports from Vilnius.

More than a dozen trucks, carrying Soviet army troops pulled out of the North Vilnius barracks under the supervision of Lithuanian police.

Wind of change, Page 16

Preparing for winter, Page 2

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Sir Charles Powell, Mrs Thatcher's foreign policy adviser for six years, achieved an almost legendary reputation. Some Foreign Office colleagues would grumble that he had become "more Thatcherite than Thatcher". Page 22

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THURSDAY: Teenage: still facing a long, hard slog.
MONDAY SEPT 16: India: a politically tumultuous year ends with significant moves towards economic deregulation.
TUESDAY SEPT 17: Personal Computers & Software: looking for new direction.
FRIDAY SEPT 20: Japan in the UK: the influence of the land of the rising sun is much more than skin deep.

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THE SOVIET BREAK-UP

Moscow fears Thousands queue for a last look at Lenin

winter fuel and food shortages

By Mark Nicholson in Moscow

THE first chilly days of autumn in Moscow have brought with them dire warnings of food and energy shortages across the Soviet Union this winter, and of serious political consequences.

The Moscow city council this weekend set up an emergency committee to ensure food supplies to the capital, with Mr Valentin Karanukhov, its chairman, saying: "The catastrophic situation with food supplies dictates such emergency measures."

Mr Karanukhov said Moscow might be without reserves of potatoes this winter. His committee was negotiating supplies of vegetables with other republics.

As part of an emergency response to a prospective food shortage, more than 20,000 Soviet troops have recently been drafted into the countryside around Moscow to help with the harvest.

Meanwhile, Mr Ivan Silayev, the Russian prime minister, said at the weekend that fuel stocks for Soviet power stations stood at just 60 per cent of required levels for the winter. Oil production in the Soviet Union has fallen to 10m barrels a day this year from levels of 12.5m b/d last year, while coal procurement is just 20 per cent of planned targets.

Mr Eduard Shevardnadze, the former Soviet foreign minister, warned at the weekend that a severe winter on top of these shortages would bring "very serious problems", adding: "People could take to the streets spontaneously..."

very dangerous people could then take centre stage."

As the Soviet grain harvest enters its last weeks, most Soviet and western officials are expecting a poor yield of around 190m tonnes, against 240m tonnes last year, leading western diplomats in Moscow to estimate that the Soviet Union will need to import between 77m and 110m tonnes.

The harvest's effective yield will be much lower, however, both because up to 20 per cent of the harvest is traditionally lost to poor transport and storage, and because farmers, increasingly disillusioned with prices and incentives offered from the central authorities, are hoarding grain.

As the republics haggle over the terms of their economic ties with each other, and particularly with Russia, supplies of food across the union also risk becoming a political bargaining chip.

Nevertheless, Mr Vladimir Tikhonov, an academic at the Soviet Agricultural Academy, said in this week's *Soyuz* magazine that the choice of food would be poorer this winter, but said: "Famine is ruled out - and I say this as someone who knows the situation well."

Mr Tikhonov said the problem was not lack of production, but inefficient, centralised distribution. "On the average, this country produces 70m tonnes of potatoes a year - as much as China, Britain, Germany and the US put together. Americans produce 15m tonnes a year, and find this quite sufficient."

Leyla Boulton finds Soviet citizens as keen to praise the state's founder as bury him

A QUEUE almost a mile long yesterday stretched across Moscow's Red Square and into a neighbouring park as thousands waited for what might be a last chance to file through the ultimate temple of Soviet communism - Lenin's mausoleum.

"I came here to see him when I was a girl," said a woman of 40. "But he looks much better this time round." Lying in a sumptuous glass casket and dressed in a natty blue suit, Lenin's body looks more like an artful imitation rather than the real thing. Rumour has it that after numerous repairs abroad, the real thing was thrown out a long time ago.

The scene is not from a sick movie about the "evil empire" but from a final visit to the mausoleum on Red Square where Vladimir Ilyich Lenin, the founder of the Soviet state, has been embalmed since he died in 1924.

With the collapse of 74 years of communist rule, the mausoleum's days seem numbered.

Last Thursday, the day parliament formally dissolved the old Soviet Union, Mr Anatoly Sobchak, mayor of St Petersburg (formerly Leningrad), proposed that Lenin be granted his last wish - to be buried. And it is not just Lenin who stands to get a decent burial. It is the entire communist mythology which victorious democrats want to bury.

There are still millions of people, however, for whom the dismantling of this heritage is a tragedy.

Tears welled in the eyes of Mrs Lyubova Strelnikova, a 55-year-old history teacher, as she emerged from her second visit to the mausoleum in as many days. She said she owed everything to Lenin's revolution - including her free education and her cheap trips to eastern European countries when they were still Soviet satellites.



My children will not be able to have any of this because everything's expensive now and you have to pay for trips to the popular democracies," she explained, having travelled the 800km from the town of Saratov to see Lenin one last time.

Mr Vladimir Melnichenko, director of the Lenin museum, says that if Lenin were able to see how he had been turned into an idol, "it would have killed him". But he warns against trying to "rip out a page of our history" which will eventually have to be pasted back.

Appointed five months ago, he had been planning to redesign the collection so that it would show Lenin "warts and all". But he is afraid he will not be given a chance. Mr Gavril Popov, the mayor

of Moscow, has served notice that the museum has to vacate its large red-brick premises around the corner from the mausoleum by the end of the month.

A Rsb2.3m (\$1.3m) fund of contributions from ordinary citizens to help preserve the museum has been frozen along with all other Communist party funds, and unless Moscow City Council gives him a building and the money is unfrozen, he will have to give up his dream of a new museum.

The first victims of popular anger unleashed last month after decades of enforced respect were monuments to such as Felix Dzerzhinsky, founder of the Soviet secret police which terrorised generations.

Moscow City Council, appealing against a repudiation of the demolition of churches and Tsarist monuments which followed the first Russian revolution, has set up a sculpture park where offending statues can find a civilised resting place.

Iron Felix, pulled down from his pedestal in front of KGB headquarters, now lies on his side in a grassy lot near the Tretyakov art museum. His companions so far include a statue of Mikhail Kalinin, who served as Soviet president in the 1930s, and Yakov Sverdlov, a Bolshevik henchman who ordered the execution of the Tsar and his family in 1918.

The city's main statue of Lenin, situated on October Square around the corner, may well be next in line for the removal men.

Threat to US grain sales

US grain sales to the Soviet Union may be halted temporarily because American and foreign banks have failed to take up the Bush administration's offer of loan guarantees to finance the shipments, Lionel Barber writes from Washington.

Officials fear a halt in sales could further complicate efforts to cope with an expected winter food crisis in the Soviet Union.

President Bush said two weeks ago he would make available \$315m (£196m) out of \$500m agricultural loan guarantees which had been planned for October 1, but so far the commercial banks have remained wary.

'Sham' election in Azerbaijan

AZERBAIJAN'S first direct presidential elections yesterday went ahead, despite criticism by the opposition, writes Ariane Genillard in Baku.

Mr Ayaz Muttalibov, the current president, was the only candidate after his opponents refused to take part in 'sham' elections.

Baltic states to open talks with EC on trade and aid

By David Buchan in Brussels

THE Baltic states today start talks in Tallinn, the Estonian capital, with the European Commission on winning trade and aid concessions from the EC.

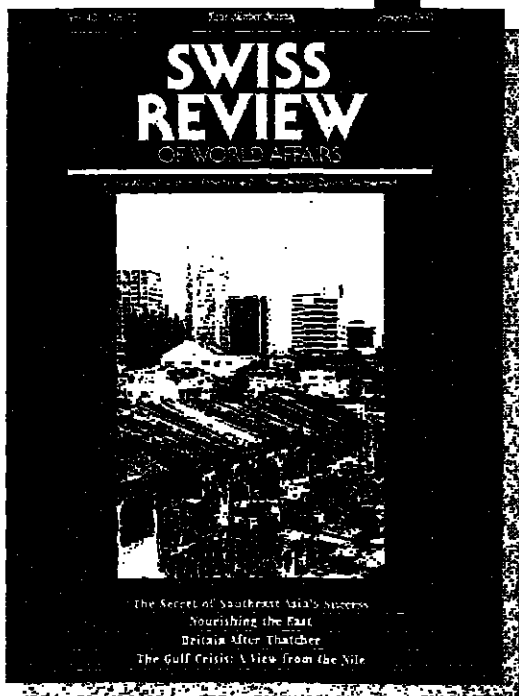
Mr Frans Andriessen, the EC's external affairs commissioner, is to meet representatives of the three states to discuss their economic needs and desires. The commissioner goes on to Moscow later today, but a team of EC officials will visit Riga and Vilnius.

The Baltic states' foreign ministers were in Brussels on Friday to tell their counterparts from the Twelve of their wish to become "associated members" of the Community. "We are shifting towards the west, towards the EC," said Mr Algirdas Sautargis, the Lithuanian foreign minister. "It is too early to discuss membership, but the shift is in that direction."

Today's talks have a much shorter focus. On offer to the Baltic states are the standard trade and economic co-operation agreements that Brussels has with east European states. But since Baltic trade is tied to the remaining Soviet republics, the immediate issue is extension of the aid programme of the Group of 24 western industrialised countries, which is coordinated by Brussels.

The EC's initial estimate is, in the words of a Commission paper, that the 8m Balts will need \$2bn-\$3bn a year.

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INTERNATIONAL NEWS

Recession forces a downward revision of figures for the UK

Germany likely to buoy new car sales in Europe

By Kevin Done, Motor Industry Correspondent

A SURGE in sales in a unified Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key markets.

According to DRI Europe, the automotive analysts, the strength of the German market has surprised even optimistic observers.

DRI, which forecast earlier this year a 2.2 per cent decline in west European new car demand, says in its latest report that the market is now expected to expand by 0.5 per cent to 13,268,000 vehicles.

The figures have been distorted by the strength of German demand and inclusion of east Germany in German new car registrations since the start of 1991. Excluding Germany, western European new car demand is forecast to fall by 3.5 per cent.

Of 16 markets in western Europe, only four - Germany, Austria, Greece and Portugal - are likely to enjoy higher demand levels this year.

DRI forecasts that new car sales in Germany will jump by a third to 4.07m, from 3.04m in west Germany alone last year. Since its last forecast in May DRI has raised its estimate for German car sales by 510,000 and has increased its projection for the share taken by east

Germany to 630,000 from 360,000.

While the size of the increase in German sales has surprised the motor industry, it has also been forced to revise downward forecasts for the UK, in the face of a severe recession, and for France. UK new sales are projected to drop to 1.58m, a 31 per cent fall in two years and the lowest level since 1982.

DRI suggests the picture will be reversed next year with the start of a recovery in France and the UK, where new car sales are expected to show a 10.5 per cent increase to 1.75m.

Demand is likely to slip back in Germany from this year's inflated level, with an 18 per cent drop to 3.53m in the face of tighter economic conditions. While this will depress overall western European demand by 2 per cent, the rest of the western European market, excluding Germany, is forecast to increase by 5 per cent.

DRI estimates that the share of Japanese cars in the European Community market will rise from 10 per cent in 1990 to 12.3 per cent in 1995, with the UK offering one of the biggest increases, from 11.7 per cent last year to 17.3 per cent in 1995.

World Automotive Forecast Update, DRI Europe, Wimbledon Bridge House, 1 Berridge Road, Wimbledon, London, SW19 3RU.

EUROPEAN CAR SALES FORECAST ('000's)

	1990	1991	1992	1993	1995
Western Europe total	13,197	13,268	13,005	13,008	14,841
EC total	12,154	12,322	12,024	12,821	13,663
Germany**	3,041	4,070	3,350	3,953	3,757
Italy	2,346	2,550	2,350	2,352	2,550
France	2,309	2,070	2,159	2,245	2,407
UK	2,009	1,580	1,748	2,065	2,234
Spain	582	695	683	1,086	1,318
Eastern bloc total	2,259	2,046	1,937	1,862	2,333

EUROPEAN CAR PRODUCTION FORECAST ('000's)

	1990	1991	1992	1993	1995
Western Europe total	13,574	13,278	13,233	14,147	15,243
EC total	13,238	12,930	12,831	13,716	14,790
Germany**	4,887	4,772	4,689	4,778	5,069
France	3,295	3,139	3,117	3,330	3,594
Italy	1,875	1,754	1,741	1,836	1,936
Spain	1,079	1,253	1,206	1,897	1,869
UK	1,295	1,216	1,306	1,581	1,758
Eastern bloc total	2,449	2,180	2,090	2,059	2,516

*1990 actual, 1991-1995 forecast. **From 1991 Germany total includes East German states. Source: DRI World Automotive Forecast Report.

Greek PM warns on economy

MR Constantine Mitsotakis, Greek prime minister, vowed yesterday to toughen his economic austerity plan in the next year, regardless of the political risk, Reuters reports from Athens.

"We will be as unpopular as we have to be," he told a news conference.

Mr Mitsotakis, who formed the first conservative government in nine years after elections in April 1990, said his measures so far had made some progress but had failed to cut the budget deficit.

In a policy speech on Saturday, Mr Mitsotakis warned Greeks to prepare for another year of hardship, saying the first signs of economic recovery would be felt only late in 1992.

Mr Mitsotakis, who is under fire from an increasing number of critics in his own party as well as the opposition Socialists, repeated yesterday that he had no intention of calling an early election or resigning.

"This is a four-year government and it needs four years to complete its programme," he said, pouring cold water on rumours that he was planning an election later this year.

De Maizière replacement lined up

MRS Angela Merkel, Bonn's women's minister, looks set to replace Mr Lothar de Maizière as deputy chairman of the ruling Christian Democrats (CDU) after his resignation on Friday, writes David Goodhart in Bonn. He accused the west German wing of the party of failing to understand east Germans.

Mrs Merkel, 37, who like Mr de Maizière is an east German, "embodies a new generation of politician from the east who will strengthen the CDU", according to Mr Volker Rühe, the CDU general secretary, who has been leading the attack on the east German CDU.

He believes lack of a proper purge of the old eastern CDU, a bloc party which supported the former regime, has hindered the progress of talented young east Germans and damaged the party's image. The CDU has lost nearly a third of the new east German members it acquired last year and now trails the Social Democrats in polls in the east.

Yesterday Mr Klaus Reichenbach, chairman of the CDU in Saxony, also resigned under pressure from reformers in Bonn.

But Mr de Maizière, who temporarily quit all his party posts last December after accusations of working for the Stasi secret police, believes the reformers are forcing a foreign political culture on to the east.

Last week he went on the offensive and accused the Bonn CDU of withholding DM28m (\$8.8m) which belongs to the east.

Underlying the dispute is the complaint that the western CDU, and west Germany in general, has seen unification as a one-way process.

Mr Hans-Dietrich Genscher, German foreign minister, flew to Moscow yesterday to explore ways to co-operate with Soviet leaders. AP reports from Bonn. He plans to visit the newly independent Baltic republics later in the week.

Mr Genscher, on his first Moscow trip since last month's failed coup attempt against President Mikhail Gorbachev, had meetings scheduled with Mr Gorbachev and Russian President Boris Yeltsin to learn how the two leaders are working together.

'Pessimistic diplomacy' pervades Yugoslav talks

David Gardner sees the EC peace conference begin with an exchange of vitriol between principal parties

"EUROPE is on the edge of a disaster on the question of Yugoslavia," judged Mr Douglas Hurd, the UK foreign secretary, having just seen the EC's peace conference on Yugoslavia open in The Hague to an exchange of vitriol between Croat and Serb leaders.

Lord Carrington, the former UK foreign secretary chosen to chair the conference, remarked drily afterwards that he foresaw "considerable difficulties ahead". Indeed - but progress so far can justly be said to be par or slightly better for a particularly treacherous course, despite the heat of Saturday's clashes.

Mr Franjo Tudjman, the right-wing president of Croatia, which along with Slovenia declared itself independent on June 25, accused Serbia and the Serb-dominated federal army of waging a "dirty, undeclared war" against his republic which had claimed 2,200 dead and wounded. He suggested "direct military intervention" to protect Croatia.

Mr Slobodan Milosevic, Serbia's president, won instant if ephemeral advantage by replying in English polished into perfect sound-bites. The "totalitarian and chauvinist regime in Croatia" had set off the bloodbath by attacking its Serbian minority, which it would not be allowed to imprison inside a new and hostile state. Serbian paramilitaries in Croatia were defending themselves against "the repetition of genocide" carried out by the Nazi-installed Croatian republic during the Second World War.

Yet it was only to be expected that the main combatants would use the



Slobodan Milosevic (left) and Franjo Tudjman used the opening session to stake out their uncompromising positions

opening - beamed back to Yugoslavia - to stake out uncompromising positions. It was equally predictable that when the EC foreign ministers last week set Saturday as the date for the conference to start, there would be a great spasm of violence in Croatia as each side sought last minute advantage on the ground.

Lord Carrington's experience of these affairs, moreover, is now complemented by a new sureness of EC touch - which was lacking when the Community started its first international fireman's job 10 weeks ago.

The EC's nerve was tested last week, when Germany appeared to have set off a campaign to recognise Croatian independence. Most of Bonn's partners see recognition as a final weapon, a sort of diplomatic nuclear bomb.

Mr Hans-Dietrich Genscher, the

German foreign minister, has gone quiet on recognition. This is not least because his colleagues demonstrated that the Croats last week deliberately provoked combat with the federal army in order to "internationalise" the conflict.

All this reflects growing knowledge of and engagement with the forces driving events in Yugoslavia. Much of the credit for this reflects on Mr Hans van den Broek, the tough-minded Dutch foreign minister and current president of the EC Council of Ministers.

After being duped by Mr Milosevic on an earlier peace plan on August 4, he wielded the EC's few diplomatic weapons well enough to get all parties round Saturday's table.

When Mr Milosevic insisted that Yugoslavia's internal boundaries were purely administrative, Mr van den

Broek insisted the EC would never recognise "any change unilaterally of internal or external borders". And the Serbian leader signed a joint declaration agreeing.

The Dutch minister's careful opening speech said the manipulation of nationalist sentiment to fill "the emotional vacuum which accompanies the demise of communism" was not acceptable. Europe would not allow itself to be sucked back into tribalism. Having accepted EC mediation, he told the Yugoslav leaders, "you and we stand for a historical choice. Either we allow the violent past of Europe to return or we overcome its legacy and continue along the path towards unity in a Europe at peace with itself."

Ringing words but they do not gain say the intractability of dealing with a Croatia which sees its best chance

as widening the civil war or with a Serbian leadership, using a thin federal cloak to hide its expansionism, whose grip on power is tightened by the conflict.

The conference is due to reconvene on Thursday. Lord Carrington, Mr van den Broek underlined to his colleagues, will be the "one, unanimous voice" of the EC, working from an office in the Dutch Foreign Ministry. He will have a secretariat of probably three senior EC diplomats, and divide the conference into working groups. These will seek maximum political agreement before isolating those issues, such as frontiers and the future of the federal army, which may require the binding arbitration to be provided by five leading EC constitutional lawyers.

But this is just structure. To coax along political agreement and acceptance of arbitration, Lord Carrington will use the bilateral talks tactic which served him well at Lancaster House in 1979, and which is the standard EC means of breaking log-jams. This means working with the factions on a one-to-one level, away from the spotlight which led to Saturday's grandstanding.

As this one-nation Tory patrician and former bear-hunting companion of Marshal Tito confronts the flippant tribes of Yugoslavia, one of his successors, Mr Hurd, recalled that "Lord Carrington taught me the art of pessimistic diplomacy."

The deliberate creation of low expectations was his opening gambit in a peace process which is in for a very long haul.

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INTERNATIONAL NEWS

Shamir spurns peace link to loan guarantee

By Hugh Carnegie in Jerusalem and Lionel Barber in Washington

MR Yitzhak Shamir, Israel's prime minister, said yesterday any link between Israel's request to the US for a \$100m loan guarantee and the planned Middle East peace conference could upset the region's peace process.

The premier was thus stepping up the rhetoric in the row with Washington over extra US financial assistance for Jewish immigration to Israel.

President George Bush has taken an opposite view, asking Congress not to take up the issue of guarantees for \$100m in Israeli borrowing until January, so as not to endanger the peace process.

But the US administration, while deliberately picking a fight with Israel over its request, may still be prepared to offer some short-term help with the housing problems in Israel.

Mr James Baker, US secretary of state, is to visit the

Middle East this month after talks in the Soviet Union. His mission is to remove the final obstacles to a Middle East peace conference, and he may offer "temporary" aid to Jerusalem to avoid "linkage" between the housing issue and participation in the peace talks.

Mr Bush could have tied the request in red tape, as last year when Israeli sought \$400m in loan guarantees. Instead, he went public with an unusual appeal to Congress to delay action for 120 days, until the conference was under way.

Israel has protested loudly against "linkage", saying the loan guarantees to fund immigration are a separate issue. "I said the act of linkage could endanger the nature of the peace process," Mr Shamir said on Israel Radio.

"Why? Because, at the moment, the Arabs suddenly get a gift like this which they don't expect. They will dance on the rooftops, the level of



Young Palestinian men run away from a pile of burning tyres during a weekend clash with Israeli troops, who broke up a march in support of Israeli-held prisoners, near Nablus on the West Bank

their demands will go up and up, and this would not permit a peace process."

In a speech to mark the Jewish New Year last night, Mr Shamir defied another US ultimatum, saying the momentum of increasing immigration went "hand in hand" with the momentum of Jewish settle-

ment in the occupied territories. Washington wants Israel to halt new building to settle Jews, which it calls an obstacle to peace.

Israel went ahead at the weekend with the formal presentation to the US government of its loan guarantee request, hours after Mr Bush

had called on Congress to delay it.

Despite this, and the strong protests at the weekend, Mr Shamir's government has avoided saying explicitly that it will try to win early approval of the package in Congress, in defiance of the president.

Egyptian minister seeks backing for top UN post

By Tony Walker in Cairo

WHEN Mr Boutros Boutros Ghali, an Egyptian deputy prime minister, visits London today on his way to Washington, he will be embarking on the most critical phase of his campaign to become secretary-general of the United Nations.

If Mr Ghali, 68, is to succeed Mr Javier Pérez de Cuellar, who is due to retire this year, he will need the support of both Britain and the US, both permanent members of the Security Council.

The veteran Egyptian diplomat has emerged as the prime African and Third World candidate. From past experience, though, Mr Ghali cannot be too sanguine about his chances.

He has failed to become head of the UN Educational, Scientific and Cultural Organisation (Unesco) and of the UN High Commission for Refugees (UNHCR). Now he is lobbying hard for the UN's top job in the hope of being third time lucky.

Mr Ghali, Egypt's minister of state for foreign relations for 14 years, is an experienced diplomat. He speaks English, French and Arabic, he would seem to have many of the qualities

required to head the UN. Mr Ghali says he sees the role of secretary-general as that of a consensus-builder among the five permanent members of the Security Council. Another important requirement was to be a "good administrator".

Mr Pérez de Cuellar is not seen as having succeeded in streamlining and improving the top-heavy UN secretariat. "The UN has become a monster," Mr Ghali says. "The question is how we can manage the system better."

His quest for the job is helped by the fact that Africa, with a third of UN members, has never filled the post.

His main opponent is Prince Sadruddin Aga Khan, a special UN envoy for refugees and personal friend of President George Bush.

Mr Ghali can expect the support of the non-aligned movement, unless a more prominent Third World candidate emerges. He has also had indications of support from France — he gained his doctorate in international law from the Sorbonne in 1949 — and from China. India is said to be



Ghali: lobbying hard

looking favourably on his candidacy.

Mr Ghali is a Coptic Christian from a political dynasty in Egypt. His grandfather was prime minister early this century and other members of his family have held high office.

As acting foreign minister, he accompanied former President Anwar Sadat on his historic visit to Jerusalem in 1977, and helped negotiate Egypt's peace treaty with Israel.

'Good borrower' looks for confidence vote

Israel's aim is deeper integration into the world economy, writes Hugh Carnegie

THE amount of foreign borrowing Israel must raise to fund the immigration of Soviet Jews is so great that US guarantees are needed to ensure it can be secured, according to Mr Jacob Frenkel, the new governor of the Bank of Israel.

Less than four weeks after exchanging the role of director of research at the International Monetary Fund for the central bank job, Prof Frenkel finds himself at the centre of the increasingly controversial debate over the guarantees.

"The world capital markets are so tight and the needs so vast that a small country like Israel coming to the market — even a good borrower like Israel — is going to have to pay rather stiff rates of interest. Also it is not clear that Israel may not face some availability problems," he said.

President George Bush has angered the Israeli government by asking the US Congress to delay until January consider-

ation of its request for guarantees to back borrowing of \$100m for fear of upsetting Middle East peace efforts. The government has already factored early approval of the guarantees into its 1992 budget plan. Prof Frenkel says the guarantees would affect Israel's need for a further \$100m from outside the US.

"With such loan guarantees Israel can go to the market place with an implicit vote of confidence in the economy, its prospects and in the economic strategy that it has, so we believe [granting the guarantees] is extremely important and we put it forward also as a means to assist in an extraordinary humanitarian challenge."

"Israel is not asking the US for loans. What Israel is asking is for loan guarantees which will cost the American taxpayer very little or nothing at all."

Prof Frenkel is due in Washington later this week to argue the case — unless he is called

back by Prime Minister Yitzhak Shamir following President Bush's forceful demand.

He will inevitably face questions about giving Israel additional financial assistance when it refuses US calls to stop the expansion of Jewish settlements in the occupied territories.

Prof Frenkel was appointed, after all, by the most hardline government Israel has ever had, which many believe puts the issue of keeping and settling the occupied territories above all others. But the governor says he cannot envisage diversion of resources away from "the more important activities" that immigration absorption demands.

In Israel, the governor of the central bank is also chief economic adviser to the government. Prof Frenkel therefore has a potent role to play in how the country copes with the influx of an estimated 1m

Soviet Jews. Much of the debate focuses on the need for more rigorous reforms to cut down the role of the state. It is a debate which is also relevant to the loan guarantees because many economists argue that Israel has developed an overdependence on foreign aid — mainly from the US — that has curbed the incentive for reforms.

"I think this point is valid as a matter of principle," says Prof Frenkel. "But I think that by now everyone recognises that marginal changes in the economy will not do the job. Everyone recognises that we are now starting an era when one will need to see a fundamental shaking of the tree."

He cites recent moves to streamline and speed up privatisation as an example of this new mood. He also regards the recent cabinet debate over next year's budget in the same light, despite a deficit set at 6.2 per cent of gross national product. This is down on 1991 and

all ministries, except defence, accepted cuts. Ministers agreed to legislate a staged elimination of the deficit. They did not raise taxes. "It was a very courageous, determined political stance," says the governor.

Prof Frenkel chooses his words carefully. "We are not in a vacuum, that's for sure... my job is to present to the government the economic consequences of various actions and to provide recommendations based upon these economic equations. At that stage the government takes this into account and puts it into the overall equation."

Is he satisfied he will be listened to? "All I can say," he laughs, "is that I have been here three weeks and I haven't lost my voice yet."

Sununu concerned over recovery

By Lionel Barber in Washington

THE White House remains concerned about the slow pace of economic recovery in the US, before the presidential election next year, Mr John Sununu, President Bush's chief of staff, said yesterday.

Mr Sununu avoided earlier administration calls for lower interest rates to spur economic activity but he gently nudged Mr Alan Greenspan, chairman of the Federal Reserve, in that direction. Mr Sununu said on television: "We would like a stronger recovery... I think he understands that we lean a little further towards the loos-

ening of interest rates than he has."

Last week, the Labour Department reported that the US unemployment rate remained unchanged at 6.8 per cent, with modest gains in manufacturing jobs and the length of the working week.

Mr Sununu said industrial production and manufacturing jobs were rising, and unemployment was falling — but not quickly enough. He was studiously cautious about the election prospects.

"As long as these numbers continue to move in the direc-

tion they're moving in, I think the president will be solid, going into '92... but we are not as sanguine about '92 as a lot of other people."

Mr Sununu's appearance on television reflects his partial rehabilitation after several weeks of embarrassing stories about his travel arrangements. Earlier this year, it was revealed that he had frequently used military aircraft to attend Republican party fund-raising events and ski trips, and had taken a chauffeur-driven ride to New York for a stamp auction.

Ontario drops plan for public car insurance

By Bernard Simon in Toronto

ONTARIO'S social democratic government has shelved plans for a publicly-owned car insurance scheme, under strong pressure from the business community.

The decision reverses one of the main promises of the New Democratic party before the election which brought it to power a year ago, but reflects its growing sensitivity to criticism of its economic policies.

Mr Bob Rae, Ontario premier, said the scheme was being abandoned because it would "cost too much money and too many jobs". He said the government would look for other ways to cut drivers' premiums and to expand the right of accident victims to sue.

The province's insurance industry, dominated by US and British companies, lobbied strongly against the scheme. A recent study suggested that the companies might have claimed as much as C\$2bn (\$1.6bn) in compensation if the authorities had taken over car insurance.

More than 100,000 Canadian federal civil servants were to go on strike at midnight last night in protest against government plans to freeze their wages this year and limit increases to 3 per cent in each of the next two years.

Many services are likely to be affected, but essential services will be maintained by workers forbidden by law to strike.

Support for free market likely in Argentine poll

VOTERS in 12 Argentine provinces were going to the polls yesterday to elect governors and half the lower house of Congress. They were expected to endorse resoundingly the government's free market reforms, reports John Barham in Buenos Aires.

Opinion polls suggested the ruling Peronist party would strengthen its grip on the key province of Buenos Aires, with a 10-15 per cent lead over the opposition Radical party.

The Peronists should also retain control of seven other provinces. They were expected to do well in two Radical strongholds, Córdoba and Santa Fe. Independent parties were expected to take Tucumán and Neuquén.

Turks welcome UN plan to let Iraq ship more oil through north

TURKISH officials yesterday welcomed a proposal by UN secretary-general Mr Javier Pérez de Cuellar to let Iraq make additional oil shipments so as to meet Turkey's transportation costs for the six-month export operation approved last month by the UN security council, reports John Murray Brown in Ankara.

After the Gulf war, Turkey controls Iraq's only working oil outlet and would incur much of the cost of run-

ning the 1,000-km pipeline from Kirkuk in northern Iraq to the Mediterranean terminal of Yumurtalik.

The recommendation is part of the report on UN resolution 706, released at the weekend. It suggests Baghdad be allowed to raise up to \$2.4bn (more than the \$1.6bn approved in August) to buy food and medicines, while making payments to a war reparations fund and other costs covered under the terms of

the Gulf war ceasefire.

An earlier draft failed to mention Turkey's costs. However, in "response to requests," the UN chief recommends Iraqi oil shipments over and above the approved amount, to pay Turkey either in cash or kind.

The UN says the actual costs still have to be negotiated. Turkey has proposed \$284m. This comprises a charge of \$1 a barrel for the proposed six months,

compared with 77 cents levied on Iraqi oil before the crisis.

Turkish officials "will not agree to anything which does not reflect the real costs." They say the charge reflects increased start costs, personnel expenses and the \$60m of debt servicing on the project's foreign loans during the period.

The UN Security Council is due to start discussing the report today.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout, other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM														
	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate										
1984	98.6	98.1	96.0	96.4	97.1	1984	97.9	100.8	97.0	99.0	100.1	1984	97.9	97.8	96.0	100.0	98.7	1984	94.5	95.8	94.4	95.5	114.1	1984	92.1	92.8	89.9	91.8	98.7	1984	94.3	95.0	91.7	94.3	97.5				
1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0				
1986	101.8	101.8	102.0	99.9	77.1	1986	100.8	95.3	101.4	104.0	125.7	1986	97.9	97.9	102.5	104.0	104.0	111.3	1986	102.5	97.2	104.5	101.5	101.9	1986	101.0	100.2	104.8	102.6	101.4	1986	100.4	104.3	107.7	104.5	92.9			
1987	105.6	100.7	104.0	97.5	64.7	1987	101.2	92.5	103.1	101.0	126.9	1987	100.1	95.1	108.0	107.0	126.0	1987	105.9	97.8	107.9	103.8	102.1	1987	111.0	103.2	111.8	105.6	102.5	1987	107.7	103.3	116.3	105.9	90.6				
1988	109.9	103.2	107.0	98.4	56.9	1988	102.2	92.3	107.8	96.0	137.4	1988	101.4	98.2	113.0	107.0	126.2	1988	106.8	102.8	111.1	104.3	99.3	1988	116.5	106.8	118.4	109.7	101.9	1988	115.0	113.2	128.2	108.9	98.8				
1989	115.2	108.8	110.0	99.1	53.2	1989	105.0	94.2	114.0	96.0	131.3	1989	104.2	99.3	117.0	108.0	122.6	1989	112.6	108.4	115.4	106.5	95.8	1989	124.2	113.1	125.6	112.2	109.2	1989	121.8	119.0	137.2	113.5	95.0				
1990	121.5	113.8	114.0	99.2	55.6	1990	108.2	95.7	120.1	100.0	116.1	1990	107.0	101.0	124.0	111.0	126.8	1990	116.4	107.1	126.5	100.8	131.8	1990	131.8	117.8	134.7	117.1	117.1	1990	133.3	128.0	150.1	123.7	98.4				
3rd qtr.1990	5.5	4.9	3.3	-0.5	55.8	3rd qtr.1990	2.8	0.7	3.4	3.1	112.3	3rd qtr.1990	2.7	1.8	n.a.	1.9	124.8	3rd qtr.1990	3.4	-1.4	n.a.	100.3	6.1	4.1	7.3	118.1	10.4	6.0	9.7	9.2	102.9	3rd qtr.1990	10.7	6.0	8.7	9.2	102.9		
4th qtr.1990	6.2	6.4	3.9	0.6	52.1	4th qtr.1990	3.5	2.4	5.7	3.1	120.8	4th qtr.1990	3.0	1.8	n.a.	3.1	124.7	4th qtr.1990	3.6	0.7	n.a.	102.7	8.0	3.9	7.2	119.5	10.0	5.9	9.6	11.2	105.3	4th qtr.1990	10.0	5.8	9.6	11.2	105.3		
1st qtr.1991	5.3	3.5	3.6	2.3	52.7	1st qtr.1991	4.0	2.8	3.8	1.0	117.9	1st qtr.1991	2.7	1.1	n.a.	2.4	124.3	1st qtr.1991	3.4	0.7	n.a.	101.9	6.8	4.2	7.9	118.3	10.7	6.3	9.8	11.0	107.2	1st qtr.1991	10.7	6.3	9.8	11.0	107.2		
2nd qtr.1991	4.8	3.3	2.9	2.5		2nd qtr.1991	3.3	2.3	4.1			2nd qtr.1991	3.1	2.2	n.a.			2nd qtr.1991	3.2	-0.6	n.a.		6.8						2nd qtr.1991	6.8									
August 1990	5.6	5.2	2.7	-0.5	n.a.	August 1990	3.0	0.5	1.5	4.2	n.a.	August 1990	2.8	1.9	-	1.9	n.a.	August 1990	3.5	n.a.	-	n.a.	n.a.	6.3	4.2	7.4	n.a.	n.a.	10.6	6.0	9.7	9.5	n.a.	1990 August	10.6	6.0	9.7	9.5	n.a.
September	6.2	6.0	3.6	-0.3	n.a.	September	2.8	1.1	4.5	4.1	n.a.	September	3.0	2.1	-	1.8	n.a.	September	3.8	n.a.	-	n.a.	n.a.	6.8	4.5	7.2	n.a.	n.a.	10.9	5.8	9.2	9.8	n.a.	September	10.9	5.8	9.2	9.8	n.a.
October	6.3	5.5	4.5	-1.2	n.a.	October	3.1	2.0	4.9	2.1	n.a.	October	3.3	2.0	5.9	1.9	n.a.	October	3.9	n.a.	4.8	n.a.	n.a.	6.2	4.2	7.2	n.a.	n.a.	10.9	5.8	9.2	10.2	n.a.	October	10.9	5.8	9.2	10.2	n.a.
November	6.3	7.0	3.6	0.6	n.a.	November	3.9	2.5	5.5	3.1	n.a.	November	3.0	1.8	-	3.7	n.a.	November	3.6	n.a.	-	n.a.	n.a.	6.5	4.0	7.4	n.a.	n.a.	9.7	5.9	9.8	11.5	n.a.	November	9.7	5.9	9.8	11.5	n.a.
December	6.1	5.7	3.6	2.8	n.a.	December	3.7	2.5	8.0	1.0	n.a.	December	2.8	1.5	-	3.7	n.a.	December	3.4	n.a.	-	n.a.	n.a.	6.3	3.8	7.1	n.a.	n.a.	9.3	5.9	9.9	11.7	n.a.	December	9.3	5.9	9.9	11.7	n.a.
January 1991	5.7	4.0	4.5	1.8	n.a.	January 1991	4.5	2.8	1.8	0.0	n.a.	January 1991	2.8	1.5	-	6.7	n.a.	January 1991	3.5	n.a.	4.8	n.a.	n.a.	6.5	4.2	7.8	n.a.	n.a.	9.9	6.3	9.5	10.8	n.a.	January 1991	9.9	6.3	9.5	10.8	n.a.
February	5.3	3.4	3.6	2.6	n.a.	February	3.8	2.8	5.4	1.0	n.a.	February	2.7	2.2	-	2.7	n.a.	February	3.5	n.a.	-	n.a.	n.a.	6.7	4.2	7.8	n.a.	n.a.	9.9	6.3	9.5	10.8	n.a.	February	9.9	6.3	9.5	10.8	n.a.
March	4.9	3.2	2.7	2.8	n.a.	March	3.7	2.6	4.1	3.0	n.a.	March	2.5	1.8	-	2.8	n.a.	March	3.2	n.a.	-	n.a.	n.a.	6.8	4.2	8.0	n.a.	n.a.	9.2	6.3	9.0	10.4	n.a.	March	9.2	6.3	9.0	10.4	n.a.
April	4.9	3.2	2.7	2.4	n.a.	April	3.3	2.4	4.0	3.0	n.a.	April	2.8	2.2	6.5	0.9	n.a.	April	3.2	n.a.	-	n.a.	n.a.	6.7	4.2	8.0	n.a.	n.a.	9.4	6.2	9.2	12.6	n.a.	April	9.4	6.2	9.2	12.6	n.a.
May	5.0	3.4	3.5	2.5	n.a.	May	3.1	2.4	4.0	2.0	n.a.	May	3.2	n.a.	-	4.4	n.a.	May	3.2	n.a.	-	n.a.	n.a.	6.8	4.2	8.0	n.a.	n.a.	9.5	6.0	9.3	10.8	n.a.	May	9.5	6.0	9.3	10.8	n.a.
June	4.7	3.5	2.8	2.7	n.a.	June	3.5	2.2	4.3		n.a.	June	3.5	2.3			n.a.	June	3.3	n.a.		n.a.	n.a.	6.7	4.2	8.0	n.a.	n.a.	9.5	6.0	9.3	10.8	n.a.	June	9.5	6.0	9.3	10.8	n.a.
July	4.4	2.9	3.5	2.6	n.a.	July	3.6				n.a.	July	4.4	3.3			n.a.	July	3.4	n.a.		n.a.	n.a.	6.8	4.2	8.0	n.a.	n.a.	9.5	6.0	9.3	10.8	n.a.	July	9.5	6.0	9.3	10.8	n.a.

INTERNATIONAL NEWS

Township slaying will sour signing of peace agreement

S African gunmen kill 18

By Our Foreign Staff

UNIDENTIFIED gunmen fired on supporters of the Inkatha Freedom party, led by Chief Mangosuthu Buthe, as they marched through a South African township yesterday, killing 18 and injuring 14.

Police said they did not know who was responsible for the attack in Tokozia. But the township, 12 miles south-east of Johannesburg, has seen repeated fighting between Inkatha and the rival African National Congress.

The attack comes six days before the ANC, Inkatha and the government are to sign a peace agreement aimed at stopping township violence. Although the incident will sour the atmosphere at the signing, it is unlikely to derail it.

Police said initial reports indicated the gunmen fired from a house as hundreds of armed Inkatha supporters

marched down a main road in the township toward a stadium for a rally.

Mrs Gertrude Mazi, an Inkatha official, said she was driving to the rally with her husband when she saw a man come out of a house with an AK-47 assault rifle and a whistle.

"As he blew the whistle, other men came from other houses and they also had rifles... then they started shooting," she said.

Dozens of armoured police and army vehicles patrolled the area to prevent further clashes. The security forces also escorted hundreds of Inkatha members back to their residences at a migrant workers hostel.

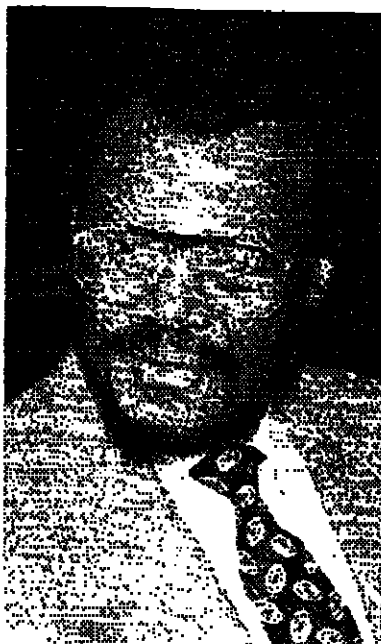
Many Inkatha supporters, virtually all Zulu, were carrying sticks, whips and other weapons as they returned to the hostel. Some vowed revenge against

their attackers. Houses on the road where the shooting occurred were deserted as residents fled the area for fear of an attack.

More than 6,000 have been killed as the ANC and Inkatha, the country's two largest black political groups, have waged virtual warfare since 1986. The fighting spread a year ago from the eastern province of Natal to the townships around Johannesburg. Some of the worst battles have been in Tokozia.

Until yesterday's incident, however, the level of recent violence in rand townships had fallen sharply.

Many residents in Tokozia and the adjacent Phola Park squatter camp support the ANC, while the huge hostel complex houses thousands of Zulu supporters of Inkatha.



Mangosuthu Buthe

Vietnamese China visit presages summit

VIETNAMESE foreign minister Nguyen Manh Cam was due to arrive in China yesterday, the highest-level official to visit since the two countries fought a brief war in 1979. Reuter reports from Beijing.

Cam, in an unusual symbolic gesture, is travelling by land through the "friendship pass" on the border before flying into Beijing today, according to the Vietnamese embassy.

Both sides, strongholds of communist ideology since last month's collapse of Communist party rule in the Soviet Union, have made it clear the visit is an important step in normalising relations.

Political sources in Hanoi and diplomats in Beijing said the visit was a prelude to a summit between Vietnamese Communist party chief Do Muoi and his Chinese counterpart, Jiang Zemin, probably in October or November.

Relations between China and Vietnam were badly damaged by Vietnam's invasion of Cambodia in 1978 and the toppling from power of the Beijing-backed Khmer Rouge in early 1979, the same year China and Vietnam fought a brief border war.

Indian industry seeks powers to cut workforce

By David Housego in New Delhi

INDIAN industry called yesterday on the government to allow companies to improve efficiency by speeding up cuts in labour forces.

Mr V.L. Dutt, newly elected chairman of the Federation of Indian Chambers of Commerce and Industry (FICCI), said the government should amend labour laws so that industry could retrench about 5 per cent of its labour force annually "without going through the proper legal and labour procedures". FICCI is one of two main employer associations in the country.

The World Bank has identified overmanning in industry as one of the most serious obstacles to greater competitiveness; a recent bank report said the public sector had a surplus workforce of 250,000 to 300,000 people.

The government - which announced a new industrial deregulation policy two months ago - is hesitant to draw up an "exit" policy for industry, fearing it could provoke union anger. Although the unions' response to the industrial liberalisation measures has so far been muted,

officials fear rising inflation and redundancies could trigger a backlash.

According to figures released yesterday, the year-on-year inflation rate - as measured by the wholesale price index - rose to 15.2 per cent in the week ending August 24, more than double the rate of the previous year.

Reflecting the new competitive pressures that industry feels are being imposed on it, Mr Dutt said companies should have freedom to close units when they were non-profitable.

The government does not want to move in this direction until a welfare safety net has been established for employees. Dr Manmohan Singh, finance minister, said in his budget that the government proposed establishing a fund to finance early retirement, to which industry would be asked to contribute.

Mr Dutt also said the government should either privatise the nationalised banks or open the banking system to the private sector.

Bank employee associations are strongly resisting such privatisation.

Investment incentives set to stimulate capital projects

By Philip Gawith in Johannesburg

THE South African government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead.

The incentives, aimed at encouraging exports of more highly refined mineral products, offer accelerated tax write-offs for capital expenditure.

"They will reduce start-up

costs of large projects and provide assistance in early years. The announcement will probably lead to the go-ahead for the R3bn (\$652m) Columbus stainless steel project, a joint venture between Highveld Steel and Samancor, respectively controlled by Anglo American and Gencor, the country's two largest mining houses.

The plant's initial capacity

would be 300,000 tonnes a year, rising to 400,000.

Mr Dawie de Villiers, minister of economic affairs and co-ordination, said the short-term measures had a maximum qualifying period of two years.

The main benefit allows depreciation of the cost of machinery and plant from the year when the expenses were incurred, rather than when production started. The exist-

ing rate of 20 per cent over five years still applies.

Other benefits include depreciation of the annual allowance of 5 per cent of the construction costs of qualifying buildings, and the deduction of pre-production interest on qualifying assets, both in the year expenses are incurred.

To qualify a project must be internationally competitive and add at least 200 per cent

value to the base mineral or intermediate project processed, with at least 60 per cent of the value of the intermediate or final product being exported.

Another possible project whose go-ahead depends on incentives such as those announced is a plan by Alusaf, the aluminium producer, to build a R3.5bn aluminium smelter.

Order 'returning' to Mogadishu

MANY civilians have been killed or wounded in three days of fighting in Mogadishu, the Somali capital, Mogadishu radio said yesterday, but order was being restored, Reuter reports from Nairobi.

The radio blamed the violence on "irresponsible elements" and denied there had been fighting between rival groups in the United Somali Congress (USC) which controls Mogadishu.

Diplomats and aid workers in Nairobi had reported heavy fighting in Mogadishu and said the limited hospital facilities there were trying to cope with large numbers of casualties.

Aid workers flying out of Mogadishu reported an appar-

ent conflict between the USC leader, Mr Ali Mahdi Mohamed, recently appointed interim president of Somalia, and his army chief, General Mohamed Farah Aided.

Colonel Umar Hashi Adan, regional commander of the Mogadishu area, called for a ceasefire and told local elders and community leaders to co-operate in restoring calm.

The weekend radio broadcast referred to a "security crisis" in Mogadishu in which many innocent people had been killed or wounded and houses and other property destroyed. It said the security forces would now take immediate action to enforce a ceasefire.

NEWS IN BRIEF

Polish MPs delay vote on special powers

POLAND'S communist-dominated parliament decided at the weekend to delay voting on a request by the Solidarity government for temporary special powers to issue economic decrees with the force of law, Reuter reports from Warsaw.

Mr Jan Krzysztof Bielecki, prime minister, made the request on Friday to try to overcome a logjam holding up reform legislation and a stalemate in government efforts to introduce big budget spending cuts in the face of a recession.

The vote will be postponed for a least a week while a commission considers the request.

Earlier the bill narrowly survived a proposal by a peasants' hardline group in the lower house, or Sejm, to have it thrown out altogether.

The planned reduction in budget spending has been fiercely criticised by opposition deputies in the Sejm. During the debate on the cuts last week, an ex-communist group tried to unseat the government ahead of a parliamentary poll in October.

Optimism over W German orders

Manufacturing orders in west Germany slipped 0.5 per cent in July from the previous month, despite a 3.5 per cent rise in foreign orders, David Goodhart writes from Bonn.

The Economics Ministry welcomed the increase in foreign orders and suggested west German industry might be recovering its old exporting strength.

The orders figure for June and July is 2.5 per cent above the April and May figure and 4.4 per cent above the same two months of last year.

Aquino appeal on military bases

President Corason Aquino, battling to keep US troops in the Philippines, appealed to the Senate yesterday to ratify a military bases treaty with Washington, but a move to reject the pact gained ground, Reuter reports from Manila.

Senators who have threatened to kill the accord said the cold war was finished and it was time forces withdrew from the former US colony.

Communist rebels, fighting against the US presence for the past 22 years, offered a truce if the senators rejected the treaty.

The anti-bases faction in the 23-member Senate gained ground yesterday, picking up a ninth senator to sign a joint resolution calling the treaty a "one-sided, unequal agreement" and urging its rejection.

The Senate must ratify the treaty with a two-thirds majority by September 10, when the present agreement expires. Only eight votes are needed to sink the accord signed by the two allies last month.

Bush lines up new advisers

Mr David Bradford, an economics professor from Princeton University, and Mr Paul Wonnacott, a former economic adviser at the State Department who teaches at the University of Maryland, have been named as prospective nominees to President George Bush's Council of Economic Advisers, Lionel Barber reports from Washington.

The two professors will succeed Mr Richard Schmalensee and Mr John Taylor.

EUROPEAN SMALLER COMPANIES FUND, SICAV,
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Notice: Shareholders are hereby convened to attend a GENERAL MEETING which will be held on September 23rd, 1991, at 11.00 a.m., at the registered office, with the following agenda:

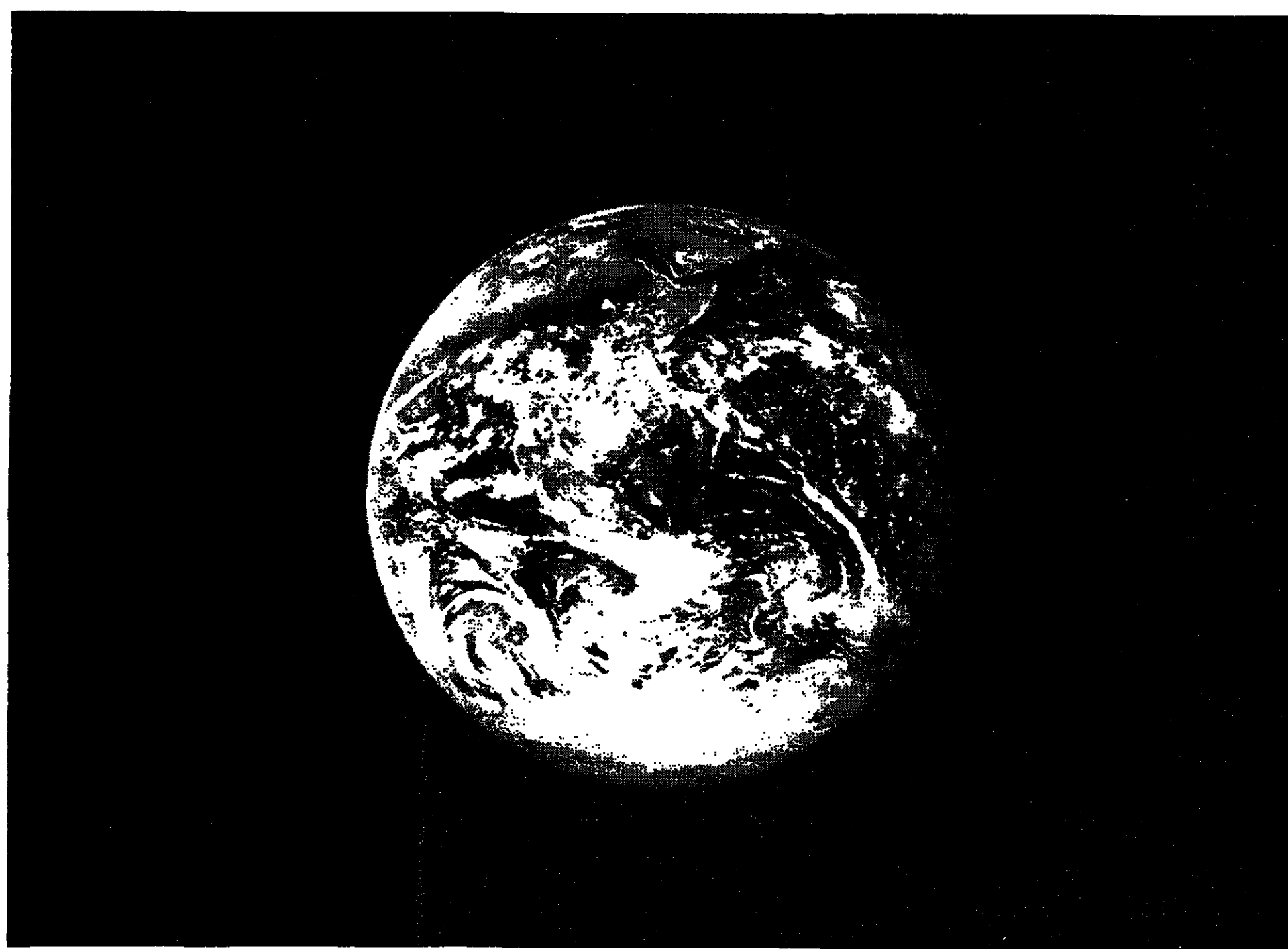
To discuss whether to extend for the 1990 year.

The shareholders are advised that no quorum for the terms of the agenda is required and that the shareholders will be entitled to the majority of the votes present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Proxy votes must be deposited five days before the Meeting with:

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UK NEWS

Brooke to press for more talks on Ulster

By Ralph Atkins

MR PETER BROOKE, Northern Ireland secretary, has embarked on the laborious task of reviving talks on the province's political future by calling for consultations with local political leaders.

In spite of the proximity of the general election and Unionist preconditions which have, if anything, hardened over the summer, Mr Brooke believes a fresh round of "talks about talks" would be constructive.

He will seek the views of the government of the Irish Republic at a meeting of the Anglo-Irish Conference in Belfast this week.

Meetings with Unionists and the nationalist Social Democratic and Labour party are expected to be arranged soon afterwards.

In July the first round-table talks for 15 years between leaders of nationalist and Unionist parties on the governance of the province ended without conclusion when a pre-arranged 10-week gap in Anglo-Irish conference meetings expired.

The setback undermined hopes that a solution to Northern Ireland's decades of political intransigence could be found at the negotiating table. Mr Brooke had spent 14 months carefully preparing the rules for those meetings.

Speaking on BBC Radio, Mr Brooke emphasised the community pressure for negotiations to restart and the lack of recommitment following July's setback. He would seek discussions with the political leaders in a "low-key and relaxed way".

Unionists have not ruled out participating in fresh talks. But the Rev Ian Paisley, leader of the Democratic Unionist party, has increased demands over the 1985 Anglo-Irish agreement, under which the regular inter-governmental conference meetings are held.

Mr James Moynihan, leader of the Ulster Unionist party, said at the weekend the Anglo-Irish Agreement was, like Lenin's tomb, an obscene relic of less enlightened times.

Computers for tour information

By Alan Cane

ICELAND, home of hot springs and spectacular waterfalls, will soon be the land of the touch-screen tourist, thanks to a collaboration between the Icelandic Tourist Board (ITB) and AppleCentre Glasgow, Scotland's largest Apple computer dealer.

The ITB and AppleCentre have established a joint venture company, Iceland Info, in co-operation with an Icelandic software house, Fjarhonnun (Distant Design), to develop and install computerised travel monitors throughout Iceland.

About £500,000 has been invested in the project. Tourism represents 14 per cent of the Icelandic economy.

The monitors will make it simpler for tourists to gain information about Iceland, and for the ITB to gain information about tourists' preferences. The travel monitors, in locations such as Keflavik Airport near Reykjavik, ferry terminals and tourist information centres, bring together video images, text, sound and music on a computer screen to give tourists a taste of Icelandic scenery and history. Tourists will be able to select their choice of programme by touching the monitor screen.

IoD reports surge in business confidence

By Edward Balls

FURTHER evidence that British business leaders believe the worst of the recession is over is published today in the latest Institute of Directors' bi-monthly survey.

The survey suggests that the level of business confidence is higher than at any time in the past two years, with the exception of a short-lived surge following the end of the Gulf war.

Business is still tough, however. Nearly half of respondents say business volume is down compared with six months ago, and less than a quarter say volumes are rising.

"Business performance is still flat for many companies but directors, the decision makers, can see the blanket of recession is beginning to lift," said Mr Peter Morgan, IoD director-general.

The same number of directors are more optimistic about the prospects for the economy, an improvement on the last survey. The proportion of respondents more optimistic about prospects for their own company is also higher.

"Inflation is being defeated. Interest rates are coming down and the economy can be expected to show signs of recovery in the final quarter of this year," Mr Morgan said.



Out of the gloom: "directors, the decision makers, can see the blanket of recession beginning to lift," says Peter Morgan

Yet there is little tangible evidence that a recovery in spending is under way. Mr Morgan hopes 10 per cent interest rates will be a key psychological point at which consumer spending resumes, demand increases, and the recovery begins. The IoD said the continued fall in inflation would justify another half-

point cut in interest rates next month.

The survey is based on a random telephone poll of 330 directors in the first two weeks of August. It asks questions similar to those in the quarterly Confederation of British Industry Industrial Trends Survey, but is smaller and less systematic.

Yet it does offer some clues about the possible nature of the recovery. Businesses are significantly more optimistic in the north of England than in the Midlands or the south. In the north, 70 per cent of respondents claim their company is performing either very well or fairly well, against 60 per cent in the UK as a whole.

The survey also suggests the service sector may lead the recovery just as it led the economy into recession. Businesses are more optimistic in the personal and business service sectors than in manufacturing.

Bi-Monthly Business Opinion Survey, IoD, Mountbarrrow House, Elizabeth Street, London SW1W 9RB. £15.

Truck demand down sharply in August

By Kevin Done, Motor Industry Correspondent

SALES of new commercial vehicles fell by 39.2 per cent in August compared with a year earlier to 28,946, according to figures from the Society of Motor Manufacturers and Traders.

The decline was led by a further steep drop in truck demand. Sales in the first eight months at 151,107 were 30.3 per cent lower than in the corresponding period a year ago.

Mr David Gill, truck marketing and sales manager for Leyland DAF, the UK subsidiary of DAF of the Netherlands, said yesterday the rate of decline and the depth of the recession in the UK commercial vehicles market was unprecedented since 1945.

He said the present recession was hitting much deeper than the last recession - in the early 1980s.

He forecast that truck sales (above 3.5 tonnes) would fall as low as 32,000 this year, a drop of a third from the 48,000 achieved last year and less than half the 1989 sales level of 69,000.

There was no sign of any respite in August as truck sales fell by 35.7 per cent to 3,819. In the first eight months truck sales have plunged by 37.8 per cent to 31,944.

Sales were 55.6 per cent lower than in the same period two years ago.

Mr Gill said it was "highly unlikely" that truck registrations would show any significant recovery before the end of the year.

He did not expect market conditions to worsen further in the final months of the year, however, and forecast that sales could begin to recover to a level of 37,000-43,000 in 1992.

In the past three months Leyland DAF had experienced a "modest" increase in new orders, and he said some truck rental companies had started ordering again for the first time for two years.

In addition a substantial part of the UK truck fleet was more than three years old and would need replacing soon.

DAF is closing its international marketing and sales office in Salford, near Manchester with the loss of about 115 jobs.

The office, which was established only two years ago, is being transferred to the company's Netherlands headquarters in Eindhoven, where about 80 jobs will be created.

The move is part of DAF's drive to cut costs and streamline its organisation in the face of heavy losses.

Business rents show record fall

By Vanessa Houlder, Property Correspondent

COMMERCIAL property rents are falling by a record 10 per cent a year, although the decline may now be over, according to Hillier Parker, chartered surveyors.

In the three months to August the decline in rents gathered pace, reaching 4.5 per cent. This reflects the recession and the surplus of commercial property erected in the building boom of the past few years.

Hillier Parker said, however, that rents of shops and City of London offices appeared to be close to their turning points.

By far the largest decline has been in the office sector, which has a particularly large oversupply of space. Office rents fell 7.9 per cent in the past quarter and 18.8 per cent in the year to August.

The largest falls in rents have been registered in the Central London office market, which has a vacancy rate of 18 per cent. The City fringe was the worst-performing market, with a fall of 32 per cent.

The best performing sector was shops, where rents fell 2.1 per cent over the year. Rents fell 1.4 per cent over the quarter, compared with the previous quarter's fall of 0.3 per cent.

Post Office may join TNT global express service

By Roland Rudd

THE Post Office is considering joining the joint venture between five state-owned postal administrations and TNT, the Australian transport group, to supply a worldwide express service.

When the joint venture was announced in July, analysts assumed that the UK Post Office had been barred by the government from joining the venture, which is 50 per cent owned by the state-owned postal administrations.

However, Sir Bryan Nicholson, chairman of the UK Post Office, yesterday told the Financial Times that he thought it could be in the interests of his organisation to join if it were shown that the venture was financially practicable and would improve the express services available.

He said he could see no reason for the government to object.

"There is no doubt that there is a very strong case for having closer links with other national post offices to provide a high quality of service to individual customers," he added.

"There is also no doubt that TNT has an effective world-

wide network which the other post offices wanted access to."

The new venture will combine the post offices' international express operations with those of TNT Express Worldwide, a subsidiary of TNT.

Sir Bryan said that since the UK Post Office was a national public-sector body it would have to justify to the government a decision to join the venture. He added that he could see no reason why ministers would object to a recommendation to join the venture.

Five post offices from Germany, France, the Netherlands, Sweden and Canada have formed a new group, GDN, to take a 50 per cent stake in the venture. The other 50 per cent will be held by TNT.

GDN's structure allows for the participation of other postal administrations. The new company will be autonomous and managed independently of both shareholders.

Sir Bryan has recently had a series of meetings with the chairman of the five post offices involved in the new organisation, which will have about 20 per cent of the international express market.

FT SATELLITE MONITOR

BSkyB dishes likely to top 2m this year

By Raymond Snoddy

BRITISH Sky Broadcasting is on target to have more than 2m satellite dishes receiving its programmes by the end of this year, following a strong performance last month.

According to the FT Satellite Monitor, 82,000 dishes were installed in August in spite of the recession and the fact that television equipment sales are traditionally slow in summer.

The monitor's August figure, based on interviews with more than 5,000 auditors, matches BSkyB's internal sales figures. More than 180,000 satellite dishes have been installed since June, giving a total of 1.74m, according to the monitor. This does not include those who watch satellite channels on cable TV networks.

Mr John Clemens, chairman of Continental Research, which produces the FT monitor, said his forecast of 2.2m dishes by the end of December was a difficult but possible target.

He said: "If BSkyB and the retail trade promote as heavily as might be expected, then this could happen - and a figure of 2m by Christmas seems almost certain."

BSkyB, a consortium in

which Pearson, publisher of the Financial Times, has a significant stake, will launch an autumn marketing campaign this week.

Intentions to install satellite dishes remain low, and only 188,000 households say they will definitely install, with a further 1.69m saying they will probably do so - significantly fewer than in May.

The main decline came among 45 to 65-year-olds, with under-45s showing a small increase in intentions to install. Satellite television is particularly strong in homes with children. Of the 7m such homes in Britain 733,000 - 10.5 per cent - have dishes.

Mr Clemens said: "This means that channels like Children's Channel, Sky One and MTV, all of which cater for the interests of children and young people, can now reach a very substantial child audience."

Scotland and the north of England have emerged as the strongest regions for satellite television. In Scotland 22 per cent of households have a dish or say they will probably install one. In the north of England the percentage is 18.5.

West Midlands transport operator will limit cash balances

By Paul Cheeseright, Midlands Correspondent



CENTRO, the operating arm of the West Midlands Passenger Transport Authority, is to restrict its cash balances to £500,000.

Mr Bob Tarr, Centro director-general, was to obtain reports from Mr Phil Evans, director of finance, and from Mr Brian Moore, the internal audit manager, on what went wrong and what needed to be done to prevent a repetition.

Mr Tarr later asked KPMG Peat Marwick McLintock, the external auditors, to look at Centro's procedures for depositing funds not needed for immediate use.

The results of these inquiries

have been published with an umbrella report by Mr Tarr as background documents for a meeting of the authority's policy, resources and external relations committee.

They do not show any evidence of impropriety in Centro. But they do throw a spotlight on the money management of a typical small authority. The Tarr report said many local authorities and other public bodies "have operated similar systems".

Peat Marwick found that Centro's internal guidelines on where its officers could deposit money were "too wide" and observed that "there was no investment strategy which

clarified the objectives in terms of the level of risk permitted in depositing surplus monies".

For Centro, as for all public authorities under pressure to maximise income, the deposit of surplus cash represented a significant extra source of income.

Such investments raised £3.2m for Centro in the 1990-91 financial year. If Centro had a surplus of less than £0.5m, it would place it with Midland Bank. If it had more, it would place it with other institutions through a broker.

"Institutions, according to the internal guidelines, were 'very safe bodies such as local

authorities, nationalised industries, clearing banks, Bank of England licensed deposit-takers including foreign banks, building societies and very large public companies".

Like other authorities, Centro drew comfort from the fact that BCCI was on the Bank of England list of licensed deposit-takers, and hence fitted into the internal guidelines.

Mr Evans had the right of veto over where deposits could be placed and received weekly reports on what was happening to short-term deposits.

He had used the veto to stop deposits with Liverpool City Council and Lambeth Borough

Council in London. But, Mr Tarr says in his report, no one in Centro picked up "doubts and rumours" about BCCI.

The day on which BCCI was closed, Centro had £7.3m on deposit at seven financial institutions. Decisions on placing its funds depended on what was on offer from London money-brokers.

It could have placed all its surplus at Midland Bank for onward investment in the money market at no risk. But on Friday July 12, according to the Moore report, Midland's 3-day rate for a £1m deposit was 10.825 per cent.

The best rate available from

a broker was 11.0 per cent. The difference in return projected over one year would be £3.76m.

The difference in rates encapsulates the dilemma of balancing risk against reward that Peat Marwick thought Centro had not fully clarified.

Mr Tarr implicitly agreed. "The pressure to achieve maximum income to help the overall financial situation may have tended to increase the propensity to use the secondary banking sector and for this objective to take preference over absolute safety, especially as (wrongly, as is now evident) no licensed deposit taker was perceived as 'risky'," his report said.

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UK NEWS

Banks plan new code of conduct for customers

By Robert Peston

BRITAIN'S banks and building societies plan to offer customers greater protection against misuse of plastic cards and introduce restrictions on the marketing of financial services, according to a new code of conduct which they hope to introduce by the end of the year.

The institutions have been working on the code for two years. The first version, published last December, was dropped after criticism from consumer groups, which complained the banks were codifying existing practices.

Banks and building societies - home loans and savings institutions - have responded to two of the consumer groups' three main criticisms. They have agreed to take on responsibility for proving fraud or gross negligence in the use of a plastic card. At the moment, if a cardholder is debited for using a plastic card but claims that he or she never used the card, the cardholder has to furnish proof.

If the new code is accepted, the burden of proof will rest with the banks.

A second important amendment requires the institutions to ask for its customers' permission before offering them products marketed by a different subsidiary. Many banks,

for example, own life insurance companies and have been trying to sell pension products and life policies to customers.

They will have to seek their customers' permission before passing on details of accounts to the insurance subsidiary.

Banks have resisted this change because they fear the paperwork will be very costly. Concern at increased overheads has also discouraged the institutions from introducing a third reform, which would have meant customers were notified in advance before bank charges were debited from their accounts.

Banks say the cost of changing their computer systems to enable them to give this advance notification would be much more than £50m. But they are promising to give all customers a fuller breakdown of banking charges.

A draft version of new code is being discussed by the Treasury, the Bank of England and consumer groups. Their views will be considered by a committee headed by Sir George Blunden, former deputy governor of the Bank of England, which will decide if the code is acceptable. The government has warned the banks that if their code is not acceptable, it will impose one.

LT executives reject new proposals on competition

TOP executives at London Transport (LT) have rejected government plans for the privatisation and deregulation of London's buses, writes Richard Tomkins.

They are furious over the government's decision to strip London Transport, the metropolitan bus network, of all responsibility for the capital's bus services and hand it over to a new body called the London Bus Executive.

The government's plans for the deregulation of London's buses were set out in a consultation paper last March. The paper proposed London Transport's bus operations should be

privatised and any other operators should be allowed to compete against them.

The paper also proposed a central body should remain to organise unprofitable but necessary services, publish route timetables and administer the Travelcard through-ticketing scheme.

London Transport's executives, who are appointed by the government, rejected the proposals published in July because they said the central administrative functions for bus transport should go to newly-created and government funded London Bus Executive.

Railway company faces sweeping management changes

By Richard Tomkins, Transport Correspondent

BREL, one of Europe's biggest manufacturers of railway rolling stock, faces sweeping management changes and cuts in its workforce following the removal of its chief executive last week.

The majority shareholders are insisting on the measures to rescue the company from a deepening crisis caused by repeated failures in its most important railway train product.

Brel, formerly the train-making division of British Rail (BR), employs more than 7,000 people at its workshops in Derby, Crewe and York.

It was privatised in April 1989 when it was bought out by a manage-

ment-employee consortium with backing from Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group.

Although ABB and Trafalgar House between them hold 80 per cent of Brel's shares, they have up till now left the running of the company in the hands of the management team which led the buy-out.

However, they have now asserted direct control of the company because of the mounting losses and adverse publicity arising from defects in the class 158 express train supplied by Brel to BR's Regional Railways.

Already gone are Mr Peter Hold-

stock, the chief executive who led the 1989 buy-out, and Mr Chris Cook, director of Brel's new construction group.

Mr Allan Gormly, Trafalgar House's representative on Brel's board, said more changes would come. "We will be looking at further transfers and boosting the quality of the management team," he said.

Mr Gormly also indicated that further job cuts could follow the 1,650 redundancies already announced this year.

"The quest for higher productivity is an unending one and it may be that, in the next two or three years, we will have to do a bit more at Brel than we expected to," he said.

Brel's troubles have prompted fears among the workforce that the company may be run down to the point where it becomes an assembly plant for components brought in from the Continent, where ABB itself is a significant railway equipment manufacturer.

Mr Eric Drewery, ABB's UK chief executive and the company's representative on the Brel board, said these fears were unjustified.

"We have no intention to diminish the role of Brel in any way," he said.

Ten years ago Brel employed 35,000 people at 13 workshops across the UK. The company has shrunk in response to increased competition, greater productivity, and the reduced maintenance needs of modern trains.

Brel's shares, 20 per cent of which are held by management and employees, had risen in value from £1 at the time of privatisation to £10.54 at the last revaluation six months ago. The revaluation currently under way is likely to reflect the probability of a serious deterioration in the company's financial performance in the year to September 1990.

Train faults threaten to derail UK manufacturer

Richard Tomkins looks at the problems of Brel

BREL, Britain's biggest train maker, is in trouble. There can be no doubt of that after last week's ousting of its chief executive and the discovery of further serious defects in the company's most important product.

But the full explanation for Brel's problems lies less in the events of the last few days or weeks than in the period leading up to the company's privatisation in April 1989.

Although Brel was part of the state-owned British Rail (BR) at the time it was sold, and was therefore BR's biggest supplier of rolling stock, a policy of making it compete with the private sector for BR orders had been in place for several years.

It was therefore against tough competition that, in November 1987, it landed the £200m contract to build a new type of express train - the class 158 - which was to form the backbone of BR's Regional Railways fleet.

Brel won the order by offering quick delivery of a product which represented a technological leap forward in train technology. Instead of evolving out of earlier models, the design for the class 158 started on a blank sheet of paper.

Innovations proliferated. Passengers were to be cosseted with microprocessor-controlled air conditioning; turbo-charged diesel engines under each carriage promised fast acceleration

and high speeds; and, most significantly, the train bodies were to comprise a single, lightweight aluminium shell instead of the traditional steel body on a steel chassis.

As Brel got to work on the order, preparations for privatisation were moving ahead. In April 1989 the company was sold to a management-employee buy-out team backed by Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group.

A significant hurdle had to be cleared before the sale was agreed. It now emerges ABB and Trafalgar House were acutely concerned that Brel had overreached itself with the delivery schedule it had promised for the class 158.

Mr Allan Gormly, Trafalgar House's representative director on Brel's main board, compares Brel's new product with a revolutionary car, built from a new material, with sophisticated new electronic controls, a new engine and drive train.

"You would not put the first vehicle you produced in a showroom and expect it to be picked up by Joe Public and driven away without any faults emerging," he says.

But that is what the contractual arrangement was between Brel and BR for the class 158. The vehicles were due to start rolling off the production line at the rate of five a week, with no allowance for

prototype testing whatsoever."

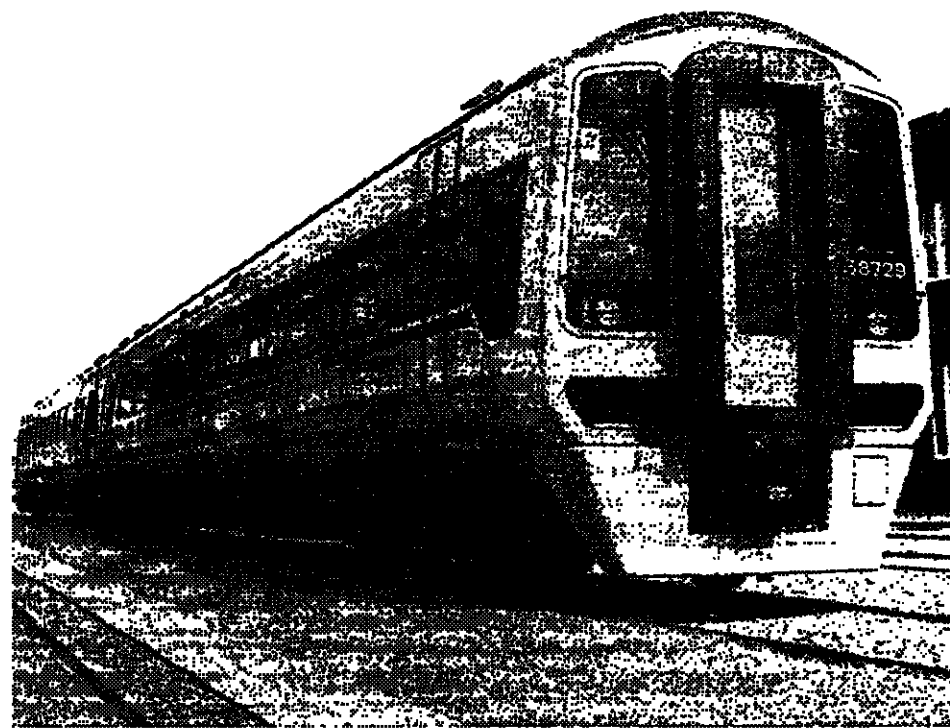
ABB and Trafalgar House insisted on renegotiating the agreement to buy Brel from BR in an attempt to build in guarantees against claims arising from the class 158 contract.

Within months the contract had started to go wrong. The first train was due to be handed over to BR in October 1989. Instead, the schedule was thrown back six months after the discovery of serious structural weaknesses in the aluminium body-shell.

The problems multiplied as more faults were discovered. Delivery schedules slipped further and BR fumed as its timetables were thrown into chaos. When the trains eventually started to enter service a year late, they developed a series of testing troubles.

By early this year it was becoming clear that Brel was plunging into losses after reporting a pre-tax profit of £22.4m for the year to September 1990. Then in June the discovery of another structural defect in the class 158 meant the entire fleet would have to be returned for more modifications under warranty.

But the majority shareholders' patience seems finally to have snapped when delivery schedules started to slip on another crucial contract - the production of the Networker trains which are to form the backbone of BR's Network



Late arrival: delivery of the Class 158 has been delayed by faults

SouthEast fleet over the next few years. The Networker, to some extent a derivative of the class 158, is another revolutionary aluminium-bodied train intended to provide an upward leap in quality of services for passengers on Network South-East.

No longer content to be passive investors amid this deepening crisis, ABB and Trafalgar House have now asserted control over the company.

Mr Peter Holdstock, the Brel chief executive who led the buy-out, has been replaced by Mr Bo Sodersten, a Swede

nominated by ABB, and other changes are imminent.

Still to be resolved, meanwhile, is the question of who is going to pay for the class 158 fiasco. The defective trains have been repaired at Brel's expense, but BR says it has incurred additional costs of £20m in revenue losses and the extra cost of keeping older, inefficient trains in service.

The majority shareholders are naturally reluctant to accept responsibility for what they see as mistakes made when Brel was still in BR's ownership. Further, says Mr

Gormly, the renegotiated agreement for the purchase of Brel from BR reflected the shareholders' concerns about the risks presented by the class 158 contract.

He said: "The agreement sets out arrangements for the parties to see how the costs have arisen and how they are to be shared between the parties."

"There are going to be some interesting discussions between ourselves and British Rail about the commercial settlement of these issues."



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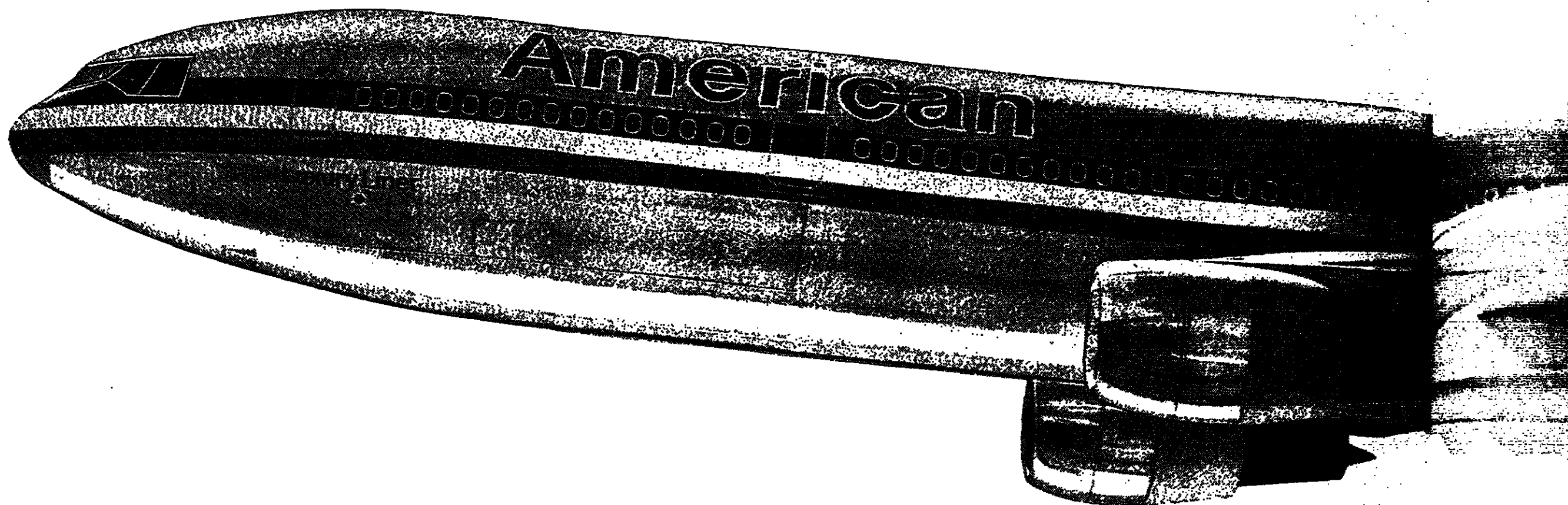
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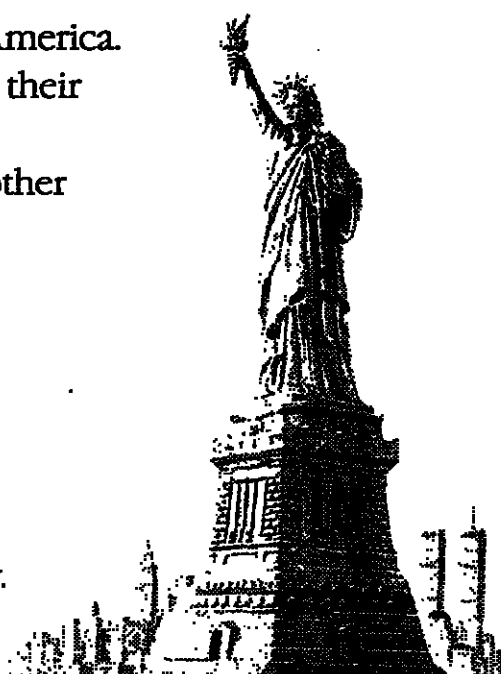
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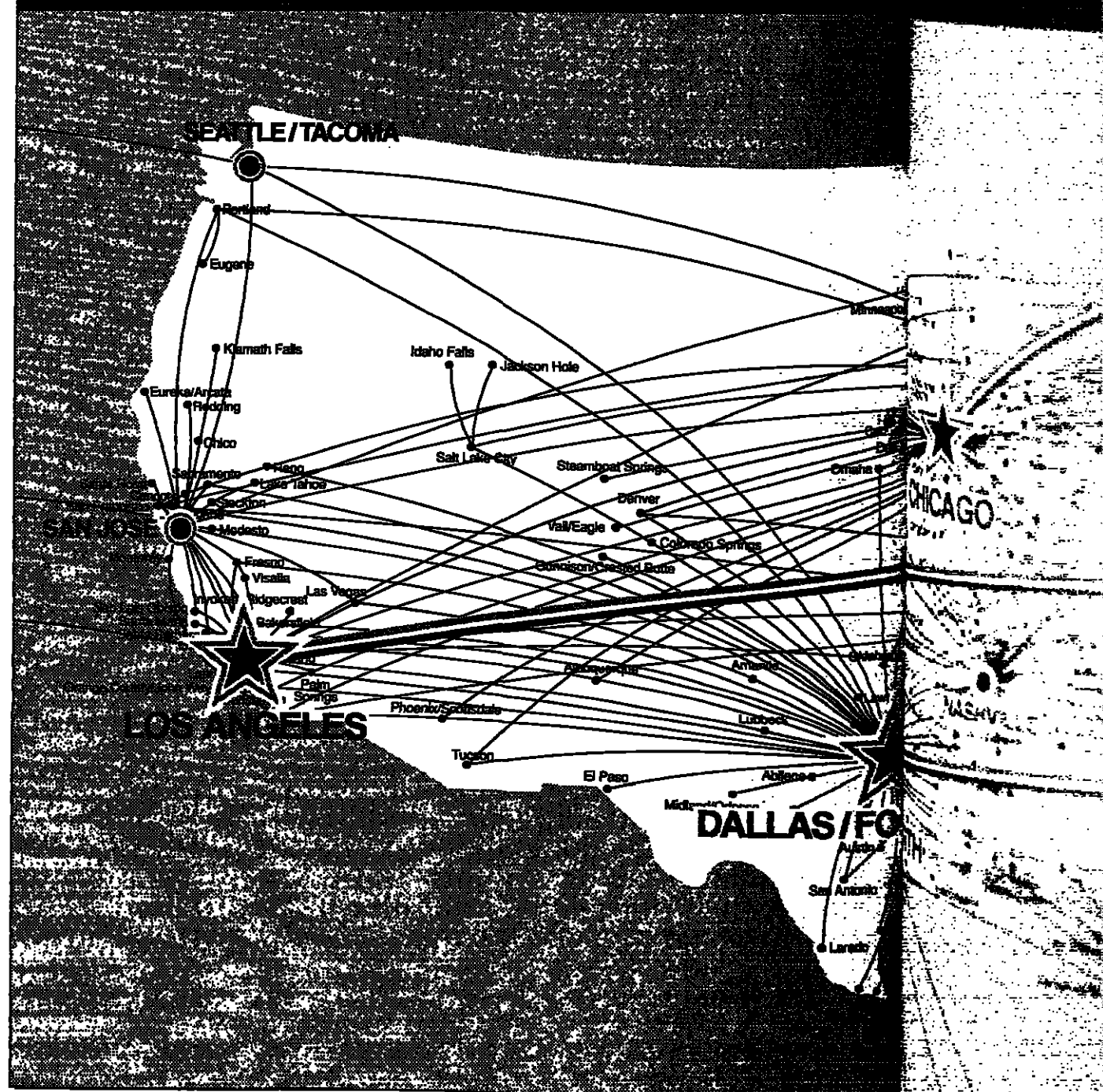


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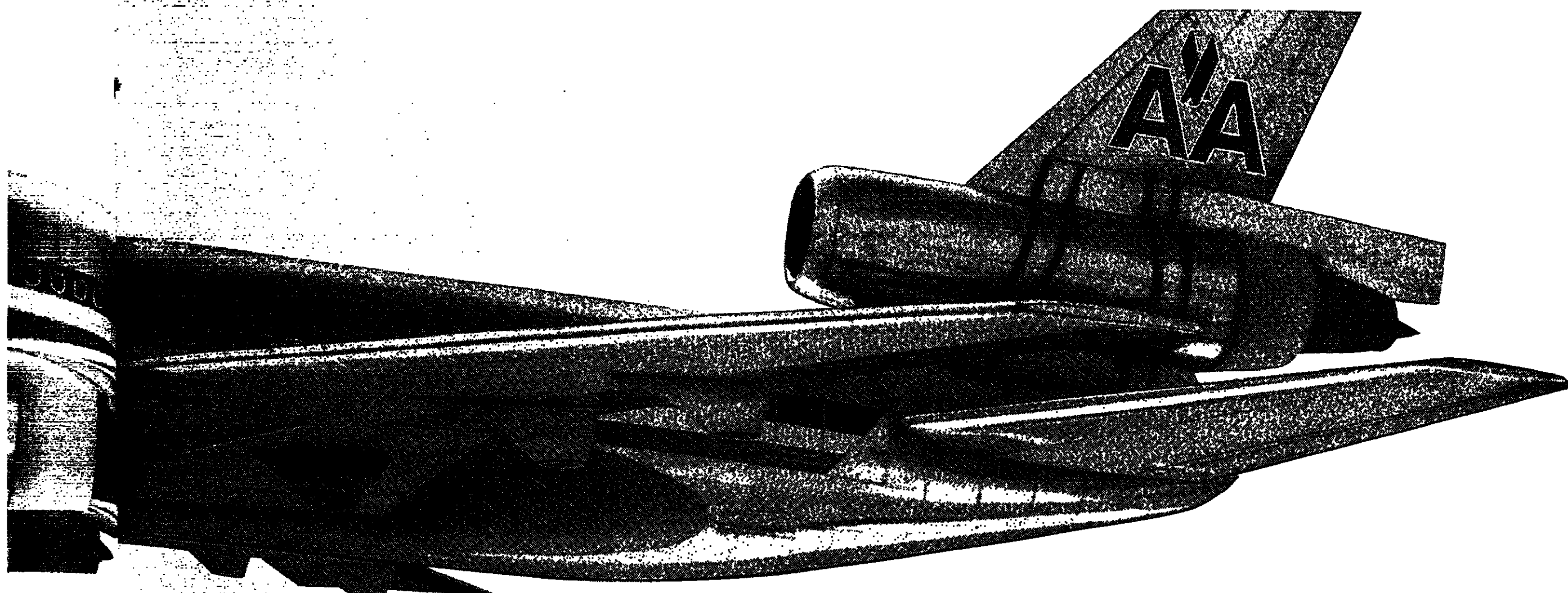
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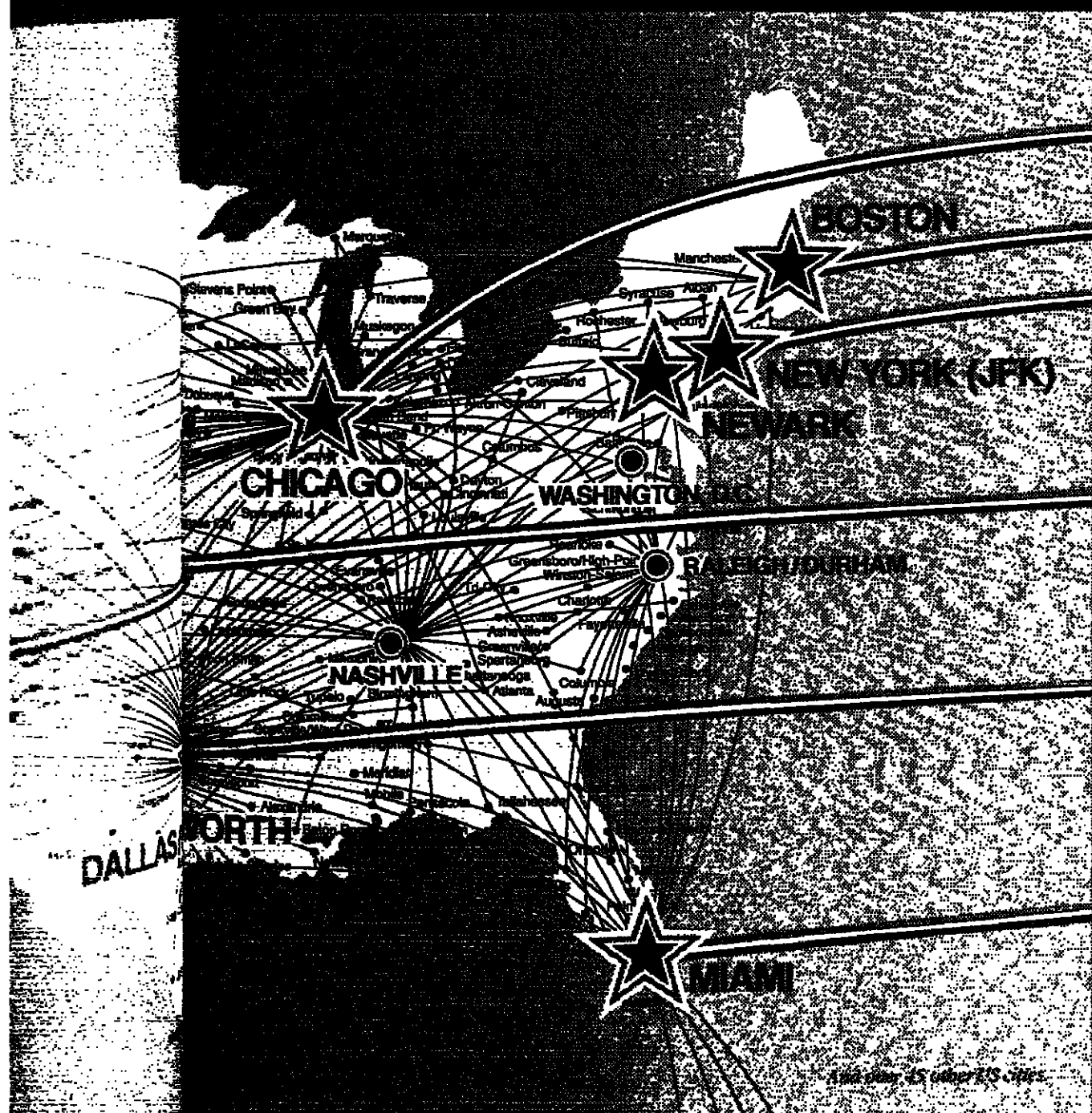
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UK NEWS - LIBERAL DEMOCRATS AT BOURNEMOUTH

Plans provide for 'greatly extended' local powers

By David Owen

THE LIBERAL DEMOCRATS yesterday outlined plans to set up a "comprehensive tier" of English community and neighbourhood councils with "greatly extended" powers as part of its local government policy.

The party's proposals are designed to engineer a decentralisation of power at the local level. Mr David Bellotti MP said: "We would decentralise power to the level closest to the people wherever possible."

Under the recommendations, a local income tax, levied by a rate set by the council and collected via the Inland Revenue PAYE and other income tax systems. The uniform business rate would in turn be abolished in favour of a system of site

value rating, set by each council and related to the value of the land as opposed to the buildings on it.

The party claimed that this would promote the efficient use of land and free control of significant chunks of council income from "Whitehall's grip."

Equalisation of council income would be taken away from central government control and exercised collectively by local councils.

A string of regional authorities would be established throughout England to exercise power that the party would devolve from central government. Priority would be given to the creation of a Greater London regional authority.

All related elections would be held by proportional representation using the single transferable vote system.

The party said that it envisaged a six-year timetable of reform.

● The Labour-affiliated Fabian Society has advocated the widespread introduction of customer contracts for council services while highlighting "the dramatic centralisation of power that has taken place under the Tories."

In a pamphlet on improving public services it proposed that council services be devolved to neighbourhood offices to provide a "one-stop" arrangement where residents could "pay the poll tax, deal with a housing repair or complain about a noisy neighbour."

By Alison Smith

MR PADDY ASHDOWN, leader of the Liberal Democrats, yesterday claimed his party was the only one capable of challenging both the Tories and Labour for having left a huge vacuum in British politics, and as incapable of beating the Tories.

At the start of the party's conference, Mr Ashdown said Labour had missed its opportunity to provide a real alternative to the Conservatives, and was paying the price. Its surge in the opinion polls had been checked. He believed Labour could not win.

He cited in support of this a letter he had received from Mr Jeff Rooker, Labour MP for Birmingham Perry Bar. Mr Rooker, who is a junior social security spokesman and a campaigner for electoral reform, wrote to Mr Ashdown to try to secure his support for Labour in seats where Liberal Democrat candidates had no chance of winning.

The Liberal Democrats have been at pains to play up their ability to provide an alternative attractive to voters throughout the UK, emphasising their consistent perfor-

mance in recent by-elections. While the Tories lost their deposit at Liverpool Walton, and Labour lost its deposit at Eastbourne, the Liberal Democrats came second to Labour in Walton and took Eastbourne from the Tories.

Mr Des Wilson, the party's campaigns manager, said the Liberal Democrats were ready to fight an election on November 7. The third party's problem had always been that it was seen as a wasted vote. "The whole game changes if Labour is perceived as a wasted vote," he said.

The party was on course to reach its target of £1.25m for the election fund.

The party estimates that some 2,000 delegates will attend the conference, which an upbeat Mr Ashdown insisted would not be spent talking about a hung parliament. He said the party would use the time to spell out and sharpen its message on education, the economy, environmental policies and Europe.

But, facing the inevitable question about what he would do if the Liberal Democrats held the balance of power, he

signalled that the party would not acquiesce in keeping a minority government in power to avoid the uncertainty that would be created by two elections in quick succession.

Mr Ashdown rejected the idea that if there were no deal, the Liberal Democrats might be disadvantaged because their stance might be seen as the cause of the second election. He warned that if the Conservatives or Labour sought "to grab power and have a period of instability, the electorate will know what to make of that."

Effort directed where it will count most

Alison Smith presents the strategy that the party hopes will maximise election gains

THE sophistication of Liberal Democrat by-election tactics has long been a source of pride to the party and annoyance to its opponents.

It was not a feature of the 1987 election campaign, however, as the confusion of having two differing Alliance leaders blunted the party's message. This time the party is determined to make its resources and expertise count.

At the heart of the party's campaign plan is the tactic of "layered targeting", categorising each of the 632 seats in which a Liberal Democrat candidate will be standing and establishing how much effort should go into fighting it.

The plan is primarily the work of Mr Des Wilson, who has been at his post of campaigns manager for about 18 months. He is emphatic that planning this use of the party's resources does not mean that some votes do not count. "It's not our strategy to target seats, but we're targeting seats within the strategy. We're fighting every seat for every vote we can get."

In discussion with the party at regional and national levels, each constituency is being given objectives. In most of the seats where aiming to win is other than quixotic, the achievement would be at the expense of the Tories. There are only five seats in which the third party came within 5,000 votes of the Labour MP in 1987.

For areas where the party has scarcely had a presence, the objective might be an increase in membership or simply publishing an election address. In other seats, it might be to extend the reputation of a new candidate or holding second place.

The party is also conscious that merely retaining the 21 seats it holds must be a primary objective. Mr Wilson estimates an assumed anti-Tory swing makes about half of them safe, but others, such as Mr Simon Hughes' seat in Southwark and Bermondsey, have already been identified as needing a special effort.

Officials are keen to emphasise that the categorisations are far from being based solely on the results in the 1987 election. The local elections since then are regarded as important



Seaside meeting: Paddy Ashdown with party campaigns manager Des Wilson in Bournemouth yesterday

benchmarks, and even the party's disastrous performance in the Euro-elections showed them that support held up in Cornwall and Plymouth.

Though the Liberals' traditional strength in the south-west means that region contains a high number of target seats, the same does not seem so true of the other "Celtic fringe" areas where many of the party's MPs have their constituencies.

In Wales, apart from Rhondda and Deeside, where a by-election is due, their best prospect seems to be Edinburgh West, where a swing of less than 2 per cent would unseat Lord James Douglas-Hamilton, a junior Scottish office minister.

In Wales, the best target looks like Conwy, where Sir Wyn Roberts, a Welsh office minister, is defending a majority of less than 4,000 against a Liberal Democrat who has fought the seat twice before.

The strategists also take into account more personal factors such as a particularly strong candidate or good local party

machine. At Southport in the last election and in the Ribbles Valley by-election the party benefited from a long-standing and popular MP stood down. With the aim of maximising that effect again, the party has particularly in its sights seats such as Falmouth and Camborne, where Mr David Mudd is standing down.

The Liberal Democrats also believe that Mr Sebastian Coe, the athlete, will have a hard job to match his predecessor's 5,000 majority.

Equally, the continuing presence of an MP whom the party believes can be presented as weak on local issues is seen as a benefit. The party has strong designs on Cornwall north, where Sir Gerry Neale is defending a majority of about 5,500.

They say also that a maverick MP where the party is in second place can prove "very untiring from our point of view". That is what they will be hoping for from the campaign in Littleborough and Saddleworth, the seat Mr Geoffrey Dickens currently

holds by just over 6,000. Beyond the high-profile seats the party believes it stands a good chance of winning - such as Cheltenham, Havering, and Portsmouth south - are many where its aim is for the next election to be a "staging post" so the party is poised for victory at the election after.

A campaign organiser said: "Very few of our MPs were elected first time round."

Mr Wilson is tight-lipped about the number and names of seats in each category, but areas of Liberal Democrat success in the May local elections provide a pointer.

While the prospect of a Liberal Democrat surge in Gosport, where Mr Peter Viggers (C) won by a margin of more than 13,000 in 1987, and in Conington where Mrs Ann Winter (C) is defending a majority of almost 8,000 may seem fanciful, the party took control of both those local councils in the May elections.

Mr Wilson points out that being a high-category seat may

not make a vast difference financially: "Our resources nationally are so limited that there is only an extent to which we can do that anyway."

Nonetheless, he is on course for his target of an election fund of £1.25m.

The real benefit, however, is in the expertise at the disposal of target campaigns, and in the prospect of a media-intensive visit from Mr Ashdown on the campaign trail.

In the same way that the Association of Liberal Councilors has traditionally shared its experiences, so now the party's national headquarters is spreading "best practice" and making the most sophisticated briefing available to the most likely seats.

Training for candidates, particularly in dealing with the media, and for their agents, is under way.

Headquarters and the regions are also encouraging activists from seats where their presence may, effectively, be academic, to work in areas where a strong campaign could be decisive.

Economic policy architect courts conscientious image

By David Owen

MR ALAN BETH was carving the roast at a family dinner in Berwick-upon-Tweed yesterday as his party assembled at the other end of England for its annual conference.

The Liberal Democrat Treasury spokesman is among the principal authors of the radical economic policy document that will be the focus of tomorrow's central debate.

The paper sets out the party's position on everything from competition issues to the labour market. The homely image is in keeping with the reputation for worthy conscientiousness that has dogged Mr Beth, particularly since losing the party's first leadership contest to Mr Paddy Ashdown in July 1988.

Known as especially diligent towards local needs since his election with the princely majority of 57 votes as Liberal MP for Berwick in 1973, Mr Beth will be resuming his annual pilgrimage around 120 Northumberland villages in a mobile office as soon as the conference ends.

"I hope I have not changed the level of commitment I have to local constituency needs," he says.

In several respects, notably his espousal of free trade and advocacy of a strengthened competition policy, the new paper represents a reiteration of traditional Liberal economic philosophies. It also focuses on a number of the former New-Scots upon Tyne University lecturer's pet concerns.

Into this category would fall its emphasis on the need for openness in economic decision-making and for increased investment in education and vocational training.

On Europe, it proposes a rapid and time-tabled move towards economic and monetary union, incorporating an independent central bank. It advocates a national savings target, met with the help of fiscal adjustments, in a bid to ensure that investment levels are maintained.

"The party has acquired a notoriety in political circles for publicly admitting that it would put a penny on income tax if need be to finance its

education proposals. Far from committing electoral suicide, Mr Beth believes that the pledge will end up winning the party support among "the thinking electorate."

He explains: "We believe that there is a substantial section of the British electorate which realises that certain things have to be done and we are not shy about saying so."

He is keen "that the party does not become one that is soft on taxation or thinks that high taxation is a good thing."

In answer to the assertion that independent central banks and savings targets will not cut much ice on the average doorstep in Berwick or Bideford, Mr Beth suggests that the important thing is to be recognised as having serious and well-thought-out economic policies.

The party can tell voters that "the interest rates we have had would not have been necessary if the disciplines we suggest had been in place," he says. These disciplines would act as "protection against the sort of mortgage misery we have experienced."

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In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th September, 1991 to 9th October, 1991 the Notes will carry interest at the rate of 6 per cent. per annum.

Interest accrued to 9th October, 1991 and payable on 9th January, 1992 will amount to US\$50.00 per US\$10,000 Note and US\$500.00 per US\$100,000 Note.

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 5th September, 1991 to 5th March, 1992 the Notes will carry interest at the rate of 12 per cent. per annum.

Interest payable on 5th March, 1992 will amount to £5,983.56 on each £100,000 Note.

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EMPLOYMENT

Civil servants' ballot opens amid acrimony

By Michael Smith, Labour Correspondent

A BALLOT on whether to create a 250,000-strong Civil Service union begins today amid increasing acrimony between leaders of the two unions involved over whether the amalgamation should proceed.

The vote among 128,000 members of the Civil and Public Services Association follows a similar one last year which produced a slender margin in favour of amalgamation, but which was aborted because of difficulties in distributing ballot papers.

This time CPSA leaders are being more forthright in their opposition to the merger with the National Union of Civil and Public Servants.

Attached to the ballot paper is a document outlining 10 reasons why members should reject a merger. On the ballot paper, the box to vote against appears above that for voting in favour.

Mr Leslie Christie, NUCPS general secretary, said yesterday that the CPSA executive's desperation to secure a "No" vote had overcome any judgment on fairness and balance.

He said CPSA members were too intelligent to allow their interests to be treated so badly by an executive who were concerned about their personal position in a merged union.

Mr John Ellis, CPSA general secretary, said the executive's action fol-

lowed a vote by the union's conference to campaign against a merger.

Among their 10 reasons for voting no, the CPSA executive say that "managerial grades could dominate a merged union, ensuring their interests are advanced at the expense of former CPSA members." A merger would result in a top-heavy administration with increased costs but no guarantee of increased services or efficiency.

"Work has already begun among all Civil Service unions to secure greater co-operation, unity and better use of resources," says the literature. "That is the way forward, not simply a merger with the NUCPS."

Last year members of the NUCPS voted by a margin of three to one in favour of merging. Their leaders believe a merged union, representing about half of Britain's non-industrial civil servants, would be more powerful in pay and other negotiations than the two organisations separately.

Voting in the CPSA ballot will take place until October 28, with the declaration of the result a few days later.

● Leaders of Inland Revenue Staff Federation including general secretary Mr Clive Brooke will meet Mr Norman Lamont, the chancellor, this week to push for an increase in a 6.5 per cent pay offer.

Disablement cases 'reflect past harm' Complete de-recognition of unions is found to be rare

By Diane Summers, Labour Staff

MORE THAN 1,000 new cases of disease related to asbestos, silica and coal dust are awarded disablement benefit each year, according to the latest health and safety statistics from the Department of Employment.

While these substances are strictly controlled, the figure demonstrates the "continuing legacy of harm from past exposure," the report says. Diseases associated with the substances, including asbestosis, pneumoconiosis, lung cancer and mesothelioma, can show a 15 to 40-year time lag between exposure and diagnosis.

For asbestos, the report says that rough estimates suggest a total of over 2,000 premature deaths each year due to asbestos-related cancer. Mesothelioma death rates in the north of England are shown to be about twice the national average.

The report quotes studies

which estimate that around 4 per cent of cancers could be avoided by the elimination of all workplace carcinogenic risks. This suggests an annual total of about 5,000 premature deaths from work-related cancer in Great Britain, says the department.

Past exposure to high levels of noise in the workplace is reflected in the number of new awards for disablement benefit: more than 1,000 new cases of occupational deafness were diagnosed during 1989-90. Vibration White Finger, a disorder of the blood supply to the hand caused by long-term use of hand-held tools, became in 1989-90 the most common single category of compensated disease, with more than 2,500 new cases.

Health and Safety Statistics 1989-90. Supplement to Employment Gazette September 1991. Available from HMSO.

By Lisa Wood, Labour Staff

COMPLETE de-recognition of unions in UK companies has been rare over the past decade, even in companies where there is a low proportion of union members, according to a study published in the British Journal of Industrial Relations.

The study of changes in trade union recognition and wage-setting arrangements in the 1980s was based on a sample of 558 companies analysed by the National Institute of Economic and Social Research. The study said there had been a significant amount of change in the late 1980s, with more decentralised wage-setting arrangements.

However, the authors, Mr Paul Gregg and Mr Anthony Yates, concluded that even in 1990 trade union presence remained widespread and changes fell "far short of a systematic rejection of trade

unionism by management in UK companies."

Complete de-recognition of all unions from all establishments in a company were rare, said the survey. However, de-recognition in a particular plant at companies with a number of sites had been more widespread, with 13 per cent of companies with recognition agreements in 1984 experiencing some form of de-recognition by 1990.

The authors said: "While partial de-recognition is widespread among multi-establishment plants it was found to be particularly common in the construction, retail and hotel and catering industries."

The survey showed small declines in union membership density after 1984 in 40 per cent of unorganised companies. The authors concluded that the decline in trade union

membership was not just a result of closure of unorganised companies and failure to secure recognition in new or expanding ones, or sectoral shifts in employment.

They said the figures implied there was an additional drift away from union membership where available to workers. On the closed shop, the report said 35 per cent of companies that reported closed-shop arrangements in 1984 had partially or totally abolished them by 1990. However, about a quarter of companies still operated closed-shop arrangements for some workers.

Changes in Wage-setting Arrangements and Trade Union Presence in the 1980s. Paul Gregg and Anthony Yates. Volume 29, Number 3. By subscription from Basil Blackwell, 108 Cowley Road, Oxford OX4 1JF.

LEGAL NOTICES

No. 007078 of 1991
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF THE
PRESS ASSOCIATION LIMITED

IN THE MATTER OF THE
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 28th July 1991 confirming the reduction of the capital of the above-named Company from £1,250,000 to £1,102,500 and the Minutes approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act were registered by the Registrar of Companies on 21st August 1991.

Dated this 4th day of September 1991

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Petroleos Mexicanos, The Mexican National Oil Agency invites all interested parties to bid for supplying in an engineering, procurement and construction "EPC" contract for a three continuous catalyst regeneration modules (CCR) for three platformers units located at: Salamanca, Minatitlan and Cadereyta refineries. Information related to this project is available from: Pemex Services Europe Limited, 2nd floor, 4&5 Grosvenor Place, London SW1X 7HB. Tel: 071 823 2242, Fax: 071 823 1813. Contact: Mr Gustavo Mohar

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APPOINTMENTS

Changes at
electricity
company

NORTHERN IRELAND ELECTRICITY has made a number of executive appointments. Following the deputy chairman and chief executive Mr Tony Hadfield's appointment as managing director of Northern Electric from October, the board of NIE is making the temporary appointments of Mr Jimmy McManus as acting chief executive responsible for day-to-day operations and Mr Jack Zuckernick as acting managing director responsible for privatisation.

The appointments will be effective from mid-October until the appointment of a permanent chief executive. Mr Walter Campbell has been appointed generation director and Mr Walter McMay will take over Mr Zuckernick's position as acting supply director.

ALEXON GROUP has appointed Mr Peter Ridsdale as managing director of Alexon Brands following Ms Ruth Henderson's promotion to chief executive. Mr Ridsdale has spent the last six years with the Burton Group and is currently managing director of Evans, the women's fashion chain and the "Is" discount chain.

BRAITHWAITE, a leading industrial services company, has appointed Mr R.D.C. Hubbard as a non-executive director. Mr Hubbard will assume the chairmanship on October 1 on the forthcoming retirement of Mr Ken Lindon-Travers.

CONSTRUCTION CONTRACTS

Rebuilding the Savoy Theatre



The Art Deco foyer of the Savoy Theatre in 1929

BOVIS CONSTRUCTION has been awarded a £11.4m contract to rebuild and restore the fire damaged Savoy Theatre in the Strand, London.

Built in 1880 and refurbished in Art Deco style in 1929 by the artist and designer Basil Ionides, the theatre was badly damaged by fire in February 1990.

Bovis recently began work on the 86-week project, first salvaging the original fixtures

and fittings from the dressing rooms and then demolishing the stage and clearing out the burnt remains of the auditorium.

As well as the restoration work on the theatre, two new storeys will be added above the auditorium, one to house offices, a bar, toilets and plant, and the other to serve as a leisure and sports centre - complete with swimming pool - for the adjoining Savoy Hotel.

A large transfer deck composed of metal plate girders, 5.5 metres deep, supported on six steel columns positioned outside the auditorium on piled foundations so that they do not obstruct views of the stage, will help support the new storeys.

New air conditioning will be installed and new services provided throughout the theatre, which is scheduled to open in January 1993.

£36.3m workload for Lilley Group

LILLEY has won £36.3m worth of contracts during the months of July/August.

The most significant contract was won by Lilley Scotland for £8.6m, at the BP Kinneil terminal expansion.

Eden Construction has been awarded contracts worth £13.3m, two of which, worth £4.2m, are for road maintenance and reconstruction: maintenance on the A1(M) at Blackhill; and reconstruction

work on the M6 between junctions 40 and 42.

Lilley Midlands has won £5.6m of orders, covering a wide range of projects including a £2m A1 road maintenance contract at Blyth.



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Contact: Structures Ltd, Long Croft Road, Ashbury,
Bucks. HP12 9SB. Tel: Long Croft (0494) 204461
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Edinburgh
theatre
restoration

TEAM SERVICES has won contracts worth £20m, the largest of which involves the reconstruction and refurbishment of Edinburgh's Empire Theatre.

Team will project manage the £14.5m task on behalf of a trust company to be set up by Edinburgh District Council, Lothian and Edinburgh Enterprises, the Scottish Arts Council and the private sector.

The project will create a 2,000 seat theatre with attractive foyers and a new stage house and dressing room block capable of hosting major international touring opera and ballet companies.

Also in Scotland Team will project manage construction of the 40 bedroom Isles of Glencoe Hotel and leisure complex at Ballachulish on the shores of Loch Leven for Glencoe Adventure. The £2m scheme includes an indoor swimming pool and leisure centre.

At Holbeach, Lincolnshire, Team is to design and construct a large chilled salad and vegetable preparation factory for Tinsley Foods. Air conditioning and insulated walls will maintain temperatures.

TRADE FAIRS, EXHIBITIONS &
CONFERENCES

SEPTEMBER 9

Third Age Human Resource Strategies
Seminar (10.00-12.00) Chair: Terry Banks, Director, Carnegie Inquiry into the Third Age. Speakers: Tom Schaller (Edinburgh University), Avery Duff (B-Q), David Parsons (FPM), Michael Fogarty (PSD) Clift's Public Finance Foundation, 3 Robert St, London, WC2N 6BU. Phone: 071-895 8823 Ext. 255 Gail Main or Ext 344 Chris Tindler.

SEPTEMBER 10-12

SUN USER '91
Exhibition and Conference
Europe's first ever dedicated Sun exhibition at the NEC Birmingham, fully supported by Sun Microsystems. Incorporating more than 120 participating companies, seminars, Sun Advice Centre, Solution Tools and a comprehensive Conference. For tickets phone, Sally Roberts, 071 404 4844.

SEPTEMBER 12

INVESTORS IN PEOPLE - A MAJOR TRAINING AND DEVELOPMENT INITIATIVE
Main speakers at this prestigious conference and exhibition - Sir John Harvey - Jones & Prof. Amin Rajna. To reserve a place Tel: (0642) 211023 and ask for Stuart Bright or Joan Cleary. GIBBOROUGH HALL, TEESDALE CLEVELAND

SEPTEMBER 12

TECHNOLOGY TRANSFER AND THE GLOBAL ENVIRONMENT: MOTIVATES AND MECHANISMS
Convened by the Royal Institute of International Affairs and The World Resources Institute, Chatham House, London. Enquiries: RIIA Conferences, Tel: 071 957 5700; Fax: 071 957 5710

SEPTEMBER 19

ITALY: £100 BILLION CHALLENGE
Case studies, practical presentations & speakers from Italy & UK will outline how to maximise the opportunities of this important market. Contact: Ms Huang, LCLT 071 248 4444

SEPTEMBER 19

DIXONS, PCBs AND FURANS - Seminar & Workshops
With Prof. Camille Rappé, University of Umea, Sweden, on Sources of Human Exposure and Sources. Previously Unknown: Environmental Levels of PCBs, PCDDs and PCDFs in the UK by Dr Colin Crosser of East Anglia University. Two sessions followed by intensive workshops. Palace Hotel, Burton, Derbyshire. Contact Pamela Shimmell, IEA, Tel: 081 876 3367

SEPTEMBER 17-20

BUSINESS COMPUTING '91
Companies such as Autodesk, Borland, Canon, Digital, IBM, Hony, Microsoft, and Wordperfect will feature among the 250+ exhibitors making part in the UK's most influential multi-platform computing event. Contact: Anna Webb Montblith Ltd, Tel: 071 486 1951

SEPTEMBER 23-24

Coping with the Global Economy & International Business Culture
A two-day course at LSE focussing on contemporary trends in the globalization of business and its implications for the corporate strategy of UK companies. Nicola Meakin, Short Courses Office, LSE, Tel: 071-955 7227

SEPTEMBER 24

EUROPEAN WASTE POLICY - MAKING IT WORK
How will the UK waste management industry be affected by new European legislation? This is the second annual conference of the National Association of Waste Disposal Contractors. Venue: Queen Elizabeth II Conference Centre, Westminster. Contact: Claire Forsley, Event Planners Tel: 071-602 8115 Fax: 071-602 1550

SEPTEMBER 24-25

INPOWER '91 - The Independent Power Generation Exhibition and "Engineering for Independence" Conference.
Heathrow Park Hotel, London Heathrow. Contact: Lorraine Rogers, FMI International Publications Ltd, Tel: (0737) 768611 Fax: (0737) 761685

SEPTEMBER 24-25

CONDUCTING BUSINESS IN GERMANY
Economic, Legal, Tax, Practical and Cultural Features Relating to Own Ventures or Joint Ventures with German Companies. The Langham Hotel, London. Contact: Anne McClean, Management Forum Tel: (0483) 570099

SEPTEMBER 24-25

SUCCESSFUL ACQUISITIONS & DISPOSALS OF UNQUOTED COMPANIES
The complexities of buying or selling an unquoted company are unrivalled, stage by stage, highlighting the most effective avenues to take throughout the exchange, whilst pursuing the commercial rationale and priorities. Contact: FIBEX, Tel: 071 489 9944, Fax: 071 326 6140

SEPTEMBER 25

STRATEGIC PLANNING FOR TOTAL QUALITY MANAGEMENT
This one day seminar is a guide to the processes of TQM and is presented by the Department of Trade and Industry as part of the Managing into the '90s programme. Location: Fort Crest, Newcastle upon Tyne. Contact: Joelen Smith - IBIS - Telephone: 0727 825 309, Fax: 0727 826 461

SEPTEMBER 25

DRM/McGraw-Hill's World Sea Trade Outlook Conference
DRM's World Sea Trade Service's annual conference will address key issues of the global transportation outlook and the implications for the maritime industry. Contact: Corinne Redmond, Tel: 081 545 6212, Fax: 081 545 6238

SEPTEMBER 26

AFTER THE SOVIET UNION? POLITICAL AND ECONOMIC PROSPECTS
Convened by The Royal Institute of International Affairs, Chatham House, London. Enquiries: RIIA Conferences Tel: 071 957 5700; Fax: 071 957 5710

SEPTEMBER 27

ACTIVITY BASED COSTING
A one-day course at LSE intended for people who wish to consider overhead cost control. Organiser: Dr Miles Gleeson, Contact: Nicola Meakin, Short Courses Office, LSE, Tel: 071 955 7227

SEPTEMBER 26-27

FINANCING PROPERTY TRANSACTIONS IN EUROPE
CPS Conference Centre, London W1. Enquiries: Helen Jackson, Henry Stuart Conference Studies, Tel: 071 935 2382 Fax: 071 486 7083

SEPTEMBER 30

STRATEGIC PRICING - HIGHER PROFITS VIA BETTER PRICE MANAGEMENT
A seminar designed to structure and analyse the pricing problem, provide new sophisticated pricing methods to exploit profit potentials better and present and discuss long-term competitive and strategic aspects of pricing, including international pricing. Fort Crest St. James's Hotel Contact: Anne McClean, Management Forum Tel: (0483) 570099

SEPTEMBER 30 & OCTOBER 1

Managing Financial Risks
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323, Fax: 071 925 2125

OCTOBER 1-2

TOTAL QUALITY USERS' CONVENTION
With presentations and practical workshop sessions from leading Quality companies. Fund programme available from Ellen Peverall, London. Enquiries: Associates Ltd, Cafe Royal, Tel: 0344 28712, Fax: 0344 25968

OCTOBER 2

FACING UP TO MONETARY UNION
The practical implications assessed by Lord Alton, Hans Tietmeyer, Eddie George, Manuel Conthe and others. Organised by Cityforum Ltd for the association for the Monetary Union of Europe. Clifford Chance, Ernst & Young and the Wall Street Journal Europe. Contact Marc Lee, Tel: 0225 466744 Fax: 0225 442903

OCTOBER 3-4

JURAN - MAKING QUALITY HAPPEN User Management's Role
Conducted by Dr Blanton Gouffrey, CEO of Juron Insurance Inc - an action oriented course designed to provide delegates with workable strategies to attain and maintain Quality leadership. Details from Ellen Peverall, David Hutchins Associates Ltd, Tel: 0344 28712 Fax: 0344 25968

OCTOBER 3-4

KNOW YOUR COMPETITORS
Competitor Intelligence & Analysis Cafe Royal, 68 Regent Street, London W1R 6EL. Contact: Patricia Donard, BNP Intelligence Service, Tel: 071 487 5665 Fax: 071 935 1640

OCTOBER 7

RIGHTSIZING THE IT FUNCTION
Key issues on defining the scale and shape of the IT function to meet the changing requirements of business in the Nineties. Contact: Business Intelligence, Tel: 081 944 1591; Fax: 081 944 0332

OCTOBER 7-10

FIRE '91 - The National Conference and Exhibition for the whole fire protection profession. English Riviera Centre, Torquay. Contact: Jane Malcolm - Cox, FMI International Publications Ltd, Tel: 0737 768611, Fax: (0737) 761685

OCTOBER 8

DOING BUSINESS IN ITALY
A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand, Europe. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FIBEX Tel: 071 489 9944 Fax: 071 326 6140

OCTOBER 10-11

DRM/McGraw-Hill's International Economic Outlook Conference
DRM's International Economic Service provides company executives with detailed assessments of the prospects for market, financial and credit conditions, and the principal risks ahead. The conference will address these issues for the main international economies. Contact: Corinne Redmond, Tel: 081 545 6212, Fax: 081 545 6238

OCTOBER 10-11

Foreign Investment and Privatisation in the USSR - Prospects after the events of August 1991. Fee: £475.00. Contact: Sarah Avian, Legal Studies and Services Ltd, Tel: 071 637 4383

OCTOBER 11

The Cost Implications of Pay and Benefits in a Changing Public Sector
Cyprian Public Finance Foundation and Noble Lowndes Consultants and Actuaries. Rewards for finance personnel in the public and private sectors - the total compensation approach. Phone: 071 895 8823 Ext. 255 Gail Main or Ext 344 Chris Trinder

OCTOBER 11

Controlling Investments
Information Technology
A one day course at LSE aimed at increasing managerial control over IT by bringing together research investigations and lessons learnt from industry. Contact: Nicola Meakin, Short Courses Office, LSE, Tel: 071 955 7227

OCTOBER 14

Average Rate Options in the Foreign Exchange Markets.
Prising techniques, hedging, practical applications for the user, legal aspects and the management perspective. Speakers include Dr Desmond Fitzgerald, Director, Head of Arbitrage, Mitsubishi Finance International plc and Mark Yallop, Director & Head of Derivatives, Morgan Grenfell & Co Ltd. Call Gillian Becker (0223) 423250

OCTOBER 21-22

The Refinement in Defence Spending and How to Live Through it
As all the major western countries plan reduction in their defence budgets this conference focuses on strategies for survival for defence manufacturing companies. Contact: Jo Bradley, The Economist Conference Unit, 071 493 6711

OCTOBER 15

SUCCESSING WITH EXECUTIVE INFORMATION SYSTEMS
A practical guide to the successful development and implementation of EIS. Includes evolutionary development approaches, effective screen presentation and data quality and consistency issues. Contact: Business Intelligence, Tel: 081 944 1591 Fax: 081 944 0332

OCTOBER 17

ACCOUNTING AND TAXATION TECHNIQUES IN FRANCE
The Selfridge Hotel, London W1. For further information contact Mary Parker-Jervis, Business Research International on 071 637 4383

OCTOBER 17-18

SHORT TERM INTEREST RATES: A GLOBAL OUTLOOK
The Tower Theatre Hotel, London. Contact: Christine Moore, BRL, on: 071 637 4383

OCTOBER 18

ACCOUNTING AND TAXATION TECHNIQUES IN THE USA
The Selfridge Hotel, London W1. For further information contact Mary Parker-Jervis, Business Research International on 071 637 4383

OCTOBER 21

INTERNATIONAL TRANSFER PRICING
This conference will inform executives and advisors responsible for this area, of the problems and indicate the approaches to be adopted to minimize them. The Chatterfield Hotel, London. Contact: Sally Hamilton, European Study Conferences, Tel: 0536 204224; Fax: 0536 204218

OCTOBER 21-22

THE FUTURE OF KUWAIT: A STRATEGIC PERSPECTIVE
This two-day Conference, at the Hotel Inter-Continental will involve international experts, Corporate Executives, Academics and Top Government Officials from Kuwait, Europe, USA, Japan, and the Middle East who will meet to discuss and present a strategic perspective on Kuwait.

OCTOBER 29 & 30

European Postal Services: The Way Ahead
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation, Tel: 071 925 2323; Fax: 071 925 2125

OCTOBER 30-31

TEASURY PRODUCTS WORKSHOP
With Peter C. Cartledge (Consultant in Treasury & Capital Markets Training) The Brewery, London. Level: Intermediate. Designed for professionals working in a corporate or bank treasury; this two day workshop gives a complete overview of risk management concepts and products and examines how to establish a risk management procedure. Contact: Clare Garner, IFA, Tel: 071 538 9959 Fax: 071 577 0770/5002

OCTOBER 22

COMMERCIALISING THE I.T. DEPARTMENT
Examines the arguments for and against different forms of commercialisation and explores key factors in successfully making the transition. Contact: Business Intelligence, Tel: 081 944 1591, Fax: 081 944 0332

OCTOBER 22

DOING BUSINESS IN GERMANY
A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand Europe and Carr, Otton & Partners. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FIBEX, Tel: 071 489 9944 Fax: 071 326 6140

OCTOBER 23

"The Challenge of Focus"
Practical seminar on formulating a corporate "Mission"; defining "success"; focusing effort and converting plans into action. (Led by David Murray). Lord Daresbury Hotel, Warrington. Details from: Mike-street Seminars; Phone: 0234 693936; Fax: 0234 663774

OCTOBER 24-NOV 28

Creative Accounting
Six Thursday evening seminars at LSE intended for senior managers with no specialist background in accounting with need for awareness of risks in representation and misrepresentation of financial reality. Nicola Meakin, Short Courses Office; Tel: 071 955 7227.

OCTOBER 25

INTRODUCTION TO THE NEW INSURANCE FUTURES CONTRACTS
An explanation of the regulatory, legal and financial aspects of the new group health and automobile contracts. Linda McKay IBC 071 637 4383

OCTOBER 28

ACCOUNTABILITY AND THE AUDITOR
Contractual, statutory and tortious duties and liabilities. Corporate Failure. Fraud. Self-survival and insurance. Chairmen: Bill Morrison, APB; Keynote address: John Redwood MP. Contact Linda McKay, IBC 071 637 4383

OCTOBER 29 & 30

European Postal Services: The Way Ahead
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation, Tel: 071 925 2323; Fax: 071 925 2125

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OCTOBER 31 - NOVEMBER 1

World Mobile Communications
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation Tel: 071 925 2323; Fax: 071 925 2125

OCTOBER 31 - NOVEMBER 1

EQUITY DERIVATIVES:
Understanding the Primary Markets Kensington Palace Hotel, London Contact: Christine Moore, BRL on: 071 637 4383

NOVEMBER 12

The Proposed British Standards Institute Environmental Management Systems Standard.
An introduction to the only independently verified environmental standard available for UK companies. Contact: Westminster Management Consultants Ltd, Tel: 0483 740 730, Fax: 0483 740 727

NOVEMBER 14 & 15

World Electricity
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323, Fax: 071-925 2125

NOVEMBER 19 & 20

The Third FT Petrochemicals Conference
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation Tel: 071 925 2323, Fax: 071-925 2125

NOVEMBER 20-21

1991 NATIONAL CONFERENCE ON INTEGRATED POLLUTION CONTROL FOR THE PROCESS INDUSTRIES. The economic realities of IPC regulations - the pitfalls vs the potentials. Convert environmental demands into financial opportunities. Contributions across the board from government and regulatory authorities to environmentalists and leaders in the industry. Contact: Customer Services, IIR Scientific & Technical Division, 071 587 1117

JANUARY 9

THE IMPACT OF A LABOUR GOVERNMENT ON FINANCIAL SERVICES
A conference on the changes and implications for business following a possible change of government. Venue: Institute of Directors. Contact: Chris Kohn, Century Communications, Tel: 071 244 8884

OCTOBER 3

INVESTING IN EUROPEAN MEDIA
A pan-European media conference addressing investment opportunities, financing, and public vs. private market value of European media companies. The St Regis Hotel - New York City Contact: Dagan World Media, Tel: 071 403 8786 Fax: 071 403 8715

OCTOBER 16-18

INTERNATIONAL TOURISM CONFERENCE - DESTINATION RESORTS - TRENDS AND INNOVATIONS
Essential for promoters, investors and managers as well as local government officials who are planning development and investment in the leisure sector. Contact: Mr Marcel Hug, Suter & Suter, Basel, Switzerland. Phone: 41 61 273 75 75 Fax: 41 61 273 74 74

OCTOBER 16-18

INTERNATIONAL TOUR

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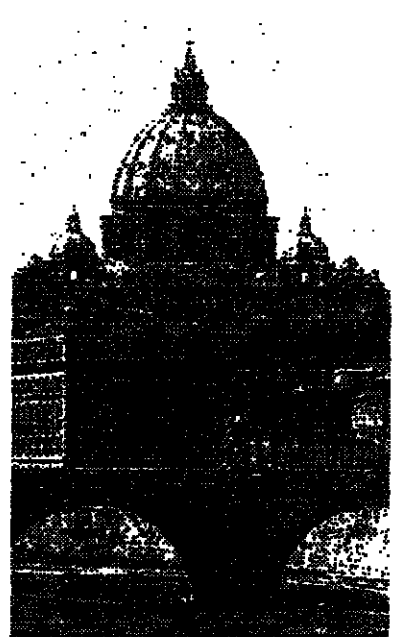
The pleasures of Rome renewed

There is one face that stands out in the Roman crowd this summer. The piercing eyes and clear countenance of Gian Lorenzo Bernini dominate the loan exhibition of old master drawings from Oxford's Ashmolean Museum, showing at the Palazzo Ruspoli until September 15. The striking face of one of the most brilliant of Rome's architects leaves such an indelible impression that he almost overshadows the glorious works by Raphael, Michelangelo and Dürer that have been sent from Oxford.

The Palazzo Ruspoli was built in the late 18th century on the Largo Goldoni by the Florentine architect Bartolomeo Ammanni and it is famous for the great series of allegorical frescoes by Jacopo Zucchi that decorate the gallery. The palace has recently been opened for exhibitions under the auspices of the Memmo Foundation. A series of rooms has been well arranged and lit for the Ashmolean show. The drawings seem to have acquired a new lease of life by being shown against a strong and stylishly Italian background of blue watered silk.

Bernini is not the only architectural figure from Oxford to be in Rome this September. Twenty-five students from nine countries, who make up this year's Prince of Wales's Summer School in Civil Architecture, have come to Rome from Magdalen College, Oxford. In Rome they are being tutored from the sources of classical architecture, and they will spend the last week of their course at the remarkable Villa Lante north of Rome, lent to the school by the Italian government.

Readers of this column might have enjoyed the sight of their correspondent in hard hat, clambering on a specially erected scaffolding to witness the accurate measuring by the students of Bramante's cloister of Santa Maria della Pace. There is nothing to beat closely observed architectural details, and the cloister, which was built by Bramante in 1500, reveals both the simplicity and



the complexity of the proportional language of classicalism. It was Bramante's first work in Rome and was based on his last work in Milan at San Ambrogio. It is the placing of the slender column of the upper loggia directly over the centre of the arch beneath that gives this apparently simple cloister its extraordinary sense of life.

The student's other Roman project is to design a home for a new school of architecture on a currently vacant site on the Via Giulia. The challenge is to design a new building that will appear to belong in this 16th century street. It is one of the most handsome streets in Rome and the only one that retains along the whole kilometre of its straight length a sense of one of those artificial theatre perspectives. Standing in the street is actually like being on the stage set that Palladio designed for

the Teatro Olimpico in Vicenza. Rome is probably the only place in Italy where architecture and theatre work as partners to make the city a magnificent stage for civic performances of baroque intensity. It is a particular pleasure this year to see two great masterpieces of western architecture emerge at last from years behind the restorers' scaffolding.

The facade of San Andrea della Valle on the Corso Vittorio Emanuele is familiar as the backdrop to the first act of Tosca. It has been hidden away for restoration for a long time and today it looks as new and as remarkable as it must have looked when it was eventually completed in the second half of the 17th century. It has a complicated architectural history, and what we see today is the result of the combined efforts of three architects, Maderno, Rainaldi and Fontana. It now looks quite sumptuous, with every detail of the sculpted figures by Ferrata revealed.

The strange asymmetry of the facade results from the presence of a carved angel only on the left hand side of the facade without a matching one on the right. The story is that the sculptor was so offended by papal critics of his first angel that he refused point blank to carve the second one to balance the composition. Artist-client relationships were as difficult then as they are now.

The other great revelation in Rome is the emergence from its scaffolding of the masterpiece of Bramante - San Teodoro della Sapienza. This church was built at the end of the courtyard of the Palazzo della Sapienza between 1642 and 1660. It is one of the most daring and original designs in western architecture and to see it so immaculately restored is a joy. Perhaps its most famous feature is the spiral that twists heavenwards from the lantern. It seems to suggest both the flames that consumed the martyrs and some kind of slippery ramp for angels to slide down from heaven.

The central ground plan of this

church is in the form of a hexagon of six triangles that is surrounded by a circle with both concave and convex surfaces. Because of the cramped nature of the site, Bramante could not support the thrust of the dome with buttresses, which explains the unusually solid nature of the support for the cupola. Whether Bramante knew about the ancient circular temple of Baalbek as a source for this design is a matter for speculation. The symbolism of the geometry of this church is also highly debatable and endlessly fascinating. It is still difficult to see the interior of this church, although there is a regular Sunday mass held there. But search out the courtyard of the palace on the Via della Sapienza for a bright new vision of one of the most original buildings in the world.

Renewal and restoration seems to be the theme in Rome at present. I was interested to see the interior of the recently renovated Palazzo della Sapienza on the Via Nazionale. This was one of the great late 19th century public buildings built after the unification of Italy. The architect was Pio Piacentini and his work, like that of the profane architect, is a subject of serious reappraisal by scholars and critics. The scale and impact of 19th century classicism on Rome after the unification of Italy, was staggering and it clearly is time to look closely at that neglected period of Rome's architectural history. The revamping of the Palazzo della Sapienza was carried out by Professor Dardi, who has imposed an elaborate high-tech lighting and air conditioning grid on the building that bears little relationship to the classical revival style of the original. But whatever is done in Italy is done with panache and a faith in the almost divine qualities of good design. Rome renews itself all the time and so is always the most rewarding of architectural experiences.

Colin Amery

Tippett's 'Byzantium'

ROYAL ALBERT HALL, RADIO 3

Andrew Porter greeted Tippett's setting of W.B. Yeats on this page when it arrived in New York in April, a few days after the world premiere in Chicago. The first performance in Europe took place at the Proms on Friday, as in the US, it was given by the BBC Symphony Orchestra under Andrew Davis.

In a fascinating programme note, Merion Bowen described Tippett's setting as thriving on the "Yeatsian polarity between the actual and the visionary", a return to self-contained musical utterance after the large-scale extra-musical explorations implicit in *The Mask of Time* and *New Year*.

Certainly *Byzantium* seems more sustained and concen-

trated than either of those. The five stanzas are shaped into a satisfying arch, linked by the tersest of interludes, interlaced by recurrent motives; the musical ideas are vivid and potent, the vocal lines richly complex. The brass calls that summon the image of the holy city in the introduction are cousins of the fanfares conjuring up Troy at the opening of *King Priam*, while the rich-textured string chords that underpin the soprano's rippling lyricism have the luminous intensity of the great set-pieces of *The Midsummer Marriage*.

For though the sound world of *Byzantium* is typical of Tippett's scores of the 1960s, it is *The Midsummer Marriage*, almost 40 years older, that seems its closest spiritual twin.

Andrew Clements

Boston Symphony Orchestra

ALBERT HALL/RADIO 3

On this showing, the Boston Symphony justifies its place in the first division of international orchestras with ease. The equality of tone and certainty of phrasing which run deep through its ranks are mightily impressive, a feature which seems to be peculiar to the best of the American orchestras, where no hint of slackness or laziness is to be seen. The Boston SO certainly carries no passengers and that is the source of its strength.

So any doubts about this concert must be addressed to the conductor. When Seiji Ozawa visits us, he is invariably at the head of a top force. He conducts with a play exceptionally well. He can conjure clouds of wondrous

sounds and myriad sparks of orchestral virtuosity with a wave of his baton in the manner of the best orchestral magicians. But somehow he manages to produce a dead rabbit out of the hat almost every time.

This programme opened with Beethoven's Eighth Symphony, which encapsulated all his strengths and weaknesses. In many ways it was an exemplary performance, full of energy and still with time to savour lyrical moments; but every dramatic gesture was so well rehearsed and produced to order as to deny it any force at all. The fiery exhilaration of great Beethoven conductors like Leontyne Price or Sanderling was simply not there.

In the second half Berlioz's

Symphonie fantastique did come alive in a genuinely frenzied ending, though the earlier stages had again been too neatly calculated. Technically the standard of playing was first-rate. The lead trumpet consistently performed marvels, as did the devilish E flat clarinet in the witches' sabbath, while the clarity which allowed them to be heard so easily was a tribute to all the other musicians. Ozawa, as the Boston Symphony Orchestra's Music Director since 1973, must take his own share of the credit for that. His and the orchestra's fortunes are inextricably bound up together.

Richard Fairman

Moscow Festival Ballet

GUILDFORD CIVIC HALL

For dance-lovers, one of the most intriguing aspects of the recent visit of the Moscow Festival Ballet has been the freedom for Soviet dancers to venture into the west. Over the past few years we have seen artists given a chance to find work for themselves, to accept responsibility for their theatrical destinies, and to find companies to have sprung up - some of them no more than a convenient agglomeration of dancers eager to find new opportunities and hard currency - to satisfy a seemingly insatiable appetite for "Russian ballet". There are problems inherent in this situation, not least the limited repertoire available (the old classics have to be the staple fare), but we are at an historic moment when real possibilities for artistic exchange can bring huge benefits to both Russian and western ballet.

Significantly, for Moscow-based troupes are to be seen in Britain during this autumn, I caught up with a regional tour by Moscow Festival Ballet at Guildford on Friday night. The company is in its third year of existence, boasts some 36 dancers, and offers the statutory classical gems to its public, with no stage design but an adequate orchestra. There is nothing wrong with that, since the troupe is clearly intended to play in medium-to-small locations. The Civic Hall in Guildford can accommodate - just - the 18 swans who, in the complement for the second act of *Swan Lake*, which opened the evening, and I respect the way in which the well-drilled ensemble pre-

served the outlines of the traditional Soviet text. The joy of the occasion was to find that the company - which visited Britain briefly last year - had acquired Lubov Kumakova as a guest. A senior ballerina of the Kirov, she shone in *Swan Lake* during the company's Coliseum visit last year. In the close quarters of the Civic Hall she yet produced a reading whose distinction of means had an Ingres-like clarity and unerring line. She was well partnered by the elegant Viktor Fedorchenko.

The rest of the evening brought an assemblage of classical divertissements, with numbers extracted from *Bayadere*, *Laurencia*, *Giselle* and *The Flames of Paris*. This last brought some enchanting dancing from two young artists whom I hope I have correctly identified as Marina Shebolenkova and Sergey Sashchenko. (The programme book is a mine of alternative castings and disinformation; a hurried listing of events from the stage is impossible to follow). Both Shebolenkova and Savochenko were bright, fresh, infectiously happy in their technical prowess, and they nipped through difficulties with the sweetest zest. There was also, of course, Fokine's *Swan in exzremis*. The text was distinctly odd; the dancing by the Lithuanian ballerina Yalanta Valaitė - whom I admired last year with the company - was distinguished by its restraint and lyric elegance.

Clement Crisp

Our Town

SHAFTESBURY THEATRE

The upturn in the London theatre continues apace. This revival of Thornton Wilder's classic, *Our Town*, at the Shaftesbury is even closer to the ideal production than Ibsen's *Hedda Gabler* at the Playhouse. Wilder wrote in his preface to the play that his picture of life in a New Hampshire village is an "attempt to find a value above all price for the smallest events in our daily life". Although he modestly admitted to drawing a little from Dante, the closest literary analogy is probably with Gray's "Elegy Written in a Country Churchyard". The play starts as a comedy, it is an elegy that it ends. But it is a great deal more than that.

Wilder also claimed that he was making fun of old-fashioned playwrighting. In this New Hampshire village there are no nervous breakdowns, no *de la Ibsen*, only birth, life and death. There is a stage manager, played here with a supreme mixture of relaxation and self-confidence by Alan Alda, to explain that to you. You must, he suggests, remain detached rather than become too caught up with the characters, all of whom are destined for the churchyard in the end.

The genius of the play lies in combining two approaches. Most of the characters in *Our Town* are fully developed. Yet above them there is a stage manager making comments and reminding you of the transience of life. He also makes fun of conventional stage devices, like saying you can have scenery if you want to and it drops from the flies.

The large stage at the Shaftesbury is ideal for this production. It is possible to have two households side by side, again with the minimum of props, seemingly living independently, then for them to coalesce.

When it comes to the wedding in the Congregational Church, a suitably modest stained glass window is introduced. It is this restrained use of scenery that makes it so effective when it appears.



Alda, Jemma Bedgrave and Robert Sean Leonard

The congregation at the wedding sit with their backs to the auditorium; only a neighbour, Mrs Soames (played by Helena McCarthy) keeps up a commentary, talking directly to the audience. In a folksy way, she has become for a while the stage manager. The real stage manager is conducting the wedding ceremony.

Wilder stressed in his preface the importance of numbers in his text. They abound, sometimes comically like married people having shared 50,000 meals together, but also seriously to show the billions of people who have lived in history. The elements are also there: indeed the weather is seldom far from the text, for it is a play about nature.

Alda is, I think, the only American in the cast. A tall

man, he moves in the most pleasantly shambling way. He never patronises either the audience or the characters. His performance is gentle through out, yet at times he commands the stage on his own, even when speaking almost from without arrogance. It is almost incidental that everyone else is English, perhaps even a benefit, since the point is that the experience is universal. Jemma Bedgrave stands out as Emily, the girl who dies in childbirth, yet reappears for the third act. Robert Allan Ackerman directs and no-one falls short. As a play, *Our Town* is in a category of its own. It is hard to imagine that anyone could fail to be entranced.

Malcolm Rutherford

Symphony for the Spire

SALISBURY CATHEDRAL

The Prince of Wales is in the ideal position to make people aware of the cathedral. He offers them not refuse and the opportunity to see the cathedral, to get down to Salisbury and sing for the spire produced the kind of bill usually compiled by theatrical agents suffering from *delirium tremens*.

There were Domingo and Jessye Norman as the harpies from the operatic world; Charlton Heston and Kenneth Branagh to represent the stars of stage, screen, and pseudery; Peter Donohoe and Ofra Harony striking up for the concert platform; and Phil Collins representing the common man, millionaire class.

Aided by more than 10,000 charitable groups, Friday's gala in the Cathedral Close should produce most of the £1.5m. still needed to ensure that Salisbury's wobbly 400-foot spire lifts the spirits for another seven hundred years. The quality of the artists virtually guaranteed success, especially if you were sitting in the second row and could see Domingo's chest inflating as he pulled himself together for the

high notes of Verdi and Puccini. He judged the audience well and ended with the schmaltzy "Be my love", ensuring a bigger ovation than that commanded by Norman who stuck to the class stuff, four songs by Richard Strauss.

But while the great voices brooked no critical argument, the evening was made by Phil Collins. Stomping on to a stage emptied apart from his piano, this "decent bloke" was the first performer to notice the crowd. He had been preceded by Charlton Heston describing the entry of the Israelites into the Promised Land with a dramatic frenzy which would ensure rapid promotion among the less inhibited Scottish Elders. Collins lowered the tone nicely: "A hard act to follow, God" - leaving it open as to whether he was referring to the jut-jawed, burning-eyed, Heston or to the Almighty. He then invited us all back next week for a similar benefit for the roof of his house.

After Collins everyone relaxed and enjoyed themselves. You could even forgive Branagh's knowing smile as he declaimed the best bits from *Henry V*, against Patrick Doyle's exhilarating music, from his recent film about our director's crusading ancestor.

But with Handel's firework music (boisterously played by

a hard worked English Chamber Orchestra under Richard Armstrong) dispatching rocks by the hundred into the sky and *Jerusalem* to finish off the evening, any incipient tedium was scotched.

Indeed, the vocal fervour with which the audience took up Blake's passionate dedication to his native land, inspired, no doubt, by the visual beauty of the setting, the emotional uplift from the performers, and the justice of the cause, suggested that the Prince of Wales had touched the right popular nerve through this ambitious event.

Antony Thorncroft

Jazz at UCS

Autumn jazz concerts on Thursdays at University College School Theatre, Farnham, NW3, feature singer Mariene van Planck (September 19), trumpeter/flugel-hornist Art Farmer (October 3), Harry Gold and His Pieces of Eight (October 10), the Ronnie Scott sextet (October 17), singer Elaine Delmar (October 31) and tenor-saxophonist Spike Robinson (November 7).

Further details and tickets from UCS, Farnham, Hampshire, London, NW3 6XH.

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

AMSTERDAM

Musiktheater 20.15 Dutch National Ballet in works by William Forsythe, Hans van Manen, Toer van Schayk and Balanchine. Repeated on Wed, Thurs, Sat and Sun (€255/€45/credit card bookings 0211 211).

BERLIN

MUSIC
Staatstheater unter den Linden 19.30 Fiddle Lute conducts Il barbiere di Siviglia. Tomorrow and Wed: Die Zauberflöte. Thurs: Die Fledermaus. Sat: Swan Lake. Sun: La traviata (East Berlin 2004/782). Deutsche Oper 19.30 Stefan Soltesz conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Kristian Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Kater Kabanova (West Berlin 3410 249).
EXHIBITIONS
Schlossmuseum 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra in Mozart's Piano Concerto No 28, with soloist Annerose Schmidt, and

Shostakovich's Tenth Symphony. Repeated tomorrow and Wed. Thurs and Fri: Simon Rattle conducts the City of Birmingham Symphony Orchestra. Sat and Sun: Giulini conducts the Berlin Philharmonic (East Berlin 2272 281).
PHILHARMONIE KAMMERMUSIKSAAL
20.00 Chamber Orchestra of Europe plays Vivaldi, with Douglas Boyd oboe and Marijke Blankstijn violin. Wed, Thurs, Fri, Sun: chamber music concerts. Sat: Roger Norrington conducts the Chamber Orchestra of Europe (West Berlin 2614 393).

THEATRE
East Berlin: this week's repertoire at the Berliner Ensemble includes Brecht's Mother Courage on Wed, The Caucasian Chalk Circle on Thurs and Schwyg on Fri (2827 712). The Maxim Gorki Theater has George Tabori's Weissen und Rotgesicht on Wed. Caryl Churchill's Top Girls on Fri and Sun, and Chekhov's Three Sisters on Sat (2082 748). The Volksbühne is showing Schiller's Die Räuber tonight. Mollière's Le Misanthrope tomorrow and Thurs and Shakespeare's The Comedy of Errors on Fri (2082 748). West Berlin: tomorrow, the Schiller Theater has Liebe Macht Tod, an adaptation of Shakespeare's Romeo and Juliet by Thomas Brasch, followed on Thurs by Goethe's Iphigenie auf Tauris, with Macbeth on Sat and Sun (3195 236). The Renaissance Theater has Peter Shaffer's Amadeus directed by Gerhard Klingenberg, daily till Oct 29 (3124 202).

COLOGNE

Philharmonie 20.00 James Conlon

conducts the Gürzenich Orchestra in Mahler's First Symphony and Mozart's Piano Concerto No 17, with soloist Maria Joao Pires, repeated tomorrow. Thurs: Rene Kollo stars in a concert marking the 100th anniversary of the birth of Richard Taubert, with the Budapest Symphony Orchestra conducted by Hans Richter. Sat: Yo Yo Ma and Christian Tetzlaff play Brahms' Double Concerto in a concert with the Junge Deutsche Philharmonie conducted by Michael Gien. Sun: Alfred Brendel plays Brahms' Second Piano Concerto (2801).
The Cologne opera season opens on Sep 22 with a new production of Der fliegende Holländer staged by Willy Decker and conducted by James Conlon, with Robert Hale in the title role (221 8400).

FRANKFURT

Alte Oper 19.00 Helmuth Rilling conducts the Städtische Radio Symphony Orchestra in a concert performance of Dvorak's Dimitri, with a cast led by Keith Lewis, Pamela Coburn and Cornelia Kalisch. At 20.00 in the Mozart Saal, Vladimir Ponkin conducts a programme of music by contemporary Soviet composers, including Firsowa, Denisov and Gubaidulina. Wed: Petr Alirich conducts Dvorak's Requiem (1340 400).

GENEVA

Grand Théâtre 20.00 Christian Thielemann conducts first night of Pierre Strasser's new production of Der fliegende Holländer, with Jose van Dam in the title role, Linda Plech as Senta, Ben Heppner

as Erik and Hans Tschammer as Daland. Runs till Sep 28, with next performance on Thurs (212311).

LUCERNE

Jauffenkirche 20.00 Paul Sacher conducts the Collegium Musicum Zurich and Basle Madrigals in Mozart's Mass in C minor, with soloists Edith Wiens, Julia Hamari, Marc Clear and Oliver Widmer. Tomorrow and Wed: the Academy of St Martin-in-the-Fields, conducted by Neville Martinener, plays music by Beethoven and Mozart, including the Violin Concerto in A major with Dmitry Sitkovetsky and the Requiem, with Lillian Watson, Carolyn Watkinson, Marilyn Hill and Stafford Dean. These are the closing events of this year's Lucerne Festival (041-235272).

LONDON

MUSIC AND DANCE
Sadler's Wells 19.30 Moscow City Ballet opens a two-week London season with The Sleeping Beauty (071-278 8916).
Queen Elizabeth Hall 19.45 Karine Georgian plays Dvorak's Cello Concerto in a concert of Dvorak favourites with the London Festival Orchestra conducted by Rose Pople. Tomorrow: Xue Wei plays Mozart's Violin Concerto K219. Wed: Brian Lemon Octet plays from Basie to Bop. Sun: John Eliot Gardiner conducts Berlioz's Symphonie Fantastique (071-928 8800).
Royal Albert Hall 19.30 Henry Wood Proms: tonight, Colin Davis conducts the Dresden Staatskapelle in Mendelssohn's Hebrides overture, Beethoven's Fourth

Symphony and Reger's Variations and Fugue on a Theme of Hiller. Tomorrow: Andrew Davis conducts Nielsen's Fifth Symphony. Wed: Mitsuko Uchida plays Mozart. Thurs: Michael Tilson Thomas conducts Bernstein and Stravinsky. Fri: WNO production of Idomeneo. Sat: Last Night of the Proms (071-823 9998).
THEATRE
Royal Shakespeare Company in the Barbican main theatre, the RSC is presenting Shakespeare's Richard II each night this week. The production, newly transferred from Stratford, is directed by Ron Daniels, with Alex Jennings giving an acclaimed performance as the young king. In The Pit, Robin Lafevre directs Course of the Starving Class, Sam Shepard's darkly humorous tale of family life in middle America, with a cast including Susan Fleetwood, George Anton, Michael Gardner, Alex Kingston and John McNery (071-638 8891).

MILAN

Teatro alla Scala 20.00 Georg Solti conducts the Scala orchestra and chorus in a concert performance of Die Zauberflöte, with a cast led by Sylvia Greenberg, Edith Wiens, Jeroen van Nieuwenhuize and Deon van der Walt. Repeated on Wed (7200 3744).

NEW YORK

BROADWAY THEATRE
City of Angels: Larry Gelbart (dramatist), Cy Coleman (composer), Billy Byers (arranger) and Michael Blakemore (director) are all in top form in this sharp musical satire about Hollywood

in the 1940s (Virginia Theater, 245 W. 52nd St., 239-6200).
Lost in Yonkers: Neil Simon's family melodrama set in Yonkers during the Second World War (Richard Rodgers Theater, 226 W. 46th St., 221-1211).
Six Degrees of Separation: a dark comedy by John Guare about race, class, money, celebrity and Good Samaritanism, starring Kelly Bishop (Vivian Beaumont Theater, Lincoln Center, 239-6200).
Miss Saigon: Nicholas Hytner's production starring Lea Salonga and Jonathan Pryce (Broadway Theatre, Broadway at 53rd St., 239-6200).
Ticketron answers inquiries and sells tickets (248-0102).

VIENNA

MUSIC
Staatsooper 18.30 Peter Schneider conducts Der Rosenkavalier with a cast led by Lucia Popp, Ann Murray, Barbara Bonney and Gunter Misenhardt. Tomorrow: Der fliegende Holländer. Wed and Sat: Otello with Mirella Freni as Desdemona. Thurs: Madama Butterfly. Fri: Hildegard Behrens sings Elektra. Sun: Cav and Pag with Balisa, Carreras and Cappuccilli (51444 2960).
Volksoper 19.00 Don Giovanni sung in German. Tomorrow: Kalman's operetta Die Csardasfürstin. Wed and Sun: La Cage aux Folles. Thurs: Kalman's Gräfin Mariza. Fri: Wiener Blut. Sat: Die Fledermaus (51444 3318).
Telephone sales of tickets for the Staatsooper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131 513.

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Monday September 9 1991

With friends like these

THE FOREIGN ministers of the European Community came to Brussels on Friday to discuss how to conclude long-drawn out negotiations on EC association agreements for the three central European states: Czechoslovakia, Hungary and Poland. They saw the need for prompt action to underpin the transformation of these countries into stable market economies and incorporate them within the ambit of the European Community. Then, far from conquering, they ran away from their responsibilities. They refused to agree to liberalisation of imports of food and textiles, preferring instead to postpone the issue until the end of the month.

Many outside the EC take the view that if one scratches the EC one finds little more than a protectionist trading bloc. This is a slander, but by its behaviour in the Uruguay Round of multilateral trade talks within the Gatt, and now again in relation to the EC's policy of eastern and central Europe, the EC has gone some way to make it seem true.

Thus, bowing to pressure from Portugal, the EC ministers decided to delay a decision on ending quotas on central European textiles until agreement had been first reached in the Gatt talks. This is a cunning move because of the EC's obduracy over farm policy, that agreement looks a long way off.

Risible increase
Similarly, confronted with opposition from France, keenly supported by Belgium and Ireland, the EC ministers failed to agree to allow more imports of meat from central Europe, even though the proposed increase in the first year of the agreement on beef would have been less than 0.01 per cent of EC consumption. True to its farm policy traditions, the plan is for the EC to fund eastern European dumping into the Soviet market instead. But this would be little more than a short-term palliative.

If a relatively poor country such as Portugal or Ireland needs help to adjust to the loss of export earnings, such help should be given. The policy of the EC as a whole should not, however, be held hostage to the sectional interests of small member countries. As for

France, arguably the EC's most influential single member, its government needs to close the gap between its pretensions and its performance on the global stage. The issues at stake are too important for its current political games.

Smug protectionism

The contrast between the scale and political riskiness of the adjustments now occurring in eastern Europe and the smug protectionism of the western part of the continent has, in fact, become little short of scandalous. Countries of eastern and central Europe have experienced huge declines in output, soaring unemployment and the collapse of trade with the Soviet Union. Meanwhile, the EC, gazing fixedly at the novel of its inter-governmental conferences on economic and political union, has failed to begin serious reform of its absurd agricultural policy. It has been prepared to watch the international trading system disintegrate, and has refused to provide a commitment to open markets for neighbours now painfully emerging from the dark night of communist tyranny.

The countries of eastern and central Europe must suspect that the EC preferred them shackled. Then, after all, its members would not have been required to adjust to increased competition in their farm and textile sectors. But they must also be wondering what they have done to deserve their friends. First, they had to suffer the ineffectual efforts of the western allies to secure their independence before the Second World War. Then they had to accept the embrace of their fraternal Soviet "liberators". Now they have to put up with apparently empty protestations of friendship from the EC.

What the EC is doing is a serious error. The foreign ministers have postponed the issue of the association agreements until the end of the month. What is needed, instead, is a meeting of the European Council, the council of heads of government, devoted to the EC's responsibilities as a trading power at both the regional and global levels. Those responsibilities have been evaded too long; they should be evaded no longer.

The market for votes

THE DATE of the next general election may be in doubt, but the campaign starts today. Britain is occasionally envied, particularly in the US, for the brevity of its electoral process. In the US, squaring up to presidential campaigns seems to start shortly after the mid-term elections to Congress. The British prime minister traditionally announces a date that allows only three or four weeks to polling. This time the parties are off the mark anything between two and six months before the voters are likely to be asked to decide.

They will set out their stalls at the series of conferences that begins with the Liberal Democrats today and ends with the Conservatives on October 11. Contrary to conventional wisdom, the process is likely to reveal important differences between the contenders. The strong ideological currents of the 1980s may have abated, but the next election in Britain will settle more than the technical question of which assemblage of career politicians is best qualified to manage a market economy. The three possible outcomes - a Conservative victory, a Labour victory, or a hung parliament - are not all of a piece.

The Conservatives are better placed to win than they were at the start of the summer, but they have yet to demonstrate that they would promote further radical reforms. Mr John Major has aligned the Tories with the other two parties in the approach to the European Community, although neither he nor the Labour leader, Mr Neil Kinnock, are as gung-ho for federalism as Mr Paddy Ashdown's Liberal Democrats.

Genuine commitment

Mr Major has drawn the sting of the poll tax. His commitment to higher quality public services is genuine, although there is no indication that taxation will be increased to pay for the necessary improvements in education, health, training, public transport infrastructure, and the like. Mr Thatcher's abrasive style has been abandoned, but her attempt to introduce quasi-market mechanisms into the social services will continue. Labour has come a long way

since its defeat in the elections of 1983 and 1987. It accepts the market economy, albeit with reservations. It has learned, doubtless from Mrs Thatcher, the value of fiscal prudence. Its proposals for taking public control over water are mitigated by the unlikelyhood that it would be able to afford to do so. It is no longer unilateralist; nor does it propose to withdraw from the EC.

Questionable liaison

It remains, however, the party of big government, higher taxation and a still questionable liaison with the trade unions. Every problem it perceives is to be solved by a mechanism financed, managed, or promoted by an official body. The top rate of personal taxation would be increased from the present 40 per cent to 50 per cent. As to party management, even when the union vote is reduced, as it will be under present proposals, trade union bosses will remain powerful. The protestation that as to minister Mr Kinnock would be no pushover for producer interests has to be taken on trust.

With no hope of winning, the Liberal Democrats are best placed to offer radical ideas. Not all of them new. They propose a written constitution, a bill of rights, proportional representation, an independent Bank of England and various similar measures designed "to guarantee government by consent, promote stability and encourage long-term planning". Their commitment to a market economy, and particularly to a strong competition policy, monitored by independent agencies, is more clear-cut than that of the Conservatives.

To improve education, they would be willing to raise income tax. To protect the environment, they envisage a gradual shift of taxation away from employers' national insurance contributions and towards taxes on resources. Such proposals may well influence the future policies of the other two parties. Under Mr Ashdown's leadership the third party has recovered enough ground in the polls to be taken seriously as a potential partner for a minority government if there is a hung parliament.

Alban Gate, the latest addition to London's office stock, is an imposing presence on the bleak, windswept expanse of London Wall. Resplendent in pink granite, the twin-towered building with its curved roof and glass belly is one of London's most flamboyant examples of post-modern architecture.

But whatever its architectural merits, Alban Gate is most famous for the libel that it is the City's biggest white elephant. At 400,000 sq ft, it is the largest empty building in central London.

There has never been a worse time to be looking for tenants in the City. The completion of Alban Gate in November coincides roughly with the City's highest recorded vacancy rate. It has almost 13m sq ft of unoccupied offices, about 18 per cent of the total stock, according to Ebenham Tewson Research, the chartered surveyor. "The figures are by any standard - absolute, historical or whatever - awful," says Mr Chris Walls, an analyst at Salomon Brothers.

The recession has come just at the culmination of the City's biggest building spree. Demand is half what it was three years ago and the trickle of lawyers and financial services companies looking for new space are spelt for choice. Officially, MEPC, Alban Gate's developer, is asking for \$45 per sq ft in annual rent. Agents and brokers think the company would be lucky to get \$40 and it could get as little as \$30. Even taking the more optimistic figure, however, the building is unlikely to break even. According to estimates by Kleinwort Benson Securities, it is worth \$160m - \$50m less than it cost to build.

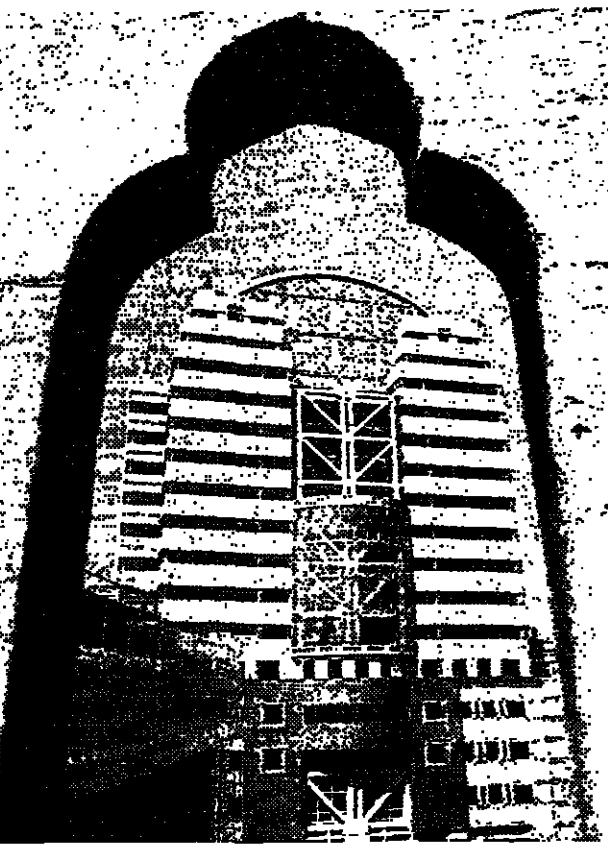
Sympathy for MEPC's predicament is limited. "Why did they embark on this massive development?" demands Mr Walls, MEPC's most vocal critic. "You cannot justify it. What is the matter with this company? They are incapable of doing the most basic research."

Although MEPC cannot shrug off all the criticisms, it resents the accusation that it charged into the City at the height of the market. "When City rents jumped from \$30 to \$80 per sq ft following Big Bang, we didn't immediately rush out and buy City sites," says Mr James Tuckey, managing director. It did see, however, an opportunity to upgrade its existing portfolio in the City, distinguished by the grey, concrete towers characterised by John Betjeman's phrase "rent collecting slabs".

One of the worst was Lee House, which it had owned since July 1985 when MEPC bought English Property Corporation from the Canadian Reichmann brothers. Built in the mid-1960s, it was a shabby glass block on the wrong side of London Wall with neither the air conditioning nor the space for computer cables a modern office needs.

There was not much that could be done with the building. The case for rebuilding seemed evident in the light of the desperate need for new office space on the part of the securities industry. Its headlong growth sent City rents through the roof. These virtually doubled between 1986 and

Vanessa Houlder on the biggest monument to London's property glut Writing on the Wall



Lydia van der Meer

Alban Gate: derided as the City's biggest white elephant

1988, reaching a peak of £70 per sq ft. Agents speculated that prime City rents would reach £100 per sq ft by the early 1990s.

Pressure from the expanding financial services industry and the growing rivalry of the Docklands inspired a relaxation of the rigid planning controls in the City. In 1986, the City Corporation decided to allow an additional 20m sq ft of office space.

This provided an opportunity for an audacious reworking of the old Lee House. Mr Terry Farrell, the architect, worked out that it would be possible to erect a building on a massive arch straddling London Wall.

The Alban Gate scheme was given planning permission in February 1987 after a 14-month battle. The City Corporation gave MEPC a new 12-year headlease, and the right to land foundations on the south side of London Wall, in return for about 15 per cent of the rental income.

It was one of the first schemes to illustrate the City's new approach. Alban Gate, said Mr Peter Rees, the chief planning officer of the Corporation of London, was the type of building the City needed. "They don't all need to be like that, but we do need some of that size and scale, with their dealing floors and the sort of

accommodation they can provide for major bank headquarters," he said.

MEPC decided to go ahead - a decision defended even now by Mr Tuckey. It was not that the company failed to take account of research, but that the research turned out to be hopelessly flawed. With a few notable exceptions, the forecasts made by the companies and chartered surveying firms underestimated supply and overestimated demand.

Even less reliable were predictions about the growth of the financial services industry. As late as 1989, one of the best-known firms of chartered surveyors estimated that financial markets would grow by 10 per cent a year, creating 120,000 new jobs in the City by the mid-1990s.

Events have worked out quite differently. "We did not know that there would be such a shake-out in the financial services industry," said Mr Tuckey. In the teeth of the recession, the financial services sector has been forced to reorganise its strategy. Clearing banks have announced cuts of several thousands jobs, some large overseas banks are rationalising their operations and securities firms are still shedding staff.

The writing has been on the wall for well over a year. But buildings acquire a momentum

of their own and property developers find it virtually impossible to adapt to changed circumstances. Delays, however, have made Alban Gate particularly vulnerable. At the outset, it was expected to be finished in early 1990.

Part of the reason for the delay was the innovative and complex design. Mowlem, the contractors, said Alban Gate was one of the most complex and technically challenging building projects currently under way in the UK.

Its size generated criticisms which continue to circulate around the property market. "Agents have not been deeply impressed. It is deep and dark," is one comment.

The sheer size is very offputting for most clients. They would rather move into a building that doesn't need further subdivision," says another critic. "Also there is a feeling prevalent amongst one or two people that it has an awful image. It is a white elephant."

The building is also dogged by complaints that it does not have an obvious front door and that its ability to accommodate large trading floors makes it unsuitable for most clients. Some of these gripes are unjustified and have been assuaged as agents tour the building. "The prejudice about darkness and depth has virtually disappeared," said Mr Ian Watters, a director of MEPC.

Mr Lee was born in China but came to Hong Kong aged 12 with his father. "Pop" studied in Paris with Zhou Enlai but later joined the nationalists, becoming a general in the war against the communists.

Like father, like son. Mr Lee is a devoted follower of Beijing's hard-line leaders. He is regularly attacked in the pro-Chinese press and was expelled from the drafting committee for Hong Kong's mini-constitution, the Basic Law, after his support for the Chinese students during the Tiananmen Square protests in 1989.

Nor does he mince his words now on China's future. "The Pope has said communism is at an end," he says. "And I believe he is infallible."

With conscious irony, Mr Lee bases his ambitions on a quotation from Deng Xiaoping, China's paramount leader: "With a good political system, evil men cannot do evil. With a good system, even good men cannot do good."

He adds: "That's what Hong Kong needs, a good system. If we have one, it doesn't matter who the [Chinese-approved] chief executive is after 1997. I believe my task is to give Hong Kong this good system."

Mr Lee's new career as a grassroots politician contrasts with his previous life as a successful barrister, with chambers atop a smart skyscraper on Hong Kong Island. But he still drives a Jaguar and is always stylishly dressed. His political aspirations

Beijing's bête noire

Angus Foster on democratic campaigner Martin Lee



Lee: not everyone's hero

MAY I first finish my rice?" After an hour of reminiscences, political philosophy and criticism of the Hong Kong government, Mr Martin Lee turns his attention to his dinner, and falls silent.

Mr Lee, politician, barrister, democrat, Catholic and idealist, is also the most outspoken local critic of the Hong Kong, Chinese and British governments. His political party, the United Democrats of Hong Kong, is expected to win a majority of the 18 seats on offer this week in Hong Kong's first direct elections. The other seats for the 60-strong indirectly elected council will still be indirectly elected by business and trade groups or appointed by the governor. But Mr Lee's performance in the election will be an important gauge of the desire in the colony for greater democracy.

Mr Lee wants full democracy before Hong Kong is handed back to China in 1997. He is not happy with the pace of reform or with plans for only 20 out of 60 seats to be directly elected in 1995. He talks of the UK's broken promises and says the UK is "kowtowing" to Beijing, most recently during Mr John Major's visit last week.

"It is highly ironic Mr Major is prepared to criticise China's human rights record while continuing to deny Hong Kong, a British colony, the basic human rights of democracy and free elections," he says.

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began to germinate in the early 1980s, when many of his friends despaired of Hong Kong's uncertainty and emigration. "I had to decide whether to join them or to stay. My boy was a baby, and I had enough savings to go anywhere in the world. But I thought, 'What have I paid back to my people, what have I done for Hong Kong?'"

The decisive moment came in November 1985, when a senior Chinese representative in Hong Kong gave a press conference attacking plans to introduce limited democracy. Mr Lee felt impelled to abandon his previous approach of trying to use his links with Chinese leaders as a "bridge" to Hong Kong.

"I thought about standing down from the Basic Law drafting committee and saying nothing. But then I thought, why not fight on? Democracy won't be handed to us on a silver platter; it needs to be fought for."

Most Hong Kong politicians and businessmen would be derided for using such language. Mr Lee gets away with it in recent opinion polls. He scored a 70 per cent approval rate, enough almost to challenge Hong Kong's traditional icons, the Cantonese language pop singers.

Mr Lee is not everyone's hero. The government and most businessmen dislike him because his outspokenness jeopardises relations with China. The powerful business lobby also questions whether Hong Kong really wants full democracy. Some say Mr Lee's party merely represents the views of a small group of activists, many of whom are idealistic intellectuals. But his campaigning for this week's election has been more successful than expected.

Mr Lee may never get the full democracy he is seeking. According to present plans, the number of directly elected seats will be increased to 20 out of 60 in 1995 and then 30 by 2007. China is most unlikely to agree to further reform. But Mr Lee is clear: he will continue to fight for democracy and for Hong Kong's interests even after 1997.

Volkswagen's green man

■ The greening of German business continues apace. Volkswagen has won the race to be the first big German company to hire a full-time board member for ecological matters.

He is 47-year-old Ulrich Steger, currently a professor at the European Business School near Wiesbaden, but best known as the Social Democrat economics minister who scuppered Germany's first Red-Green coalition experiment in the state of Hesse in 1987.

Steger is an outspoken figure with enemies on left and right and a harsh critic of the diversification strategies of many cash-rich German companies. "Top managers are like politicians. If they have too much money they tend to use it indiscriminately." If that was true, says Steger, "there would be no point bothering."

An author of learned texts on business and the environment, he was spotted by Daniel Godevert, the Frenchman responsible for the VW marque, and a long-standing critic of the industry's ecological backwardness. Volkswagen has already announced plans to recycle its new Golf model when its useful life is over, and it will be up to Steger to find new ways of exploiting Germany's current obsession with green issues.

Steger insists that he will be challenging his colleagues in production and finance to "set new market standards for the industry". His critics see him as merely an expensive ecological "elf". "If that were true," says Steger, "there would be no point bothering."

King's move

■ One by one the famous names who plotted Britain's nationalised industries into the private sector are handing over to a new generation. British Telecom's Sir George Jefferson has long since gone as has Sir Denis Rooke of British Gas. Sir Norman Payne, who

OBSERVER

dominated BAA for more than a decade, retired at the end of July, and only last week British Steel's Sir Robert Scholey announced his retirement.

The odd man out is British Airways' 73-year-old Lord King. Not only is he far and away the oldest of the bunch but he also shows no signs of wanting to hand over the controls of Britain's national airline. Apart from BT's Iain Vallance, he is the best paid of the ex-nationalised industry chairmen. Although BAA is one of the smaller privatised stocks in the FT-SE 100 index.

Lord King will always be remembered as the man who rescued the world's favourite airline from bankruptcy ten years ago. However, he has had a longer spell in charge than most major company chairmen, and his board should be thinking about looking for an eventual successor, even if he isn't.

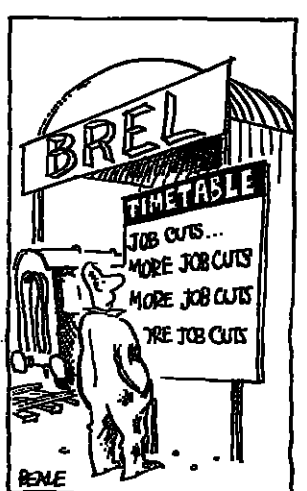
Monopoly power

■ It seems that even the international telephone cartel, which is responsible for international call prices being on average two to four times costs, is feeling the pinch of high phone bills. The Geneva-based International Telecommunications Union requires all international calls to be channelled through its switchboard. As a result no one can make outgoing calls after 7pm and on public holidays, when the operators have gone home.

The position on the ITU's fax machines is even worse, only one of its half dozen can be used for sending messages.

Tip for the top

■ It sounds as if the EC central bank governors have opted for a safe pair of hands for their next chairman. The word is that the 66-year-old Erik



Hoffmeyer, who has headed the Danish central bank for the last 25 years, has been asked to take on the job vacated by Karl Otto Pöhl, former Bundesbank boss.

The Bank of France's Jacques de Larosière was an obvious candidate, but he is already chairman of the committee of the G-10 central bank governors, and the Bank of England's Robin Leigh-Pemberton might have been too controversial an appointment at a sensitive time in European monetary affairs. Wim Duisenberg of the Netherlands was the other natural candidate. But Hoffmeyer is one of the world's most respected central bankers who does not give second-hand opinions.

Battle scars

■ Judging by the noises wafting down from the north, it seems the Battle of the Regiments is not yet over. The Keep Our Scottish Battalions campaign is still going strong. Lieutenant General Sir John MacMillan, until March the General Officer Commanding Scotland, is heading the lobby-

ing against cuts announced in July. He hopes a petition to be presented to parliament on October 14 can outdo the 1m signatures obtained 20 years ago for the Argyll and Sutherland Highlanders, who won their reprieve.

The campaign, he says, rests on an ex-officer network topped by "a gang of old generals". Although the army's Scottish infantry battalions are being reduced from nine to six, MacMillan's line - surprise, surprise - is that it is a defence matter, not just a Scottish issue.

Counting on Conservative jitters over marginal Scottish seats, he is taking the campaign to Blackpool for next month's Tory conference. The General has tasted battle before. He started in the Argyls and was in line to take command before it was cut, and then reprieved, in 1971.

Red card

■ If the Soviet rugby team, trounced so convincingly by England at Twickenham on Saturday, need an excuse for its poor performance, it can always blame President Gorbachev. Soviet rugby, like so much else, has long suffered from too much official intervention. The game has twice been banned - the first time by Stalin - and only last year President Gorbachev intervened after a foreign sports fan complained about a punch during a game in Australia. The Soviet national coach and two players were subsequently sacked as a result of this ungentlemanly episode.

Coming clean

■ Corsican police have arrested a suspected member of the gang responsible for last March's \$21m bank raid in Geneva - dubbed the hold-up of the century. He was found hiding behind his wife's washing machine. Presumably he had been laundering the money for a clean getaway.

FINANCIAL TIMES CONFERENCES

VENTURE FORUM EUROPE '91

London - 2-4 October

This important Forum, co-sponsored by the Financial Times and Venture Economics, brings together a distinguished panel of industry experts from Europe and North America to debate the opportunities and challenges facing venture capitalists in an evolving, international market. Forum sessions will focus on strategies for an increasingly competitive environment, fund raising, deal structures, managing and marketing the venture company, portfolio management and corporate venturing programmes.

FT-CITY COURSE

London - 7 October - 25 November

The FT-City Course is designed for employees in companies with interests in the City to provide a broader understanding of all aspects of the operations of the City of London and the factors that make it a preeminent financial and trading centre.

The twenty-four distinguished lecturers will consider such topics as the operations of the Bank of England and its relations with other central banks, the role of the clearing banks, merchant banks and the operation of the discount market.

The syllabus will examine the changing role of the building societies, the organisation of the commodity markets, the International Stock Exchange and the structure of the UK insurance industry. The programme also looks at the new statutory systems of regulation and compliance. The course comprises eight weekly afternoon sessions, and will be held at the Museum of London.

THE EMERGING EUROPEAN TAX SYSTEM

London - 6 & 7 November

This Financial Times conference will focus on developments in European taxation and the steps that are being taken to harmonise tax systems in the Single Market. The implications of the tax changes for companies investing and setting up joint ventures in Europe will also be assessed.

A keynote paper on tax harmonisation in the European Community will be given by Mrs Christiane Scrivener. Other contributors include Mr Charles Triplett of the US Internal Revenue Service, Mr Robert Bacomier of Bureau Francis Lefebvre, Mr Thomas Menck of the German Federal Ministry of Finance and Mr John Isaac, CB of The Board of Inland Revenue.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24 hour answering service), Telex 27347 FTCONF G. Fax 071-925 2125.

A not so far away Alpine country

Samuel Brittan finds that Slovenia meets most of the usual criteria for international recognition



A little more than \$7,000 for Slovenia. In 1990 unemployment was 5 per cent, compared with a 20 per cent Yugoslav average, and 65 per cent in Kosovo. Some 23 per cent of Slovene GDP is accounted for by exports, but 27 per cent goes in trade with the rest of Yugoslavia.

What right has a UK minister to tell people to live in an imposed union?

...the Slovene independence movement is partly a response to developments in Serbia. The individual republics and in particular Slovenia had a good deal of autonomy under the 1974 constitution. It is the nationalist-communist Serbian leader, Mr Slobodan Milosevic, who came to power in 1987, who has taken the initiative, either to secure a more centralised Serb-dominated Yugoslavia or a Greater Serbia.

ist and not heroic.

The general desire is for a Yugoslav customs or free trade area; and domestic legislation is to be consistent with the 1992 EC single market. But the decision has been made to embark on a Slovene currency as a necessary prelude either to a Yugoslav monetary union or to a monetary association, perhaps via Austria, with a wider EC.

Severe problems lie ahead, such as losses being made by a third of Slovene companies. Meanwhile, one of the worst practical effects of non-recognition is that official export credit agencies either refuse to provide against political risk or charge extremely high premiums for doing so. The British Foreign Office has not yet modified its advice against travel to any part of Yugoslavia in spite of the more peaceful conditions prevailing in Slovenia. This has led to a mass pull-out by travel agents and their insurers.

In spite of a fall in industrial output of 10 per cent in the first half of 1991 - compared to 17 per cent in Yugoslavia as a whole - there is less sign of poverty or hardship than in London or New York. But this may be a delusion based on sample statistics which could run out when the Alpine winter arrives.

One of the most nauseating experiences on my return was hearing Douglas Hogg, the UK Foreign Office minister, say: "We are not in the business of recognising Croatia and Slovenia." What right has a junior Foreign Office minister, speaking in what he thinks is popular slang, to tell people to live in an imposed union against their will?

The Foreign Office and State Department have an abysmal record of backing top-down federations in spite of all the evidence - as in President Mikhail Gorbachev's Soviet Union - of disintegration. The Slovene government has all the normal attributes of sovereignty, such as control over its territory, democratic legitimacy and viability. The federal government, has lost nearly all of them; and not even the diplomatic talents of Lord Carrington, who has been asked to mediate, will be able to restore Yugoslavia as a functioning entity.

It is Slovenia's misfortune that international recognition has been wrongly linked to the more complex question of recognition of both republics is held in reserve as a last resort punishment for Serbia rather than as a common sense acceptance of realities.

BOOK REVIEW

Dr Owen and what might have been

TIME TO DECLARE
By David Owen
Michael Joseph, £20.00

Who does David Owen think he is? The question is asked seriously and is kindly meant, for even Dr Owen seems to admit that there is a problem of identity. This, his autobiography, runs to 822 pages. That compares with Lord Callaghan's 584 pages. Denis Healey's 607 and Lord Jenkins of Hillhead's (to be published on Thursday) 658.

Lord Callaghan had been prime minister, and had held all three top ministerial jobs before that. Roy Jenkins was chancellor, home secretary, president of the European Commission, part founder of the European Monetary System and the man who pre-emptively tried to break the party mould of British politics. Healey was defence secretary and chancellor and remains one of the longest-serving figures in British politics.

Dr Owen, by contrast, was a young foreign secretary and leader of the now almost defunct Social Democratic Party. He is 53 and leaving the House of Commons at the next general election. The almost inevitable reflection, perhaps especially today as the party conference season opens, is how different it all might have been. Dr Owen could have been leading the party challenging for power, yet for reasons hard to fathom he threw it all away.

There is a chapter in this book that suggests he is aware of the problem. Called "First Love", it describes how he lost his (unnamed) first girlfriend because she did not believe that he was sufficiently committed to her. He then went on to break off his engagement to another woman to whom, it seems, he was equally attracted.

It would be easy to say that he was vain, interested only in himself or peculiarly caused. Yet that explanation does not entirely fit. There have been other occasions when he has been remarkably loyal both to friends and ideas. Nor is there anything particularly odd about his background which could explain his sometimes extraordinary behaviour. Dr Owen may have been a late

Labour party with the aim of replacing it as the main opposition. Such Tory leaders as the now Lords Whitelaw and Pym were at times terrified that that would happen; in which case, there would be serious defections to the new party. In the event, there were very few and the Labour party, under new leadership, began slowly to recover.

Dr Owen, however, made additional mistakes of his own. He challenged Roy Jenkins very early for the leadership of the party. He disliked, and let it be known that he disliked, the Liberal party and was opposed to any form of merger. When the two parties failed to make a large breakthrough in the 1987 election, effectively he threw in the towel and refused to have much to do with David Steel, the Liberal leader, in those post-election weeks in which the merger was agreed by the vast majority of members. Even then Dr Owen could probably have been the leader of the new Liberal Democrats. He turned his back on the opportunity.

He explains in this book that he was opposed to the Liberals because they were essentially "federalist". (That is also, we now learn, why this once pronounced European is opposed to many of the developments in the European Community.) The merger, he said at the time is "basically defeatist. It is a lack of nerve, and... the lack of nerve comes from the liberal-minded people in this country because they are the people whose nerve always fails".

Dr Owen appears to have few regrets. "I am a Social Democrat... The SDP was destined to be the hard Centre." As recently as early this year, the top of the Tory party was still seeking his support, as had already happened under Mrs Thatcher. Perhaps the emergence of the SDP did help to retrieve the Labour party. Yet, as he walks away, Dr Owen might note that a third party under Mr Paddy Ashdown, practically written off a year ago, is doing quite well in the opinion polls. He could have been there.

lived. When he died, Dr Owen was much less at home in the party of Harold Wilson, George Brown and, subsequently, Michael Foot.

Dr Owen might have survived with James Callaghan and Denis Healey, and indeed tried hard to do so. It was only when they allowed the party to move to the left that he decided to break. That was not an eccentric decision: after all, others went with him and Roy Jenkins had been considering the realignment of British politics for some years. The founding of the SDP was seen by many as a glad, confident morning. It is sometimes forgotten that the new party seemed to carry all before it until the outbreak of the Falklands War suddenly restored Mrs Thatcher's fortunes.

With hindsight, not only Dr Owen but all the leaders of the SDP and the Liberals made a fundamental mistake. They should have attacked the

Malcolm Rutherford

LETTERS

Amplifying the warning bell for unit-linked policyholders

From Mr R H E Cooper.
Sir, Barbara Ellis (Finance and the family, August 24) rightly highlights one of the dangers for unit-linked policyholders, the value of whose policies can go down as well as up on a daily basis. The problem may be more serious if the policy is a pension one, with a need for immediate income on retirement.

The answer in many cases is within the policies themselves. Fund switching can be used for many purposes. A timely switch to a deposit fund, or simply to a less volatile fund, can minimise or extinguish the risk altogether.

When to switch depends on circumstances, but in the case of pension policies the correct time may be years ahead of maturity. Switching just before signing the forms at maturity may eliminate problems that would occur following major falls in the markets such as happened recently.

R H E Cooper,
35 Bedford Avenue,
Harrow Weald,
Middlesex.

India's far-sighted financial architect

From Jagdish Bhagwati.
Sir, Your profile of Dr Manmohan Singh ("India's financial architect", September 2), the Indian finance minister who has embarked on long-overdue economic reform, needs a corrective.

The reforms are attributed by you to a conversion triggered by his membership of the South Commission in Geneva since 1987 and by his visit then to South Korea and Taiwan "where he was much struck by the pace of economic growth under export-oriented policies". But his own D.Phil thesis at Oxford showed in the 1950s that India's export potential was underestimated.

Besides, a man of reflection and scholarship, he had long been aware of the massive theoretical and empirical research through the 1960s and 1970s

that settled for most of us the debate over import substitution versus export promotion, as appropriate strategies for efficiency and growth, in favour of the latter.

Indeed, none of the reforms is newly-conceived. Since the mid-1960s, a few of us were out front, fighting for these reforms, among them the dismantling of the licensing system, greater use of exchange rate flexibility and shifts to export promotion.

It was a hard role to play in an area infested by left-wing economists who confused talking about poverty with doing something about it. The number of converts grew handsomely in the 1980s. Among them were many who had presided over India's disastrous economic regime. Dr Singh was not one who needed to be converted.

If the years in Geneva helped, it must have been by giving him the opportunity to see that the failure of India's economic model had marginalised the country in world economic affairs. Increasingly, India's voice was irrelevant.

The resulting anguish has surely marked Dr Singh's conversion, not to the idea of reform, but to the passion that he has manifested in pursuing the reforms that alone can restore India to the status it enjoyed in the 1950s. There is reason to suspect that much of India's elite has increasingly come to share this anguish. There's the reason for optimism, even as the reforms run into inevitable difficulties.

Jagdish Bhagwati,
Columbia University,
New York.

BCCI catastrophe should appear on big screen

From Ms Alice Marie Marshall.
Sir, If Her Majesty's Government were to assemble all the facts known to it about BCCI and auction off the film rights to the highest bidder, it might be possible to protect British depositors.

The story is certainly a good one, with enough material for more than one feature film. I should think it would fetch a very good price.

Alice Marie Marshall,
4342 N Second Rd, No 4,
Arlington, Virginia, USA.

An alternative economic viewpoint on the Thatcher years

From Mr Christopher Johnson.
Sir, Any author picked out for criticism by Samuel Brittan may at least hope to be glimpsed alongside him in the ranks of the immortals. I refer to his review of my book *The Economy under Mrs Thatcher 1979-1990*. In his *Economic Viewpoint* ("A clubland view of Thatcherism", September 5). However, some of his points demand a rejoinder.

1. I do not assume that Mrs Thatcher wanted a tighter monetary policy than Nigel Lawson in the late 1980s. I only say: "She failed to overrule him" where she should have done, notably on the abandonment of monetary controls and the halting of demand by tax cuts. She may have failed because she agreed with him at the time, but there was no-one else who could have overruled him.

2. He condemns views expressed by the Treasury Select Committee about fore-

casting, the balance of payments, and manufacturing, as if they were in my book. They are not. If he disapproves of other views in my book which were also those of the Treasury Committee, he should condemn me, not the committee.

3. He says that "the tax burden moved within a narrow range on either side of 38 per cent of gross domestic product during his (Lawson's) whole period at No 11". As if this proved that the tax cuts of the late 1980s were not excessive. My argument is that, by making fewer tax cuts, the chancellor should have allowed the tax burden to rise with the buoyancy of the revenue in the boom, as a counter-cyclical measure offsetting the expansion of private sector demand.

4. He says "the author fails to grasp the wider meaning of the defeat of the Scargill miners' union and, later, of the printing unions". I call the coal strike "the most crucial episode of the whole Thatcher government" (p. 154), and I point to "large productivity gains" in coal and newspapers (p. 228), but otherwise I give a mixed verdict on the supposed benefits of the coal strike. I wish Samuel Brittan would tell us the "wider meaning" of these union defeats. My own conclusion is in the heading "fewer strikes but little effect on pay rises" (p. 226).

5. He says of me: "He fails to see the point of nominal GDP". No-one who has read his column over the years could fail to see the point of nominal GDP. It is just that many of us, including at one time the Bank of England, have always thought it was a hopeless target variable, as shown by some of the tables in my book that Brittan is generous enough to recommend. He says nominal GDP is "an attempt to influence demand in cash terms" without noticing that this is incompatible, given an inflation objective, with the renunciation of demand management.

6. He infers from my economic growth chart that output did not even exceed trend in the book at the end of the 1980s. The chart shows output at the capacity ceiling (in fact very slightly above, but the scale is too small to reveal this); more important, demand was much further above capacity.

7. Finally, I must protest that I have never been an adult member of any West End club, so I fail to see how my book could be "a clubland view of Thatcherism". I am afraid that I have never been privy to "how demoralised the Reform Club economic establishment was in the 1970s". The record of the 1970s (back to the tables, Samuel) does not look so bad in hard fact compared with that of the 1990s.

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FINANCIAL TIMES

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The name behind the name

Warning that lack of EC unanimity could sabotage peace conference Yugoslav fighting threatens talks

By Laura Silber in Belgrade and David Gardner and Ronald van de Krol in The Hague

YUGOSLAVIA's federal army and Serb militants tightened their grip on strategic Croatian towns yesterday as part of their drive to control the republic's central and eastern regions.

The renewed fighting threatens the peace conference which opened in The Hague on Saturday. European Community foreign ministers and representatives of all the Yugoslav republics agreed that the ceasefire signed last week must be "observed in all its elements immediately". The conference has adjourned until Thursday.

Meanwhile, violence spread to Belgrade, the federal and Serbian capital, where a café used by Chetniks, an ultra-nationalist Serb movement, was damaged by a bomb. A man was seriously injured. It was the first known bombing incident in Belgrade since fighting erupted after the declarations of independence in June by Croatia and Slovenia.

Lord Carrington, the former British foreign secretary who is chairing the conference in The Hague, said it would become "perfectly obvious" if and when fighting reached a level to sink the talks. Mr Hans van den Broek, Dutch foreign minister and president of the EC Council of Ministers, said Lord Carrington represented the "one, unanimous voice" of the EC's mediation efforts.

Any decision to recognise new states emerging from Yugoslavia "should be unanimous and voiced through the chair of the conference", Mr van den Broek added. The implication of his statement is that if Germany - which has



Safe haven: more than 30,000 people visited an old Second World War tunnel shelter in the Croatian capital Zagreb yesterday as authorities prepared for a federal air attack

repeatedly called for recognition of Croatia and Slovenia - or any other member state breaks EC ranks, they will sabotage the conference's work.

Mr van den Broek equally warned the Yugoslav delegations that the EC had only "temporarily refrained from the implementation of steps that could prejudice the outcome" of negotiations on Yugoslavia's future. The EC is still holding in reserve the recognition of Slovenia and Croatia.

Mr Slobodan Milosevic, the president of Serbia, told the conference that Yugoslavia was "the only legitimate and internationally recognised subject", and that "the internal boundaries in Yugoslavia are only administrative".

This appeared to contradict EC insistence - and Mr Milosevic's formal agreement - that one of the principles of the conference was that neither internal nor external borders could be changed by force.

Mr Milosevic acknowledged that he had links with Serbian paramilitary leaders among Croatia's ethnic Serb community, but he insisted that they were acting independently.

In the southern republic of Macedonia, a referendum was held in which voters are expected to agree to secession if plans for a Yugoslav union of sovereign states collapse.

Pessimistic diplomacy, Page 3
Slovenia, Page 15

Crimean coast feels the wind of economic change

By Chrystia Freeland in Kiev

THE VULTURES are already circling Mr Gorbachev's gleaming white mansion perched on the Crimean coast. The centre of a momentous political struggle last month, the luxury dacha is now in the middle of an economic conflict which illustrates how much has changed in the 20 days since Mr Boris Yeltsin rescued the long-time rival from glided captivity in the seaside retreat.

At least six different governments are battling for control of Mr Gorbachev's holiday home and 150 other clinics and sanatoria which form a necklace of privilege around the sunny Crimean coast.

The Ukrainian government put its bid in first, claiming all the Communist party property on its territory. Crimea, which declared its sovereignty last week, would like to get in on the action too. So would the municipal government of Yalta - where most of the dachas are located - the Russian republic and central government. Another complication is that in Crimea, as in all other regions of the Soviet Union, various republics and branches of the Communist party own property.

A microcosm for the competing economic claims which beset a disintegrating Soviet Union, Crimea's dachas also represent the vast land's economic potential. Crimea - like the French Riviera without the people, prices or pollution - already plays host to between 7m and 10m tourists, 100,000 of them foreigners, each year.

However, so little tourist revenue stays in Crimea that tourism does not amount to a single percentage point of the region's annual income. Agriculture accounts for 60 per cent of the economy while manufacturing, mineral mining, chemicals and other industries make up the rest.

Mr Nikolai Bagrov, the local strongman observes: "This might be a sharp fall in inflation in the next few months will be accompanied by a resumption of steady economic growth."

Western capital sees the obvious opportunities in Crimea and Mr Bagrov has received Turkish, German, Italian, French, Spanish and even Australian delegations. He is an ardent communist and he tells them that land and buildings are not for sale. Western businesses can only buy shares. Crimea has concluded only one foreign deal: Gabrich, a German concern, last month began building a 150-room five-star hotel in Gelendzhik, near Yalta, which will be run as a joint venture.

In addition, Crimea depends on the Ukraine for 80 per cent of its electricity and for the water which irrigates half of Crimea's harvest. If the pro-Russian current, now a minority view, gains popularity, Crimea might be subject to an economic blockade.

Moreover, Mr Bagrov fears that a candidate such as Mr Vlashevich Chornovil, a former dissident and an advocate of radical reform, might win the Ukraine's forthcoming presidential elections. According to Mr Bagrov, the "ideas of Chornovil are not accepted. It is one thing to move towards the market, another to switch completely to capitalism."

Ignorance and mystery in the Information Age



By Anthony Harris

come as a total surprise to those in charge.

The money supply in all its definitions has also gone awry, spreading alternate alarm and despondency among the few who still study it.

The central bankers have largely given up targeting. Instead, they talk impressively about stable prices while they fumble with their levers; but "stability" is not the adjective you would choose to describe their actions.

A reader kindly gave me a history of interest rates back the earliest records: you have to go back almost to Baby.

The money supply in all its definitions has also gone awry, spreading alternate alarm and despondency among the few who still study it.

lonian times to find rates as high or as volatile as they are today. The wise central bankers find this worrying; the complacent seem to find it rather fun.

None of this is meant as a criticism of current economic management, though it does suggest that there was something a little foolhardy about the way we deregulated everything in the 1980s without waiting to see how freedom worked out.

All the same, considering the problems posed by floating exchange rates, mobile international capital, oil rights and the rest, the performance is surprisingly good. Despite the warnings of credit analysts, there is still only a small outside chance that the Big Bang

will result in a big crash. These warnings are not foolish in principle, only exaggerated. This is not a recession like other post-war recessions; it is not at heart an economic downturn, but a controlled financial crisis.

This may rouse thoughts of 1929, when banks failed and markets crashed; but the similarities are again superficial. The heart of the crisis is not financial folly, but the worldwide rise in interest rates. Not even the combined weight of the central banks could sustain these rates in a genuine depression, even if they wished to.

In the 1930s there was inadequate demand for capital. Now there seems to be too much. It is the resultant high rates which have thrown out fiscal and business plans, and deflated asset markets.

This explanation leaves us little the wiser, though, for nobody seems sure of the cause of it, nor the cause for the general fall in private saving which is part of the picture. As long as we do not know the cause, we cannot know if this is a passing phase, or a picture of the future.

It is easy enough to tell a story of the future which looks like the present, based on the needs of the fast emerging economies of the far east, Latin America, and now the ex-Communist countries, later to be reinforced as the ageing populations of Europe and Japan retire.

The market, in this picture, is trying to push the industrialised countries towards their destiny as frugal exporters and pension-payers, but meeting strong resistance from our high-spending habits. (Less resistance in the US than here, since luxury consumption is now reported to be going out of fashion in the US.)

But this is only a plausible story until economic analysis catches up with the real world. The only honest statement is that once you penetrate the fog of ignorance caused by structural change, bad economic models and misleading accounts, you come to a mystery. In a word, uncertainty, the greatest enemy of confidence. The earnest forecasters in the international organisations are now hedging their bets so thoroughly that they could drop the whole apparatus of numbers and charts, and simply print "Don't know" on every page.

Most businessmen and consumers are in the same fix. So don't believe politicians who talk of a bright and virtuous circles. They aren't necessarily wrong, but they can't possibly know.

UK opposition toughens stance on defence

By Philip Stephens, Political Editor

MR Neil Kinnock, leader of the main opposition party in the UK, toughened his party's stance on nuclear disarmament and currency devaluation yesterday as the Labour party was joined by the smaller Liberal Democrats party in challenging Mr John Major, the British prime minister, to call an autumn general election.

The senior minister insisted that the government did not see its recent opinion poll recovery as a trigger for a November election. But they acknowledged that election fever was likely to be fuelled by an optimistic assessment of the economic outlook in a speech by Mr Major tonight, when he will reiterate his view that the recession is over.

In spite of Treasury caution, some cabinet ministers see the chance of another cut in interest rates before next month's Conservative party conference.

The return to the domestic political battleground was marked by the opening yesterday of the annual party conference season by the Liberal Democrats gathering in Bournemouth.

Mr Paddy Ashdown, leader of the Liberal Democrats, in positive mood after his party's recent stronger showing in the opinion polls, declared that failing Labour support meant the Liberal Democrats offered the only realistic alternatives to the "failed policies of the Conservatives".

But even as senior Liberal Democrat party figures admitted that his best hope was to hold the balance of power in a hung parliament, Mr Ashdown declined to say whether he would be prepared to make post-election pacts with Labour or the Conservatives.

Mr Kinnock sought to dismiss the Conservatives' opin-

ion poll lead as a temporary reflection of Mr Major's recent international exposure. Another survey yesterday gave the Conservatives 41 per cent against Labour's 39 per cent and the Liberal Democrats' 15 per cent.

Labour plans a determined campaign to shift the focus of voters' concerns back to the economy, health and education. Mr Kinnock also sought to remedy two of his party's perceived weaknesses with the electorate by moving further to the centre in his statements on defence and the economy. On the eve of a planned attack by the Conservatives on defence policy, Mr Kinnock said a Labour government would keep Britain's independent nuclear deterrent while other nations had nuclear weapons.

Formerly, Labour has been ambiguous about whether its policy of multilateral disarmament could leave Britain without a deterrent while other countries kept theirs. But speaking on television, Mr Kinnock said: "There will be retention [of Britain's deterrent] until the extermination of nuclear weapons."

Mr Kinnock then sought to underline Labour's commitment to hold down inflation with a pledge that economic strategy will be based on holding sterling's value against the D-Mark in the European exchange rate mechanism.

The prime minister's speech tonight will warn that unemployment in Britain will rise for some time but he will also promise that a sharp fall in inflation in the next few months will be accompanied by a resumption of steady economic growth.

Western capital sees the obvious opportunities in Crimea and Mr Bagrov has received Turkish, German, Italian, French, Spanish and even Australian delegations. He is an ardent communist and he tells them that land and buildings are not for sale. Western businesses can only buy shares. Crimea has concluded only one foreign deal: Gabrich, a German concern, last month began building a 150-room five-star hotel in Gelendzhik, near Yalta, which will be run as a joint venture.

In addition, Crimea depends on the Ukraine for 80 per cent of its electricity and for the water which irrigates half of Crimea's harvest. If the pro-Russian current, now a minority view, gains popularity, Crimea might be subject to an economic blockade.

Telephone groups fail to agree on charges

By Hugo Dixon in London

INTERNATIONAL telephone charges are likely to remain high for some time after a meeting of national companies and ministries last week failed substantially to reform accounting rates. These rates are held responsible for the fact that call charges are considerably above costs.

A meeting in Geneva of the International Telecommunications Consultative Committee (CICIT), which groups world companies and ministries, was described by one of those present as a "complete flop". He added: "Carrels have a hard time reforming themselves."

The US delegation, which was leading the campaign for reform, drew some consolation from the fact that the thorny issue of accounting rates had been discussed at all.

The CCITT has been under pressure to reform itself since last year when it was revealed that international telephone users were being overcharged by more than \$10bn annually on their calls.

The accounting rate system, which is used to determine the allocation of revenue from international calls between telephone companies, has been

identified as one of the principal causes of above-cost prices. Last week's meeting was called to examine ways of adjusting accounting rates to bring them into line with costs.

The discussion centred on three US proposals.

● To make accounting rates publicly available. This was rejected out of hand.

● That meeting rates be cost based. This was opposed by South Korea, Chile and many Third World countries. The developing world is thought to receive several billion dollars annually under the system.

Agreement, however, was

reached on a diluted proposal that rates should be cost oriented.

● That rates should be applied to all countries in a non-discriminatory fashion. This was diluted to a proposal that rates should be applied on a consistent and equal basis. The CCITT could not even agree to the wording of this proposal and all met again to discuss the matter, probably in March.

Attention will now shift to a meeting called by the Organisation for Economic Co-operation and Development to discuss accounting rates on September 19.

US Democrats test the campaign waters

By George Graham in Sioux City

THERE are few mourners for the three-year campaigns that preceded recent US presidential elections, but with just five months to go before the first party primaries and caucuses of 1992, some Democrats have started to worry about the shortage of candidates willing to take on President George Bush.

This weekend, however, saw at least a dress rehearsal for the campaign when competitors for the Democratic nomination gathered in Sioux City, on the Iowa bank of the Missouri river, to rally the party faithful.

Iowa voters are used to being courted long and hard by Democratic candidates, because the state's caucuses carry dispro-

portionate weight as the first in the electoral calendar. There was therefore a feeling of relief that the campaigning was at last under way.

"We have, finally, candidates who are willing to take on George Bush. This is the kick-off of the 1992 campaign," proclaimed Mr John Roehrick, chairman of the Iowa Democratic party.

Mr Roehrick may be moving too fast. As yet, only two candidates have formally declared that they are seeking the presidential nomination: ex-Senator Paul Tsongas of Massachusetts, who presents himself as the best economist in the Democratic party, and Mr Larry Agran, who describes himself as one of the three Democrats

in staunchly Republican Orange County, California, and a man whose blend of environmentalism and defence cuts would make him a convincing Green candidate in Europe.

Sioux City attracted these candidates, both widely viewed as outsiders, as well as two probable contenders who may come to symbolise the Democratic debate over how to shake off the party's long losing streak.

Senator Tom Harkin, on his home turf in Iowa, embodies a wide range of traditional Democrat constituencies, from labour unions to civil rights organisations. He calls for the US to slash its overseas military presence and spend instead on massive govern-

ment infrastructure projects.

His message is that the Democrats have lost the last three presidential elections by abandoning traditional values and trying to be more like the Republicans.

"You can bet your bottom dollar that if you run a Republican against a Republican, a Republican will win every time," he quipped in Sioux City.

On the other side of the party is Governor Bill Clinton of Arkansas, at 45 the US's longest-serving governor, who argues that the Democrats have to overhaul their message to attract the people who have not voted for them in the past. Mr Clinton, whose goofy grin masks a keen grasp of policy

detail, recognises the widespread US antipathy to federal government intervention of the kind favoured by Mr Harkin.

"One of the things the Democrats are going to have to do to be credible in this election is to show that we can reform the government we created," he said.

In Iowa this weekend, these differences were papered over.

But as more candidates, such as Senator Bob Kerrey of Nebraska or Governor Douglas Wilder of Virginia, enter the race in the coming weeks, the cracks could widen as the Democrats seek a winning formula against the apparently invincible incumbent president.

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WORLDWIDE WEATHER

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Temperatures at 0500 GMT. C-Celsius, D-Dew Point, F-Fahrenheit, H-Humidity, N-Night, S-Sun, W-Wind, X-Show, T-Thunder

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FINANCIAL TIMES COMPANIES & MARKETS

Monday September 9 1991

Fletcher KingSURVEYORS, VALUERS,
COMMERCIAL PROPERTY
CONSULTANTSStratton House Stratton Street
London W1X 5FE 071-493 8400**INSIDE****Eagle Star receives
Belgian bank writ**

Eagle Star, the UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert, Belgium's second largest bank, in connection with the property mortgage indemnity business which has run the insurer into serious problems over the past two years. Page 18

Air France in Sabena talks

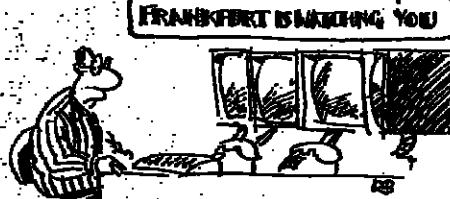
Air France is in talks with Sabena, the Belgian airline, which could lead to commercial cooperation between the two airlines. But the French carrier has ruled out the possibility of taking a stake in its loss making rival. Page 19

More French bourse reform

France has taken steps towards a second wave of stock exchange reform, with an agreement by regulators to encourage stockbrokers to improve their financial security. Page 19

German exchanges inch ahead

FRANKFURT IS BRICKING YOU



Germany's seven regional exchanges have agreed to participate in Frankfurt's electronic trading system in a further small step towards the concentration of the country's fragmented stock exchanges. Page 19

New batch of US options

US options exchanges are to launch a flock of new options next month when more relaxed rules on options listings become effective. Page 19

GM to pull out of venture

General Motors is moving to break up its joint venture car production business with South Korea's Daewoo group. Page 19

Jobs agency seeks refinancing

Select Appointments, the employment agency, is trying to stave off financial collapse by proposing a £7.5m (\$12.6m) refinancing which would result in existing shareholders retaining only 10 per cent of the enlarged share capital of the company. Page 18

Market Statistics

Base lending rate	27	Merged fund service	23-25
Commercial interest	21	Money markets	23-25
FT-100 index	27	New 100 bond issues	21
FT-1000 index	27	UK Tokyo bond index	19
Foreign exchange	27	US money market rates	28
London: month issues	27	US bond prices/yields	28
London: short issues	27-29	World stock index	22

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Air France	19	British Land	18
BAT Industries	18	Eagle Star	18
Banque Bruxelles	18	Sabena	19
Select Appointments	18		

Redland in £70m foreign expansion

By Andrew Taylor, Construction Correspondent, in London

REDLAND, the British building materials group and the world's biggest roof tile producer, is expanding its manufacturing operations in eastern Germany as part of a £70m (\$118.3m) package of acquisitions and investment worldwide.

The group expects spending on construction in the former German Democratic Republic to rise rapidly over the next five years.

It announced yesterday that it

was purchasing clay reserves at Narsdorf, near Leipzig where it plans to build its first clay roof tile factory in eastern Germany.

Last year, it acquired four out of the five former state-owned concrete roof tile plants. The territory accounts for the largest slice of the latest investment package. The DM90m (\$117m) being spent includes the purchase of a brickworks at Narsdorf by Braas, Germany's biggest tile

producer, which is 51 per cent owned by Redland. Mr Robert Napier, Redland chief executive, said Braas had also purchased a German chimney contractor, Sud-West Kamin, to "increase its penetration of the chimney replacement market, particularly in eastern Germany".

The latest acquisitions follow Redland's successful £200m rights issue earlier this year. Mr Napier said: "As we promised, this

money is being used to strengthen our core businesses, particularly in continental Europe and the US."

Other purchases announced yesterday include: three concrete plants in California bought from Marley, another British building materials group; two roof tile plants in Florida acquired from Cory, a US group; a sand, gravel and paving business acquired in Denver, Colorado and two ready-

mixed concrete plants in New Mexico purchased from Pioneer, an Australian materials group.

Mr Napier, who recently visited eastern Germany, said: "Minor public works are taking place in the main streets of almost every town you drive through. Roads are starting to be repaired. There is also a lot of patching and mending of housing although not a lot of new building."

Taking the swagger out of Salomon

Peter Martin and Richard Waters hear the new management's plans

"I AM almost beyond embarrassment at this point," says Mr Deryck Maughan, the new day-to-day boss of Salomon Brothers. "But I do take personal exception to the notion that Salomon Brothers is rotten to the core, that it is culturally deficient, that we are endemically criminal."

As that comment suggests, the revelation that Salomon Brothers' traders had rigged some recent government auctions for US Treasury bonds has cast a deep shadow over the firm and its employees.

Salomon's former chairman, Mr John Gutfreund, who was told about a breach of the rules in April but failed to declare the information until August, has resigned. Other senior officers have also gone, and Mr Maughan, a former British civil servant who made his reputation running the firm's Japanese operation, was last month unexpectedly appointed to the job of chief operating officer.

Now he must restore the regulators' faith in Salomon Brothers' integrity and internal controls, and recapture those prominent clients - such as the World Bank, the California state pension funds, and the UK Treasury - which have partly or wholly slipped away.

To do this, he freely admits the seriousness of what happened, and management weaknesses that allowed it to happen.

The "tone", as Mr Maughan puts it, that was set by the former senior management needs to be changed; the firm's payment and promotion policies need revising; and the old collective arrogance - which some would see as the heart of Salomon's

mystique and success - must go. In each of these areas, Mr Maughan's approach means, in effect, the partial or complete repudiation of John Gutfreund.

Only a month ago, that would have seemed unthinkable. Mr Gutfreund epitomised Salomon's aggressive take-no-prisoners style and its relentless focus on trading profits.

"I do not deny that John Gutfreund set a certain tone," says Mr Maughan. "John was a very dominant personality. I think that he believed in, certainly permitted, a certain macho style of doing things."

How much did Mr Gutfreund know about what the Treasury trading desk was up to? "I just don't know what he knew," says Mr Maughan, "but most people inside the firm would be very surprised if he knew and condoned this behaviour."

Is that a personal opinion? "My position is that I simply don't know," he says. "I am an agnostic."

Mr Gutfreund's once legendary omniscience about the firm's trading activities had lessened in recent years, says Mr Maughan. "There was a time when John did sit on the desk, and lived the life of a trader, and he was the ultimate bond trader, calling the auctions, pricing the new issues, walking the floor, flicking his cigar. I think that was true from the mid-1970s to the mid-1980s."

As Mr Gutfreund focused more on visiting clients, and managing the firm's money market operations, he was no longer "on top of the day-to-day trading."

None the less, once he learnt that Salomon had submitted bids in the name of clients without their consent, in order to



Deryck Maughan: "We're coming through it better than we deserve, in some ways."

control a greater proportion of the issue than the rules allowed, he should have acted much more speedily - above all to prevent the senior trader responsible from repeating the market-rigging abuses on a still more spectacular scale in the May auction.

To avoid such problems, Salomon Brothers needs "a more open, more co-operative" management style, a change that was already under way before the scandal. "There has been a generational change and John Gutfreund had come to represent the past."

If Mr Maughan has his way, the new Salomon Brothers will replace the firm's traditional every-man-for-himself internal Darwinism with a new emphasis on collegiality. Above all, perhaps, the new Salomon will be less arrogant, abandoning what Mr Maughan calls "this swaggering style."

Yet if the firm is less arrogant, more controlled, less internally competitive, will it ever be as profitable again? In Mr Gutfreund's last half-year, after all, the firm made \$451m in after-tax profits, a record. "I think you can combine good business and good ethics," says Mr Maughan: Salomon might even widen its appeal to clients if it were seen as less arrogant.

Other firms, says Mr Maughan, in a clear reference to Salomon's arch-rival Goldman Sachs, where he once worked, "combine good ethics, good management, with very aggressive business."

The thought that the new management wants Salomon Brothers to be more like Goldman Sachs is one that will send shivers down the spines of many of Salomon's fiercely competitive traders. Can Mr Maughan achieve such a shift in culture without endangering the profits that flow from its risk-taking enthusiasm? "We do want to maintain that energy, that drive, but I think it can be harnessed," he replies. "We really want the traders to continue to trade. We just want them to do so within the bounds of the law."

Where that has not happened, Mr Maughan says Salomon is ready to take its punishment. "We want swift and sure justice, we want to pay our penalties."

Just how big those penalties will be depends in part on how many more revelations there will be. "If what we know now is 90

per cent of what there is to know," he says, "then we will survive and we will come out of this a stronger firm."

Without further amazing revelations, he believes the regulators will stop short of truly damaging punishments, such as withdrawing Salomon's various licenses or stripping it of primary dealer status. They have no wish, he thinks, to put the firm out of business. "No one's going to be soft on Salomon, but I do think the official mind is capable of making the distinction between what took place here and the firm as a whole."

Across the broad range of Salomon's clients, says Mr Maughan, there have been few defections. The firm is planning for a dip in earnings power, but it has been having a good quarter, due partly to revenues for deals initiated before the scandal.

Although the staff is nervous, he says, they are also responding to the new climate of managerial openness. "People sense that this is a real test of character, that we can wilt, can deny, or we can accept and take responsibility and move forward. I think we're coming through it better than we deserve, in some ways."

Backing for new Walker rescue

By Roland Rudd in London

BONDHOLDERS in Brent Walker, the troubled leisure group, are backing a new rescue proposal from the international conglomerate Lomro and are threatening to put the group into liquidation unless banks which have lent £1.5bn (\$2.53bn) give the plan a fair hearing.

Their position puts them on a collision course with the 47 banks whose steering committee is today expected formally to reject Lomro's proposal. This involves swapping convertible preference shares in exchange for £1bn of Brent Walker's debt.

Mr Paul Spicer, a Lomro director, said the offer would allow the banks to recover the £1.5bn they have lent to Brent Walker if Lomro's share price, which closed on Friday at 241p, rises to 400p within the next five years.

However, most of the banks oppose the offer because Lomro's insistence in conducting a due diligence audit of the company, Brent Walker fears this could take as long as two months, by which time it will have run out of finance. Lomro says the exercise could be done within two to three weeks.

A spokesman for the bondholders yesterday warned that unless Brent Walker "seriously considers" the Lomro offer they will not agree to drop all legal claims against the company, arising from its admission that its interim profits had been inflated last year.

Bondholders, meeting today at the City offices of Hambro, have been told by the company that administrators will be appointed unless they waive their claims.

Over the past ten days there have been meetings between Lomro and some of the biggest bondholders, including Mr Michael Smurfit, chairman of Jefferson Smurfit, and Mr George Walker, Brent Walker's founder who was recently forced out as chief executive.

Mr Spicer said Lomro's proposal offered a better deal than they would receive under the bank's reconstruction plan. It would also give Brent Walker's lenders about 50p in the pound via a £900m nine-for-ten issue of preference stock with a 3 per cent coupon with the prospect that they would recover all their money if the share price rose, he said.

Mr Ken Scobie, Brent Walker's chief executive, said the offer was a "dead duck" and an "irrelevant and opportunistic attempt to undermine the interests of shareholders, bond holders and creditors alike".

Economics Notebook

Debate grows over narrow ERM bands

gence of inflation, interest rates and budgetary positions and spent at least two years in the narrow ERM bands.

Last week the Treasury seemed genuinely puzzled by the sudden interest in narrow band membership for sterling.

With an election to be fought by the middle of next year, there are few sympathisers in Whitehall for a monetary innovation that could force the government to push interest rates higher than much quicker if sterling came under downward pressure.

The pro-Community argument for early narrow band membership also looks thin.

The Dutch proposals contain some positive elements from the British point of view. But much, including the starting date for stage two of EMU, remains to be negotiated between now and December.

Following the summer break, the negotiations on EMU resume in earnest today when Mr Lamont will be in Brussels for a meeting of EC economic and finance ministers. It is unlikely he will have decided the time is ripe for Britain to join the core group of ERM members, even though the UK's headline inflation rate looks set to fall below that of Germany in October.

Bank Watching

Last Wednesday's half percentage point cut in UK interest rates uncovered an interesting division of expertise and insight in the City.

While most mainstream economists were caught on the

hop by the Bank's move, the operators and analysts in the discount houses and domestic money market were far less surprised.

Their detailed observation of the Bank's money market operations in the days ahead of the cut had fuelled a well-founded suspicion that lower interest rates could be imminent.

Such a divergence in perceptions raises the question as to whether there is not a niche for "Bank watchers" in the less specialised parts of the City.

Rather like "Fed watchers", who have existed in the US for many years, such Bank watchers would aim to anticipate interest-rate movements from the way the Bank acts in the markets.

There would doubtless be pitfalls. The Bank of England is not independent like the Fed, so any second guessing of its actions would have to take Treasury views into account.

The UK money markets are also more likely to be affected by movements of funds from abroad.

The Bank of England would also not doubt do its best to frustrate the emergence of a corps of Bank watchers.

Its activities are largely determined by internal, unwritten rules that can easily be revised or scrapped when it becomes clear that the market can see through them.

On the other hand, there have been eight base rate cuts in the past 11 months and nearly 100 interest rate changes since the Conserva-

tives came to power in 1979.

That record alone suggests that Bank watching could become a profitable activity for the City.

One company that needs no persuading is the Canadian Imperial Bank of Commerce.

It has recruited Mr Nick Parsons, group economist of Union Discount, to be head of CIBC's treasury advisory group from October.

In this position he will draw on his six years experience in the discreet world of the discount houses to watch the Bank.

Virtuous Circles

No sooner had the financial markets digested last week's base rate cut than they started speculating on another one.

Optimism was given a further boost by the prime minister's talk on Friday of a "virtuous circle" of increased spending and growth in the economy.

If research by Merrill Lynch, the US brokerage house, is any guide, the government could also be poised to reap the benefit from a virtuous circle in financial markets.

Merrill Lynch's August survey of global investors shows that very few big international investors have overweight positions in sterling.

Only 2 per cent of those surveyed were "heavily overweight" in sterling bonds while 9 per cent were "moderately overweight". On the other hand, 38 per cent were "moderately underweight", 23 per cent "heavily underweight" and 28 per cent "neutral".

If 61 per cent of international fund managers are underweight in sterling, as the Merrill Lynch survey suggests, there is more chance that increased government popularity will trigger a rise in the pound.

That would enable a further cut in interest rates, boosting the government's standing in the opinion polls still further.

Peter Norman

UK fund managers 'optimistic'

By Peter Montagnon in London

FUND MANAGERS have become markedly more optimistic about the short-run prospects for British equities although they are less bullish than previously about next year, according to the latest survey by Gallup for Smith New Court.

The survey of 108 institutions with £515bn (\$870m) under management was carried out just before last week's base rate cut. A balance of 38 per cent expected UK equities to rise over the next three months, up from 18 per cent in August. By contrast the proportion who saw gains over the next 12 months fell to 69 per cent from 83 per cent.

The average forecast for the FT-SE 100 index in three months time was 2.710, while respondents expected it to rise to 2,920 in a year's time. This compares with Friday's close of 2,867.

Slightly more respondents - a balance of 25 per cent compared with 23 per cent in August - said they plan to increase holdings of UK equities. But the biggest shift in sentiment was towards continental equities with increased holdings planned by 19 per cent compared with 9 per cent.

A balance of 1 per cent planned to cut holdings of gilts, while 18 per cent said they intended to increase their holdings in property, the highest balance since 20 per cent recorded in May.

The fund managers expect earnings by UK quoted companies to fall 2.6 per cent this year compared with expectations of a drop of 1.7 per cent in August. However, they are more optimistic than previously about 1992 when they see earnings recovering by 12.5 per cent, compared with a projection of 10.5 per cent in August.

All the Securities have been sold. This announcement appears as a matter of record only and is not an offer of these Securities.

SIMON**Simon US Holdings Inc.****U.S. \$125,000,000
Senior Notes Due 2003**

Guaranteed by

Simon Engineering plc

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S.G. Warburg & Co. Inc.

Lead investor and majority Note purchaser

The Prudential Insurance Company of America

Newark, New Jersey, U.S.A.

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PIC Europe Limited

London

July 1991

noranda

Noranda Aluminum, Inc.

US\$ 270 Million
Term Loan Facility

Royal Bank of Canada
The Bank of New York
Barclays Bank PLC
Crédit Lyonnais
Crédit Suisse

Swiss Bank Corporation
The Bank of Nova Scotia
Canadian Imperial Bank
of Commerce
NBD Bank N.A.

as Senior Lead Managers and Underwriting Banks

Australia and New Zealand
Banking Group Limited

Manufacturers Hanover Trust Co.
Westdeutsche Landesbank Girozentrale
as Lead Managers

Banca Commerciale Italiana
The Sumitomo Trust & Banking Co., Ltd.

Manufacturers National Bank of Detroit
as Managers

Credit National
as Participant

Swiss Bank Corporation
Schweizerischer Bankverein
Société de Banque Suisse
as Joint Arranger



ROYAL BANK OF CANADA
EUROPE LIMITED

as Joint Arranger and Agent

August 1991

Notice

CARCO DEALERS Wholesale Trust 1990-A

U.S. \$650,000,000

9% per cent.

Dealer Euromarket wholesale Auto Loan Receivable-backed CertificatesSM (the "Certificates")

NOTICE IS HEREBY GIVEN that an amendment (the "Amendment") is proposed to be made to the Pooling and Servicing Agreement, dated as of August 1, 1991 (the "Pooling and Servicing Agreement"), by and among Chrysler Auto Receivables Company as Seller ("CARCO"), Chrysler Credit Corporation, as Servicer, and The Paj Bank and Trust Company, as Trustee, pursuant to which Section 9.01(e) would be amended and restated as follows:

(e) on any Settlement Date the aggregate amount of Receivables relating to Used Vehicles as of the last day of the preceding Settlement Period exceeds 20% of the aggregate amount of Principal Receivables on the last day of the preceding Settlement Period.

The Amendment is being proposed in light of the unexpectedly high percentage of Receivables relating to Used Vehicles which currently exists. As of the August 12, 1991 Settlement Date, the percentage of Used Vehicles was approximately 9.99%, and on September 4, 1991, the percentage was approximately 9.33%. Other CARCO and CARCO affiliate wholesale receivables securitization transactions in the market have Used Vehicle Amortization Event triggers similar to that proposed in the Amendment. Standard & Poor's Corporation, Moody's Investors Service, Inc. and Duff & Phelps Credit Rating Co. have all confirmed that adoption of the Amendment will not result in a reduction or withdrawal of their triple-A ratings of the Certificates.

Adoption of the Amendment requires the consent of the Holders of 66% of the Investor Interest. Holders wishing to consent must, by 5.00 p.m., London time, on September 23, 1991, (i) deliver their Certificates or valid evidence of their ownership thereof in a form reasonably satisfactory to The Chase Manhattan Bank, N.A., as Consent Solicitation Agent, at its offices at Woolgate House, Coleman Street, London EC2P 2HD, England, and (ii) execute and deliver to the Consent Solicitation Agent the form of Consent Certificate provided by the Consent Solicitation Agent.

Certificates delivered in connection with a consent will be held in trust by the Consent Solicitation Agent and released once all consents have been tallied. Holders should contact the Consent Solicitation Agent, the Trustee, or Swiss Bank Corporation to obtain a document disclosing further information concerning the current procedures and the Amendment, the reasons therefor and the consequences thereof.

CONSENT SOLICITATION AGENT

The Chase Manhattan Bank, N.A.
Woolgate House
Coleman Street
London EC2P 2HD
England

Attention: Raymond Morrison
Telephone: (071) 726-7155
Telex: 8954681 (Answerback: CMB G)
Telecopy: (071) 726-5665 or 5679

TRUSTEE

The Paj Bank and Trust Company
Two World Trade Center
New York, NY 10048
U.S.A.

Attention: John McCann
Telephone: (212) 896-2513
Telex: 42577
Telecopy: (212) 321-2468

Swiss Bank Corporation
Swiss Bank House
1 High Timber Street
London EC4V 3SS
England

Attention: Sally James
Telephone: (071) 711-2802
Telecopy: (071) 711-2804

Certificateholders whose Certificates are held by Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System ("Euroclear") or by CEDEL S.A. should contact the following for further information:

Euroclear: Fixed Income Department, Telephone: Brussels (322) 519-2877; Telex: 81025
CEDEL S.A.: Custody Administration Department, Telephone: Luxembourg City (352) 44 99 25 22; Telex: 2791.

Chrysler Auto Receivables Company

September 9, 1991

NOTICE OF REDEMPTION

Ford Motor Company

10 1/2% Notes due August 1, 1993

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of August 1, 1989 (the "Fiscal Agency Agreement") between Ford Motor Company (the "Company"), and the Chase Manhattan Bank (National Association) as Fiscal Agent and Paying Agent (the "Fiscal Agent"), all the above-mentioned Notes (the "Notes") will be redeemed on October 15, 1991 (the "Redemption Date") at the price of 100% of their principal amount plus interest accrued thereon to the Redemption Date. Payment will be made upon presentation and surrender of the Notes at the below-listed paying agencies together with all unpaid coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing or unstamped coupons will be deducted from the sum otherwise due for payment. Interest on the Notes shall cease to accrue from and after the Redemption Date. The Company has elected to redeem the Notes to be redeemed and all conditions precedent to such redemption set forth in Paragraph 5(a) of the Definitive Notes have occurred. Paragraph 5(a) of the Notes provides in relevant part that the Company may, at its option, redeem the Notes on or after August 1, 1991, upon such notice as has been provided for under the terms of the Fiscal Agency Agreement and the Notes. On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive payment at the redemption price (including payment for a missing coupon in respect of which a deduction shall have been made from the redemption price as aforesaid) together with accrued interest to the Redemption Date.

Payment will be made at any of the following paying agencies listed below.

The Chase Manhattan Bank
(National Association)
London Branch
Woolgate House, Coleman Street
London EC2P 2HD, England
Banque Bruxelles Lambert S.A.
Avenue Marnix 24
1050 Brussels, Belgium

Nederlandsche Credietbank N.V.
Herengracht 45B
Amsterdam, The Netherlands

Société Générale
29 Boulevard Haussmann
Paris, France 75009

Chase Manhattan Bank
(Switzerland)
Grafstrasse 24
Postfach 162
8027 Zurich, Switzerland

Berliner Handels- und
Frankfurter Bank
10 Bockenheimer Landstrasse
Frankfurt, West Germany

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds (including premium, if applicable) if a payee fails to provide a paying agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

FORD MOTOR COMPANY
By: THE CHASE MANHATTAN BANK
(National Association),
as Fiscal Agent

Dated: September 5, 1991

COMPANIES AND FINANCE

Belgian bank issues writ against Eagle Star

By William Cochrane

EAGLE STAR, the UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert (BBL), Belgium's second largest bank, in connection with the property mortgage indemnity business which has run the insurer into serious problems over the past two years.

Mortgage indemnity policies protect building societies and other lenders against losses incurred because of defaults by borrowers. BAT confirmed yesterday that a writ had been issued, and said that it was received two months ago. A spokesman said that the action concerned commercial property losses on which were not covered by the policy.

The action centres mostly on the value of London office properties, the supply of which has soared since mid-1989, and

the take-up of which has collapsed since the beginning of 1990. Eagle Star, it said, had thought that there had been material non-disclosure of the value of certain commercial properties, of which BBL had mostly financed the top slice and insured this portion with the company.

There were reports over the weekend that the property concerned was valued at over £300m. The BAT spokesman said that Eagle Star had been attempting to negotiate with BBL on precisely this point, and that accordingly it could neither confirm nor deny the figure.

BAT did say that top-slice business usually related to 15 per cent of the value of a property, leaving the developer to bear the risk on the first 75 per cent; and that sometimes the borrowing related to 100 per

cent of the value, leaving the insurer with a 25 per cent exposure. In one or two cases, said the spokesman, BAT had insured all of the borrowing, on what was described as a "ground-up" basis; but he could not say whether any of the BBL policies were on this basis.

Just over two weeks ago, Eagle Star brought forward the publication of its 1991 interim report and disclosed a £189m loss for the first six months of this year against a £21m profit for the same period of 1990. This time, underwriting losses of £121m on domestic mortgage indemnity policies were mainly to blame.

Eagle Star's book of commercial and residential property insurance was discontinued last year. By that time it had generated a loss of more than £200m, and further losses have been provided for this year.

NEWS DIGEST

AGB losing top layer of management

AGB Research, the international market research group which is part of the private Robert Maxwell Group, is losing a top layer of management as part of cost-cutting programme.

Mr Mark Booth is giving up his job as chief executive, though it is believed discussions are continuing about another role for him within the Maxwell group of companies.

Mr Kevin Maxwell is to become chief executive, although AGB is likely to be run on a daily basis by Mr Chris Collins, chief managing director of AGB (UK).

Executives leaving the company are believed to include: Mr Dan Holdsworth, chief executive for Europe, Australia and New Zealand; Mr Dean Eisner, deputy managing director of AGB (UK); Mr Mark Gressie, director of Value Strategy Compensation; and Mr Peter Beverley, international business development director.

Venture Plant in acquisition talks

Following recent press speculation the board of Venture Plant Group, the hirer of construction machinery and equipment, has announced that the

company is in talks concerning the possible acquisition of a new business.

The prospective purchase is in conjunction with a capital raising exercise and the introduction of new management to the company.

Ecclesiastical Ins Office in red

Ecclesiastical Insurance Office suffered a pre-tax loss of £2.16m in the first half of 1991, against profits of £2.97m in the half year to August 31 1990. After an extraordinary credit of £3.51m there was an attributable profit of £920,000, against £1.97m.

Turnover increased to £53.8m (£47.7m). The company is ultimately owned by Allchurches Trust.

Storehouse chief takes sick leave

Mr Michael Julien, the chief executive of the Storehouse retailing group, is taking six weeks of work to recover from a viral infection. But the company denied press speculation that Mr Julien was intending to leave the company for good saying he would be back in the office in November.

In the absence of the chief executive, Mr Ian Hay Davidson, chairman, and Mr David Simons, the recently-appointed finance director, will assume a more active role in the

day-to-day running of the company.

Servomex declines to £922,000

Servomex, the manufacturer of gas analysers and instrumentation systems, suffered a fall in pre-tax profits from £1.04m to £822,000 in the first half of 1991, though the result exceeded the £903,000 the company made in the second half of 1990.

Turnover advanced 5 per cent to £8.4m (£8.14m). Mr John Burton, chairman, said that orders received were almost 16 per cent ahead, mostly as a result of the Drax power station letter of intent, worth £910,000.

Operating profits came out at £1.09m (£1.15m) and interest payable rose to £165,000 (£117,000). Earnings were reduced to 6p (6.7p), but the interim dividend is again 1.8p.

BZW Convertible net assets rise

BZW Convertible Investment Trust raised net asset value by 3 per cent from 94.34p to 97.15p in the year ended July 31 1991.

Earnings per share were 8.8p (4.47p for period from February 8 to July 31 1990) and the final quarter's dividend of 3.2p makes a total of 7.7p (3.8p), exceeding the 7.5p forecast at the time of the company's launch.

Net revenue amounted to £4.45m (£2.26m).

IN BRIEF

BERKELEY GROUP has bought out from a subsidiary of Speyhawk its 50 per cent interest in the capital of St George for £4.25m cash, which is financed by the issue of 1.5m shares.

BIMEC INDUSTRIES has received acceptances of 22.9m ordinary shares (95.93 per cent) for its rights issue as at September 5. The balance of 973,368 shares have been sold in the market at 74p each, a premium of 27p over the rights price.

BODDINGTON GROUP Liquid Assets Group, its wholesaling division, has acquired Kings

(Beers & Minerals), one of the largest independent drinks wholesalers within the M25. Kings made pre-tax profits of £300,000 on £10m turnover in 1990.

GLOBE PETROLEUM is buying Stevenson Holdings, owner of a 103-well gas producing field in New Mexico for 650,000 shares and the assumption of the field's debt of US\$1.6m. **GT CHILE Growth Fund:** Net income six months ended June 30 1991 was US\$8.6m (\$5.6m for four months) and fully diluted earnings per share 58 cents (53 cents). Net asset value per share \$17.65 at June

30 (\$11.66 at December 31 1990), rising to \$21.18 by August 31. **NO PROBES:** The following mergers are not being referred to the Monopolies and Mergers Commission: BTR/ Rockware and Altrus Participation/ controlling interest in Penbridge Investments. **TRAFALGAR HOUSE:** John Brown, part of its engineering division, has acquired 30.6 per cent of Chematur International, based in Karlsruhe, Sweden. Chematur provides engineering contracting services for the chemical industry worldwide. Its turnover is SKr425m (£40m).

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Consolidium (China/Hong Kong)	Hong Chong	Trading	£531m	Recommended cash offer
Ponoco (Switzerland)/Tatneft (Soviet Union)	Blue Karma (JV)	Oil	£255m	50/50 agreement signed
Grand Metropolitan/Allied Lyons (both UK)	New Zealand Wines & Spirits (NZ)	Drinks	£20.7m	Buyers take 25% each
Dewhirst (UK)	Tootal Contract Clothing (Malaysia)	Textiles	£14.1m	Disposals by Coats Vytella
Kolon Industries (S Korea)	Imperial Graphics (UK)	Graphics	£8m	Emess completes RSG sales
TransCanada Pipelines (Canada)	Pacific Gas Transmission (US)	Gas distribution	£206m	max intent letter signed
Hutchison Telecom (UK)	ABC Telekom (Germany)	Mobile telecoms	n/a	Move into continental Europe
Statoll (Norway)	MabanaR (Germany)	Oil & gas	n/a	Statoll buying 35%
BSN (France)	Pycasa (Spain)	Food	n/a	General Mills disposal
AGA (Sweden)	Unit of Union Carbide (US)	Gas distribution	n/a	Buy via US subsidiary

Oil and gas dominated a busy weekend for international corporate activity, with British Petroleum's foreign contribution of the US gas supply declining further. TransCanada Pipelines agreed to pay Pacific Gas and Electric up to \$440m for Pacific Gas Transmission, and is also discussing buying Atlantic and Southern Gas. AGA of Sweden acquired the gas distribution business of Union Carbide. Norwegian state oil company Statoil signed a letter of intent to take a 25 per cent stake in MabanaR, a crude oil products subsidiary of Germany's MabanaR & Stahl. Swiss-based oil group Ponoco signed a 50/50 production and exploration joint venture agreement with the Soviet Republic of Tatarstan, including that country's oil fields. Other joint ventures announced included plans for a \$400m investment in Turkey by US agribusiness maker Philip Morris. However, one man's disposal was another's strategic purchase. Coats Vytella started selling off unwanted parts of Tootal, agreeing to sell Tootal Contract Clothing Materials to Dewhirst. UK lighting and electrical accessories group Emess completed the disposal of Royal Sovereign Group, with the sale of Imperial Graphics to Tootal Industries of South Korea. Emess plans to use the bulk of the proceeds to invest in France and Germany. Aggressive French bank group BSN is expanding its proposed merger initiative by buying Pycasa. General Mills is selling Spain's market leader as part of its European real estate strategy. Coats Vytella started selling off unwanted parts of Tootal, agreeing to sell Tootal Contract Clothing Materials to Dewhirst. UK lighting and electrical accessories group Emess completed the disposal of Royal Sovereign Group, with the sale of Imperial Graphics to Tootal Industries of South Korea. Emess plans to use the bulk of the proceeds to invest in France and Germany. Aggressive French bank group BSN is expanding its proposed merger initiative by buying Pycasa. General Mills is selling Spain's market leader as part of its European real estate strategy. Coats Vytella started selling off unwanted parts of Tootal, agreeing to sell Tootal Contract Clothing Materials to Dewhirst. UK lighting and electrical accessories group Emess completed the disposal of Royal Sovereign Group, with the sale of Imperial Graphics to Tootal Industries of South Korea. Emess plans to use the bulk of the proceeds to invest in France and Germany.

SUPER ALPHA
U.S. \$116,000,000
Secured Floating Rate Notes due 1993
Interest Rate 6.625% p.a. Interest Period
September 8, 1991 to March 8, 1992.
Interest Payable per US\$100,000 Note
US\$6.625.
September 8, 1991, London
By Citibank, N.A., ICBS Dept. L Agent Bank

IG
TELEPHONE: 071-626 7235
WALL ST
FIVE
Sept 2000 - 2000 US \$200 - 2000 - 13
Oct 2000 - 2000 US \$200 - 2000 - 13
3pm Prices Change from previous 3pm close
HOW WELL DID YOU JUDGE THE MARKET?

Select Appointments fights collapse with £7.5m refinancing

By John Thornhill

SELECT APPOINTMENTS, the employment agency, is trying to stave off financial collapse by proposing a £7.5m refinancing which would result in existing shareholders retaining only 10 per cent of the enlarged share capital of the company.

The USM-quoted Select, which announced pre-tax losses of £2.38m (£241,000) for the year ended April 5 1991, has seen its financial position deteriorate since that date because of problems with an overseas subsidiary and its high levels of debt.

Two weeks ago Select's bank borrowings amounted to £6.5m and it owed the tax authorities a further £1.8m. A fresh inflow of funds was now "absolutely essential" if Select was to avoid being wound up, the company said.

Select is proposing that Waverly Investments, a newly-created company owned by two former directors of the Asia personnel services group - should subscribe for 50 per cent of the shares in an enlarged company for £2.5m. Waverly would also provide £2.5m for the company's working capital requirements and would spend a further £2.5m in

paying down Select's bank debt with Barclays Bank - which is currently owed approximately £5.4m.

Waverly's two directors, Mr Martin Pestalozzi and Mr Rodrick Macleod, will help develop Select's existing business but do not intend to become directors of the company.

Select also announced it has sold its US operations and its Australasian Morgan & Banks business. The company will pay Barclays Bank £1m from the proceeds of the sale of Morgan & Banks.

Following the restructuring, Select will run 31 offices in the UK, six offices in Australia and two in New Zealand. The refinancing is subject to shareholder approval.

Select's sales in the year to April 5 fell from £69.57m to £53.1m. Operating profits dropped sharply from £3.35m to £216,000 and interest took an increased £1.94m (£741,000). An exceptional charge of £1.95m (£2.88m) was also taken, relating to reorganisation, redundancy and depreciation costs. Losses per share amounted to 1.2p (11.5p) and there was 50 dividend (1.2p).

British Land acquisition

BRITISH LAND is to pay £15.5m for Queens House, 200,000 sq. ft. reversionary office building in Reading, Berkshire, which is let to a subsidiary of MB Caradon on a full repairing lease with 42 years unexpired and enjoying

five yearly upward reviews. The purchase price comprises £10.6m via the allotment of 3.5m new ordinary shares (1.5 per cent), which Smith New Court Securities has agreed to purchase from the vendor, and £4.9m in cash.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Adco (BSR)	nil	Oct 14	0.7	7.7	0.7
BZW Conv Invest	3.2	Dec 5	3.8	1.65	8.775
Laird	4	Dec 5	4	1.2	5.4
Palmerston	0.1	Nov 8	1.8	1.2	5.4
Perry	2.75	Nov 8	1.8	1.2	5.4
Servomex	1.8	Nov 8	1.8	1.2	5.4

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. \$USM stock.

NOTICE TO THE WARRANTHOLDERS OF JAPAN STORAGE BATTERY CO., LTD.

Warrants (the "First Warrants") to subscribe for Shares of common stock of JAPAN STORAGE BATTERY CO., LTD. issued with U.S. \$50,000,000

5% per cent. Guaranteed Notes due 1992 and

Warrants (the "Second Warrants") to subscribe for Shares of common stock of JAPAN STORAGE BATTERY CO., LTD. issued with U.S. \$100,000,000

3% per cent. Guaranteed Notes due 1993

Pursuant to Clause 4(A) of the Instruments dated 17th November, 1988 and 9th November, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that:

Due to issuance by JAPAN STORAGE BATTERY CO., LTD. (the "Company") on 4th September, 1991 of U.S. \$100,000,000 4% per cent. Guaranteed Notes due 1995 with Warrants to subscribe for shares of common stock of the Company (the "Shares") at the Initial Subscription Price of Yen 789 per Share which is less than the current market price per Share on the date in Japan (15th August, 1991) on which the Company fixed said Subscription Price, the Subscription Prices of the First and Second Warrants in effect were adjusted as follows respectively pursuant to Clause 3 (vi) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants: the Subscription Price of the First Warrants was adjusted from Yen 607.80 to Yen 604.30 and the Subscription Price of the Second Warrants was adjusted from Yen 1,194.20 to Yen 1,187.40, both of which became effective as from 4th September, 1991 (Japan time).

JAPAN STORAGE BATTERY CO., LTD.
By: The Mitsubishi Bank, Limited
as Principal Paying Agent
and Warrant Agent

9th September, 1991

MIRACO INTERNATIONAL (NETHERLANDS) B.V.

U.S. \$10,000,000

Dual Basis Bonds Due 2000

("Series A Bonds")

U.S. \$5,000,000

Dual Basis Bonds Due 2000

("Series B Bonds")

U.S. \$15,000,000

9.75 per cent. Bonds Due 2000

("Series C Bonds")

NOTICE IS HEREBY GIVEN that for the six month Interest Period from and including 6th September, 1991 to, but excluding, 6th March, 1992 the following Rates of Interest will apply:

Series A Bonds	The Rate of Interest is 6.25% per annum. The Interest Amount payable on 6th March, 1992 will amount to U.S. \$313.44 per U.S. \$10,000 in principal amount.
Series B Bonds	The Rate of Interest is 6.475% per annum. The Interest Amount payable on 6th March, 1992 will amount to U.S. \$327.35 per U.S. \$10,000 in principal amount.

By: The Mitsubishi Bank, Limited
London Branch
as Agent Bank

9th September, 1991

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COMPANIES AND FINANCE

German exchanges agree to Ibis system

By Katharine Campbell in Frankfurt

GERMANY'S seven regional exchanges have agreed in principle to participate in Frankfurt's electronic trading system, Ibis 11, in a further small step to draw together the country's fragmented stock exchanges.

Mr Dieter Mülhausen, board member of the Frankfurt bourse, said yesterday that he expected around 30 new participants - independent and official brokers as well as small and medium-sized banks - to join Ibis 11 as a result of the decision, which still has to be formally approved by the boards of the regional markets.

This has around 95 participants. In spite of its relative primitiveness, the screen-based system listing the DAX 30 blue chip stocks and some heavily traded domestic bonds has attracted an increasing proportion of volume in Frankfurt since it was introduced in April.

In August, 13 per cent of DAX turnover was routed through Ibis. At the same time, spreads between bid and offer prices have narrowed to between 50 pips and DM1.

The new agreement, drawn up by Mr Wolfgang Peterhoff, chief executive of the Düsseldorf stock exchange, assures that members of any one of the regional bourses can trade on Ibis without completing the cumbersome process of joining Frankfurt.

While almost all the leading banks are members of Germany's biggest exchange, many smaller institutions, as well as the liquidity-generating brokers, are not. The official brokers, who on Ibis lose their privilege of levying fixed commissions, can still use the system - which, unlike the physical trading floors, is open continuously between 8.30am and 5.00pm - for establishing or liquidating their own positions.

Control of the system, however, remains entirely with the privatised Frankfurt stock exchange, which has spent DM16m (£9.10m) building Ibis. The regions will also cede regulatory authority (for screen trading) to the Frankfurt exchange.

Hakuhodo invests Y2bn in France

By Philip Rawstone

HAKUHODO, Japan's second largest advertising agency, has invested Y2bn (\$15m) in TBWA International, part of the privately-owned French marketing group.

The move, made through the issue of preference stock convertible into 11.36 per cent of TBWA's common stock, boosts the ties between the two companies which last year established a joint agency in Amsterdam to service Japanese clients in Europe.

Hakuhodo, which has had a collaborative relationship with Lintas Worldwide since 1981, operates a network of offices in Japan, China, the US and Europe.

St-Gobain lifts stake

SAINT-GOBAIN, the French glass and building materials maker, has raised its stake in Germany's Oberland Glas to 80 per cent from 35 per cent, Reuters reports from Bad Wurzach.

The group bought the shares from the Wiegand family. The remaining 40 per cent of Oberland's capital is in the hands of small shareholders.

Fuji International Finance (Australia) Limited
 Tranche A US\$ 50,000,000
 Floating/Fixed Rate Guaranteed Bonds 2001
 Interest Rate : 6.20013 p.a.
 Interest Period : from 8th September 1991 to 9th December 1991
 Interest payable per US\$ 50,000
 Notes : US\$ 750,000
 By Fuji Bank (Luxembourg) S.A.

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 LONDON BRANCH
 £7,000,000,000
 Floating Rate
 Depositary Receipts
 Due 1994
 Issued by The Law Debenture Trust Corporation p.l.c. evidencing endorsement to principal and interest in respect of deposits with Istituto Bancario San Paolo di Torino, London Branch.
 Notice is hereby given that the Rate of Interest for the interest period from 8th September 1991 to 9th March 1992 is 6.105% per annum, interest payable on 9th March 1992 will amount to £1,535,781 per £50,000,000 principal amount of the Receipts.
 Agent Bank
 The Long-Term Credit Bank of Japan, Limited
 Tokyo

French bourse heads for second wave of reforms

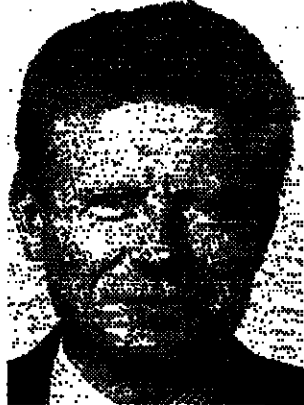
By William Dawkins in Paris

A STEP has been taken towards what is expected to become a second wave of French stock exchange reform, with an agreement by regulators to encourage stockbrokers to improve their financial security.

From next January, the Conseil des Bourses de Valeurs (CBV) will issue separate licences for different aspects of stockbroking activity, such as share trading and back office execution. Separate rules are also being planned for brokers offering custody of clients' shares, said the CBV.

So-called segmentation of functions is one of the main points in a package of reform proposals presented last July by a group of independent experts led by Mr René de la Serre, managing director of Crédit Commercial de France, the privatised bank.

Many leading brokers have already started to put their different functions into separate subsidiaries to reassure clients made anxious by last year's spectacular collapse of Juffier et Associés, under investiga-



René de la Serre: presented reform package in July

tion for allegedly using clients' money to cover losses. The move will now allow them to register their various functions with the CBV, under capital requirements and codes of conduct to be defined by the end of the year. If they wish, brokers can continue to register themselves as before, with their various functions in one company.

The finance ministry yesterday welcomed the move.

The first round of reforms allowed outside investors to buy into brokers for the first time three years ago, followed by stricter takeover rules and a clampdown on insider dealing, and - from next January - an end to brokers' monopoly of stock exchange seats.

The ministry is considering the other proposals in Mr de la Serre's report, which aims to stem the steady flow of stock exchange business to London which has taken place in spite of the earlier reforms.

It calls for the abolition of a tax on share trading turnover - which is unlikely to please the cash-strapped government - and for the development of trading in large blocks of shares between big institutional shareholders off the main market, as in the UK.

Block trading has been allowed in France for the past three years, but only for matched bargains, with the result that the growth of the block market has disappointed professionals.

Block trading review on the way

By William Dawkins

THE FRENCH government plans to make up its mind by the end of the year whether to respond to pressure from stock market professionals to make it easier for big investors to trade shares outside the regular market.

It is awaiting the results of a study group set up by the Conseil des Bourses de Valeurs (CBV), the stock exchange regulator, due to report in mid-November on how the Paris market can attract the lucrative business of so-called block trading in French shares, a large part of which takes place in London where conditions are more flexible.

The rethink implies that the government might wish to reassess its tough stance on the European Community's investment services directive,

which has for long been blocked over disagreements on the future organisation of Europe's investment markets. "You are right to make the connection with the investment services directive," said a finance ministry official.

One of the main points at issue in the directive is whether all securities trading should take place on a single regulated market, as sought by France, Spain and Italy, on the grounds that investors need full protection. Britain, Germany and the Netherlands, who want to foster trading outside the regular markets, suspect that France and others fear competition.

The ministry recognises the importance of block trading, but believes some kind of regulation is needed so that this

does not "absorb" the regular stock market, explained the official.

For the past three years, France has allowed big institutions to trade with each other off the market only on a matched bargain basis, so they have tended to take such business to less regulated markets like London's Seaq International. This is in contrast with Britain's quote-driven system, where a broker can buy part of a block of shares and then parcel it out to clients.

This latest rethink was triggered by a report in July from a panel calling for a series of other reforms but only touching briefly on block trading. The CBV then asked Mr François Baco, of the stockbrokers Baco Allain, to lead a working party to report in more detail.

US options exchanges scrutinise new listings

By Barbara Durr in Chicago

US OPTIONS exchanges are preparing to launch a flood of new options next month when more relaxed rules on options listings become effective. But the new listings are being carefully selected because of cost concerns.

The Securities and Exchange Commission approved the new rules, which were originally proposed in 1986, last week. These entail a series of changes in the eligibility standards for listing options.

The changes include eliminating the requirement that a company earn at least \$1m during the previous eight quarters before an option can be listed on its securities; allowing shares that trade as low as \$7.50, instead of the old limit of \$10; and lowering the required number of shareholders in a company to 2,000 from 5,000.

Also, the prohibition on listing options for companies that have defaulted on debt payments in the previous 12 months has been removed.

As a result of the SEC rule changes, the Chicago Board Options Exchange announced it will launch 21 new stock options on October 21. That number is down from the 33 options originally planned because member firms are worried about costs.

Cost concerns arise from a drop in the CBOE's trading volume, which means reduced

revenues. The fall in volume prompted redundancies last week in the exchange staff.

The American Stock Exchange, also under pressure from member firms on costs, is cutting its current list of 31 new options set for the October 21 launch.

Member firms are concerned that exchanges pick the most viable options. The CBOE has also been forced to delist five more of its low-volume options, having already dropped eight earlier this year. Options on BAT Industries are among the latest five to be axed.

BCE, the holding company for Bell Canada and Northern Telecom, has sold its remaining stockholding in Quebecor, the Montreal publishing and commercial printing group, for C\$36.5m (US\$32m), writes Robert Gibbons in Montreal.

BCE had about 20 per cent of Quebecor's B shares as a result of selling its own commercial printing business to Quebecor in 1988.

It sold half this holding last April, and is now pulling out of commercial printing to concentrate on core telecommunications businesses. Quebecor is North America's second largest commercial printer and also owns pulp and paper interests in partnership with British publisher Mr Robert Maxwell.

NRI TOKYO BOND INDEX

December 1983 = 100	PERFORMANCE INDEX				
	Average yield (%)	Last week	12 wks ago	26 wks ago	
Overall	160.29	6.54	159.57	154.99	153.41
Government Bonds	158.40	6.46	157.68	152.31	151.11
Municipal Bonds	162.11	6.89	161.49	156.49	155.45
Govt-guaranteed Bonds	161.70	6.91	161.07	156.76	155.72
Corp. Bonds	156.76	6.42	156.25	152.41	152.43
Govt. Bonds	162.53	7.19	161.52	156.56	155.56
Govt. Bonds	167.26	7.63	167.30	164.40	159.50
Government 10-year	6.28	6.36	6.76	6.62	
Estimated per yield					

Source: Nominet Research Institute

† Estimated per yield

Source: Nomura Research Institute

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Agent Bank
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GM may pull out of Korean car venture

GENERAL MOTORS of the US is moving to break up its joint venture car production business with South Korea's Daewoo group, AP-DJ reports from Seoul.

GM and Daewoo, one of South Korea's largest conglomerates, are equal partners in Daewoo Motor, the third-largest car maker in South Korea with an annual production capacity of 500,000 vehicles.

South Korean government and industry officials say GM has written to inform the Seoul government of its intentions to sever ties with Daewoo. It has requested an arrangement to form a new joint venture with another South Korean company, they say.

The trade and industry ministry confirmed GM's trouble with Daewoo but said the government was in no position to intervene in private business matters.

According to government and industry officials, GM cited its longstanding dissatisfaction with the Korean partner's management style, constant labour disputes and unilateral decision-making as reasons for the break up of its 15-year relationship with Daewoo.

Daewoo said it was aware of GM's move, although it had not been officially notified.

Cultor back in the black with FM15m

CULTOR, a Finnish nutrition and enzymes group, has returned to the black with FM15m (£3.5m) pre-tax profits for the first eight months of this year, writes Enrique Tessler in Helsinki. In the same period a year ago the company made a FM60m loss.

Group sales for the eight months rose to FM3.82bn from FM3.01bn. The recovery stemmed from restructuring and streamlining, said Cultor.

Air France rules out holding in Sabena

By William Dawkins in Paris and Alan Cane in London

AIR France, currently in talks with Sabena, the Belgian airline, which could lead to commercial co-operation between the two companies, has ruled out the possibility of taking a stake in its loss-making rival.

A spokesman for Air France said it had opened talks with Sabena "a few months ago" but that taking a stake in the company was "not at all on the agenda".

British Airways has been talking with Sabena for a year about the possibility of taking a stake of up to 40 per cent in the airline. A BA spokesman said yesterday that the talks were continuing but that no date could be set for their completion.

The aim of the talks between Air France and Sabena is to define which routes could be offered in common. It was unclear yesterday when a conclusion would be reached.

They are taking place only at the level of both companies' commercial management and have not yet directly involved the two chairmen.

The talks form part of both the loss-making airlines' continued strategies of seeking alliances where possible with other large carriers, in the face of the deregulation of Europe's airline industry.

Like Sabena, Air France this year received a large capital injection - FF75bn (\$330m) - from its government shareholder. It is now undergoing a reorganisation designed to modernise the fleet, make its staff and structure more commercially aggressive and to focus more on the most profitable routes.

A partnership with Sabena could clearly form part of the re-think over routes. The European Commission gave clearance for Sabena's capital injection in July and is still studying the Air France proposal.

NEW ISSUE September 8, 1991



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MANAGEMENT BUYOUTS

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in exchange for U.S.\$2,309,000,000
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The undersigned structured this transaction, acted as placement agent, and served as advisor to Nortel Inversora S.A.

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INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Royal Insurance to seek £250m

ROYAL Insurance, the UK life and general insurer, is preparing to try the syndicated loan market at the culmination of what has been one of the worst reporting seasons ever for the UK insurance industry.

Royal itself, which lost £97m in the first half of the year, capped a miserable year so far with news at the end of last week of 900 redundancies.

All of which may help to explain the pricing of Royal's £250m standby credit facility, being arranged by Barclays Bank. The three-year deal replaces an expiring £250m, three-year standby credit used to back the company's commercial paper programme.

Royal's facility is being offered at 55 basis points over the London interbank offered rate (Libor) - a rate seen as generous by bankers who have been approached about the deal. The commitment fee of 27.5 basis points over Libor is similarly generous.

According to one banker, the pricing reflects a desire to reinforce Royal's position with its relationship banks, although Barclays refused to comment on the deal at the end of last week.

The price could also reflect the likelihood that the facility in part will be drawn down, rather than remain only as a standby. With UK insurers going through hard times, the commercial paper market is not always hungry for their paper, leaving it to banks to meet short-term financing needs (indeed, Royal's existing facility has been part-utilised).

With time and a more favourable environment for

insurers, the standby could turn out to be little used after all. The problem for banks in the meantime is assessing the likely use to which the facility will be put.

Royal will be hoping that Barclays can do as well on selling its deal as the bank, working with National Westminster, did for Rascal Electronics. A £250m term loan brought a month ago for Rascal has now been raised to £350m thanks to demand (even at that level, says Barclays, it has had to scale back banks' involvement).

Rascal's 18-month deal, at 75 basis points over Libor, is to provide working capital during the transitional period after the demerger of Rascal, which will see Rascal Telecom (which operates the Vodafone cellular phone network) split off from the rest of the group.

News that Philip Morris is in the market for finance is always guaranteed to send a flutter through the hearts of rival chief executives. There is hardly a takeover rumour in the food and drinks business without the giant US corporation's name being linked in some way. When Philip Morris is looking for £15bn, then those flutters turn quickly to massive palpitations.

News of the latest massive financing leaked out at the end of last week. Few details are available, except that the deal is being put together in New York by Citibank.

The scale of the transaction does not mean that Philip Morris is preparing a bid. Other bankers who have got wind of the deal say that it is being talked of as a refinancing, in part to refinance the Kraft acquisition. However, that will not necessarily calm everyone's nerves: \$15bn, after all, is a lot of cash to be asking for from banks.

Given Philip Morris's strong name and the fact that, without a capital crunch, bankers still have lending targets to meet, there was a general belief at the end of last week that the company should have little problem raising the money from its existing relationship banks - always assuming, of course, that the deal is fairly priced.

Richard Waters

INTERNATIONAL BONDS

Sterling's stability poses a dilemma for treasurers

STERLING'S stubborn stability within the European exchange rate mechanism poses a dilemma for UK company treasurers. On the one hand it has buoyed overseas demand for sterling bonds to record levels; on the other it supplies a compelling argument for not borrowing now.

There was another spree of sterling bond issues in the international bond market last week, but not from UK companies. A further £500m was issued, underlining that demand for sterling-denominated paper has not slackened after the summer break.

According to syndicate managers, around 60 or 70 per cent of last week's new issues went abroad, mainly to institutional and retail investors in continental Europe.

This consistent buying of Eurosterling paper, and equally strong appetite for UK government bonds, is attributed to the UK currency's stable membership of the ERM.

There were initial doubts about the durability of sterling's DM2.95 central rate against the D-Mark. Salomon Brothers reckoned last winter that a rate of DM2.20 might be more appropriate over 10 years.

But the climate of opinion has changed. In recent months few analysts have suggested that a devaluation of sterling within the ERM is necessary. A National Institute for Economic and Social Research review published two weeks ago stood out in questioning current parties.

International investors also

appear confident. The latest Merrill Lynch survey of institutional portfolio managers found only 11 per cent of respondents felt they were overweight in sterling assets.

Yet 61 per cent felt underweight to some extent in sterling. One third of these felt heavily underweight.

Overseas buying has narrowed secondary market yield spreads, especially for top-rated borrowers.

The European Investment Bank last week launched a new issue at a yield spread of just 23 basis points over UK gilts - the lowest yield spread on a new Eurosterling issue for 2½ years.

Corporate yield spreads have also narrowed.

However, corporate treasurers who believe that the cur-

rent position in the ERM is sustainable will also believe that UK interest rates will converge with those of the low-inflation European countries.

Convergence offers one good reason not to lock into long-term funding at current interest rates. Why borrow at 11 per cent over 10 or 20 years when interest rates may be as low as 7 or 8 per cent in two or three years' time?

In addition, corporate borrowing statistics suggest that demand for debt finance is for the moment very low on cyclical grounds. First-quarter corporate borrowing of £6bn was the lowest since 1987. Borrowing from banks was just £1.2bn, the lowest since 1988.

In the second quarter the trend continued, with a net

debt repayment by companies to banks of £3.5bn. Third-quarter figures, due out at the end of this month, will make interesting reading.

The UK corporate sector certainly has the capacity to borrow if an upturn in the economy comes. Nomura Research Institute estimated at the end of last year that UK companies could increase their borrowings by £20bn and still retain an aggregate gearing ratio below that of 1982.

Since that forecast was made there have been plenty of rights issues and precious few debt issues.

Last week's ½ point cut in base rates to 10½ per cent will bring corporate funding targets closer to being achieved. Bond syndicate managers will be arguing for action now, rather

than delaying until the next interest rate cut. They will recall the mistakes made last time around the economic cycle when many waited too long for the trough in interest rates, only to see rates spiral back up to 15 per cent.

This argument may fall on deaf ears. Those with faith in the ERM will reply that this cycle is different from previous cycles. In theory, ERM discipline will ensure basically stable or falling interest rates, so long as the currency remains stable.

And stable it certainly is: sterling ended the week just above DM2.94, a shade higher than at the start of the week, despite another cut in interest rates.

Simon London

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
MBL Finance (b)(1)	100	2006	10	8½	100	Mitsubishi Finance	8.750
Hyundai Motor (b)(1)	50	1996	5	(c)	100	ISI Int'l.	-
Matsushita Electric Waco (b)(1)	200	1995	4	4½	100	Yamaichi Int'l.	4.825
Fuji Oil Co. (b)(1)	100	1995	4	4½	100	Nomura Int'l.	4.825
Tong Yang Cement (b)(1)	45	1996	5	5½	100	Tong Yang Secs.	5.300
Chubu Electric Power	350	1998	7	8½	99.85	UBS Phillips & Drew	8.316
Daimler-Benz N.America	250	1998	7	8	100.40	Deutsche Bk. Cap.	7.923
Exxon Capital Corp	250	1998	7	8	101.139	SBC	7.783
Cle Bancorp	250	1995	4	7½	101.41	Paribas Cap.Mkts.	7.331
Arabian Oil (b)(1)	200	1995	4	4½	100	Nikko Secs.(Europe)	4.825
STERLING							
Skandia Capital Corp	100	1996	5	11	100	S.G. Warburg Secs.	11.000
Aelion	100	2001	10	10½	99.55	UBS Phillips & Drew	10.450
Woolwich Building Soc.†	100	1998	5	11	102.01	Hambros Bank	10.463
Republic of Finland†	200	1998	7	10½	99.77	S.G. Warburg Secs.	10.423
EBI (b)(1)	150	1997	5.417	10	98.761	BSW	10.284
CANADIAN DOLLARS							
Osaka Gas Co.†	200	1996	5	10½	101.17	Goldman Sachs Int'l.	9.942
Toyota Motor Credit (b)(1)†	150	1995	4	9½	100.95	Wood Gundy Inc.	9.544
Province of Ontario†	750	1996	5	10	101.168	Merrill Lynch Int'l.	9.584
GECCO (b)(1)	100	1996	6	10	100.175	Wood Gundy Inc.	9.944
Ford Motor Credit Co.†	150	1994	3	10½	100.925	Goldman Sachs Int'l.	8.878
Banque Indosuez†	125	1994	3	10	101.525	Goldman Sachs Int'l.	9.383
FRENCH FRANCS							
Credit Local (b)(1)†	1.5bn	1998	5	9½	99.50	Credit Lyonnais	9.380
Interfinance Credit Nat.(b)(1)†	500	2001	10	8.90	99.50	Societe Generale	8.978
ECUs							
Elitelast	75	1994	3	9½	100½	Nomura Int'l.	8.880
National Bk. of Hungary†	200	1995	5	12	99.725	CSFB	12.244
SNCI (b)(1)	200	1991	9½	9½	101.85	Credit Comm. de France	9.059
Woolwich B.S.(b)(1)†	150	1996	4½	(u)	100	Sunitomo Finance Int'l.	-
YEN							
Elara Corp.†	10bn	1993	7½	7.2	101.625	Yamaichi Int'l.(Europe)	6.899
KG International†	40n	1995	4	7	101.35	Yamaichi Int'l.(Europe)	6.805
SNCI (b)(1)	30n	2000	9½	7.05	101.70	Nomura Int'l.	6.808
NKK Corp.†	20n	1997	5½	7	101.625	Yamaichi Int'l.(Europe)	6.514
Borrowers							
Kobe Steel	20bn	1998	8½	6.9	101.375	Nomura Int'l.	6.616
Kobe Steel	20bn	2000	8½	6.9	101.75	Daiwa Europe	6.612
Kobe Steel	10bn	2001	8½	6.9	101.80	Yamaichi Int'l.(Europe)	6.628
LIBRE							
Deutsche Bk.Finance†	200bn	1996	5	12	101½	BAI	11.680
Province of Quebec†	150bn	1996	5	12.2	101.60	ISI.Ban.San Paulo d'Tor.	11.759
D-MARKS							
Eurofima (b)(1)†	300	1996	5	8½	102	Dresdner Bk. AG	8.246
Prima Meat Packers (b)(1)†	60	1995	4	6	100	Commerzbank AG	6.000
LKB Baden-Wuert. (b)(1)†	50	1994	2.417	10½	101.75	Trinkaus & Burkhart	9.706
Trinkaus & Burkhart (b)(1)†	50	1994	2.563	11	100	Trinkaus & Burkhart	10.926
SWISS FRANCS							
Nagahori Corp (b)(1)†	55	1995	-	5½	100	Courts & Co.	5.250
Nihon Inter (b)(1)†	40	1995	-	5½	100	Wirtschafts & Privatb.	5.249
Daido Steel Sheet (b)(1)†	100	1996	-	6	100.50	UBS (Switz.)	5.911
Daido Kogyo (b)(1)†	70	1995	-	5½	100	Nomura	5.250
Tokyo Buhin Kogyo (b)(1)†	35	1995	-	5½	100	Banca d'Svizz. Italiana	5.250
Nippon Bee Chemical (b)(1)†	10	1996	-	7½	100	Nikko (Switz.) Finance	7.500
PESETAS							
EBI (b)(1)	20bn	1996	5	11.15	101.55	Ban.Hispano Americano	10.733
LUXEMBOURG FRANCS							
Spaerlassen Bk(b)(b)(1)†	1bn	1996	4	9½	101.25	BGL	8.398
Commerzbank (b)(1)†	1bn	1998	8	9½	102.10	BGL	8.398
Credito Romagnolo (b)(1)†	1.5bn	1998	7	9½	102.50	Cregem Int'l.	9.126

†Private placement. ‡Convertible. §With equity warrants. ¶Floating rate note. ¶Variable rate notes. ¶Final terms. ¶At call after a year at 101½% declining by ¼% semi-annually. Conversion premium fixed at 2.50%. ¶Subordinated issue. Callable on or after 11/30/2001 at par. ¶ Coupon pays 6-month Libor rate. Non-callable. ¶ Issue has a fixed reoffer price of 99.50%, giving a spread over the equivalent French government bond of 40 basis points. Non-callable. ¶ Bonds are eligible as collateral for transactions with the Bundesbank. Non-callable. ¶ Callable in 1992 at 101½% declining by ¼% semi-annually. Conversion premium fixed at 2.50%. ¶ Convertible premium fixed at 2.50%. ¶ Securities premium fixed at 14.19%. Non-callable. ¶ Each DM5,000 bond carries 5 warrants. Non-callable. ¶ Borrower has option to redeem bonds either at par or in exchange for 35 shares of Bayer AG plus DM100 per DM10,000 bonds, but should Bayer share price equal or exceed DM225 on any two business days between 1/18/91 and 10/6/94 then option expires and bonds will be redeemed at par. Non-callable. ¶ Subordinated issue. Non-callable. ¶ Fungible with existing C300m deal launched August 1991. ¶ At expiry, holder has option to re-invest in new bond issued at par. ¶ Callable on 2/10/92 at 101½% declining by ¼% semi-annually. ¶ Amount increased from LF100. Subordinated issue. Non-callable. ¶ Issued on a Rostock basis to fund a subordinated loan made by Commerzbank Int'l. to Commerzbank AG. Non-callable. ¶ Issue has two \$100m tranches in Europe and Asia. ¶ Fungible with existing C200m deal first opened in 1981. ¶ Fungible with existing issue, due 12/2/2001, totalling Ecu400m. ¶ Issued Feb 1991. ¶ Bonds may be redeemed, at the issuer's option, at par or in exchange for 44 shares in Thyssen AG plus DM100 per DM10,000 bond. Non-callable. ¶ Coupon pays 15bp over 3-month Libor. Non-callable. ¶ Massor issue. Non-callable. Note: Yields are calculated on AIGD basis.

There is a limited amount of exhibition space available at this conference

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LONDON
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The Financial Times '91 conference on mobile communications will examine the market, technological and regulatory issues. Should competition be allowed in mobile communications? What is the best way of allocating the scarce radio spectrum? Will new mobile networks come to challenge the fixed network or follow Sweden's plans to turn its fixed network into a mobile one?

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Mr Peter Mihatsch Mannesmann Mobilfunk GmbH	Mr Richard Goswell Mercury Personal Communications Network Limited
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U.S. \$245,000,000

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● Current Unit Trust prices are available on FT Cityline, call 0836 430000. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-825-2128

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LEISURE	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	11. Leisure Time	10.00	10.00
2. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	12. Leisure Time	10.00	10.00
3. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	13. Leisure Time	10.00	10.00
4. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	14. Leisure Time	10.00	10.00
5. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	15. Leisure Time	10.00	10.00
6. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	16. Leisure Time	10.00	10.00
7. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	17. Leisure Time	10.00	10.00
8. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	18. Leisure Time	10.00	10.00
9. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	19. Leisure Time	10.00	10.00
10. Leisure Time	10.00	10.00	0.00	0.00	0.00	0.00	20. Leisure Time	10.00	10.00
PROPERTY	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Property	10.00	10.00	0.00	0.00	0.00	0.00	11. Property	10.00	10.00
2. Property	10.00	10.00	0.00	0.00	0.00	0.00	12. Property	10.00	10.00
3. Property	10.00	10.00	0.00	0.00	0.00	0.00	13. Property	10.00	10.00
4. Property	10.00	10.00	0.00	0.00	0.00	0.00	14. Property	10.00	10.00
5. Property	10.00	10.00	0.00	0.00	0.00	0.00	15. Property	10.00	10.00
6. Property	10.00	10.00	0.00	0.00	0.00	0.00	16. Property	10.00	10.00
7. Property	10.00	10.00	0.00	0.00	0.00	0.00	17. Property	10.00	10.00
8. Property	10.00	10.00	0.00	0.00	0.00	0.00	18. Property	10.00	10.00
9. Property	10.00	10.00	0.00	0.00	0.00	0.00	19. Property	10.00	10.00
10. Property	10.00	10.00	0.00	0.00	0.00	0.00	20. Property	10.00	10.00
TRANSPORT - Contd	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Transport	10.00	10.00	0.00	0.00	0.00	0.00	11. Transport	10.00	10.00
2. Transport	10.00	10.00	0.00	0.00	0.00	0.00	12. Transport	10.00	10.00
3. Transport	10.00	10.00	0.00	0.00	0.00	0.00	13. Transport	10.00	10.00
4. Transport	10.00	10.00	0.00	0.00	0.00	0.00	14. Transport	10.00	10.00
5. Transport	10.00	10.00	0.00	0.00	0.00	0.00	15. Transport	10.00	10.00
6. Transport	10.00	10.00	0.00	0.00	0.00	0.00	16. Transport	10.00	10.00
7. Transport	10.00	10.00	0.00	0.00	0.00	0.00	17. Transport	10.00	10.00
8. Transport	10.00	10.00	0.00	0.00	0.00	0.00	18. Transport	10.00	10.00
9. Transport	10.00	10.00	0.00	0.00	0.00	0.00	19. Transport	10.00	10.00
10. Transport	10.00	10.00	0.00	0.00	0.00	0.00	20. Transport	10.00	10.00
INVESTMENT TRUSTS	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Investment	10.00	10.00	0.00	0.00	0.00	0.00	11. Investment	10.00	10.00
2. Investment	10.00	10.00	0.00	0.00	0.00	0.00	12. Investment	10.00	10.00
3. Investment	10.00	10.00	0.00	0.00	0.00	0.00	13. Investment	10.00	10.00
4. Investment	10.00	10.00	0.00	0.00	0.00	0.00	14. Investment	10.00	10.00
5. Investment	10.00	10.00	0.00	0.00	0.00	0.00	15. Investment	10.00	10.00
6. Investment	10.00	10.00	0.00	0.00	0.00	0.00	16. Investment	10.00	10.00
7. Investment	10.00	10.00	0.00	0.00	0.00	0.00	17. Investment	10.00	10.00
8. Investment	10.00	10.00	0.00	0.00	0.00	0.00	18. Investment	10.00	10.00
9. Investment	10.00	10.00	0.00	0.00	0.00	0.00	19. Investment	10.00	10.00
10. Investment	10.00	10.00	0.00	0.00	0.00	0.00	20. Investment	10.00	10.00
FINANCE, LAND, ETC - Contd	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Finance	10.00	10.00	0.00	0.00	0.00	0.00	11. Finance	10.00	10.00
2. Finance	10.00	10.00	0.00	0.00	0.00	0.00	12. Finance	10.00	10.00
3. Finance	10.00	10.00	0.00	0.00	0.00	0.00	13. Finance	10.00	10.00
4. Finance	10.00	10.00	0.00	0.00	0.00	0.00	14. Finance	10.00	10.00
5. Finance	10.00	10.00	0.00	0.00	0.00	0.00	15. Finance	10.00	10.00
6. Finance	10.00	10.00	0.00	0.00	0.00	0.00	16. Finance	10.00	10.00
7. Finance	10.00	10.00	0.00	0.00	0.00	0.00	17. Finance	10.00	10.00
8. Finance	10.00	10.00	0.00	0.00	0.00	0.00	18. Finance	10.00	10.00
9. Finance	10.00	10.00	0.00	0.00	0.00	0.00	19. Finance	10.00	10.00
10. Finance	10.00	10.00	0.00	0.00	0.00	0.00	20. Finance	10.00	10.00
MINES - Contd	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Mines	10.00	10.00	0.00	0.00	0.00	0.00	11. Mines	10.00	10.00
2. Mines	10.00	10.00	0.00	0.00	0.00	0.00	12. Mines	10.00	10.00
3. Mines	10.00	10.00	0.00	0.00	0.00	0.00	13. Mines	10.00	10.00
4. Mines	10.00	10.00	0.00	0.00	0.00	0.00	14. Mines	10.00	10.00
5. Mines	10.00	10.00	0.00	0.00	0.00	0.00	15. Mines	10.00	10.00
6. Mines	10.00	10.00	0.00	0.00	0.00	0.00	16. Mines	10.00	10.00
7. Mines	10.00	10.00	0.00	0.00	0.00	0.00	17. Mines	10.00	10.00
8. Mines	10.00	10.00	0.00	0.00	0.00	0.00	18. Mines	10.00	10.00
9. Mines	10.00	10.00	0.00	0.00	0.00	0.00	19. Mines	10.00	10.00
10. Mines	10.00	10.00	0.00	0.00	0.00	0.00	20. Mines	10.00	10.00
WATER	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Water	10.00	10.00	0.00	0.00	0.00	0.00	11. Water	10.00	10.00
2. Water	10.00	10.00	0.00	0.00	0.00	0.00	12. Water	10.00	10.00
3. Water	10.00	10.00	0.00	0.00	0.00	0.00	13. Water	10.00	10.00
4. Water	10.00	10.00	0.00	0.00	0.00	0.00	14. Water	10.00	10.00
5. Water	10.00	10.00	0.00	0.00	0.00	0.00	15. Water	10.00	10.00
6. Water	10.00	10.00	0.00	0.00	0.00	0.00	16. Water	10.00	10.00
7. Water	10.00	10.00	0.00	0.00	0.00	0.00	17. Water	10.00	10.00
8. Water	10.00	10.00	0.00	0.00	0.00	0.00	18. Water	10.00	10.00
9. Water	10.00	10.00	0.00	0.00	0.00	0.00	19. Water	10.00	10.00
10. Water	10.00	10.00	0.00	0.00	0.00	0.00	20. Water	10.00	10.00
OIL AND GAS	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	11. Oil & Gas	10.00	10.00
2. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	12. Oil & Gas	10.00	10.00
3. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	13. Oil & Gas	10.00	10.00
4. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	14. Oil & Gas	10.00	10.00
5. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	15. Oil & Gas	10.00	10.00
6. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	16. Oil & Gas	10.00	10.00
7. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	17. Oil & Gas	10.00	10.00
8. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	18. Oil & Gas	10.00	10.00
9. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	19. Oil & Gas	10.00	10.00
10. Oil & Gas	10.00	10.00	0.00	0.00	0.00	0.00	20. Oil & Gas	10.00	10.00
MISCELLANEOUS	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Misc	10.00	10.00	0.00	0.00	0.00	0.00	11. Misc	10.00	10.00
2. Misc	10.00	10.00	0.00	0.00	0.00	0.00	12. Misc	10.00	10.00
3. Misc	10.00	10.00	0.00	0.00	0.00	0.00	13. Misc	10.00	10.00
4. Misc	10.00	10.00	0.00	0.00	0.00	0.00	14. Misc	10.00	10.00
5. Misc	10.00	10.00	0.00	0.00	0.00	0.00	15. Misc	10.00	10.00
6. Misc	10.00	10.00	0.00	0.00	0.00	0.00	16. Misc	10.00	10.00
7. Misc	10.00	10.00	0.00	0.00	0.00	0.00	17. Misc	10.00	10.00
8. Misc	10.00	10.00	0.00	0.00	0.00	0.00	18. Misc	10.00	10.00
9. Misc	10.00	10.00	0.00	0.00	0.00	0.00	19. Misc	10.00	10.00
10. Misc	10.00	10.00	0.00	0.00	0.00	0.00	20. Misc	10.00	10.00
NOTES	Stock	Price	Week	% Chg	Dividend	Yield	Stock	Price	Week
1. Notes	10.00	10.00	0.00	0.00	0.00	0.00	11. Notes	10.00	10.00
2. Notes	10.00	10.00	0.00	0.00	0.00	0.00	12. Notes	10.00	10.00
3. Notes	10.00	10.00	0.00	0.00	0.00	0.00	13. Notes	10.00	10.00
4. Notes	10.00	10.00	0.00	0.00	0.00	0.00	14. Notes	10.00	10.00
5. Notes	10.00	10.00	0.00	0.00	0.00	0.00	15. Notes	10.00	10.00
6. Notes	10.00	10.00	0.00	0.00	0.00	0.00	16. Notes	10.00	10.00
7. Notes	10.00	10.00	0.00	0.00	0.00	0.00	17. Notes	10.00	10.00
8. Notes	10.00	10.00	0.00	0.00	0.00	0.00	18. Notes	10	

4:00 pm prices September 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

PERSONAL COMPUTERS & PC SOFTWARE

The FT proposes to publish this survey on 17 September 1991

64% of FT businessmen have decision making responsibility for computers. If you want to reach this important audience, call Andy Barrons on 071 873 3061 or fax 071 873 3022.

FT SURVEYS

Continued on next page

NASDAQ NATIONAL MARKET

NASDAQ NATIONAL MARKET

4:00 pm prices September 11

Stock	Pt	%	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High
Alcoa	2.20	22	84.0	33	31	32 1/2	41	37	40	39	40	39	40	39	40	39	40	39	40
Alcoa Corp	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
Alcoa Ind	0.16	25	386	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134	104	107 1/2	134
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FINANCIAL TIMES
ECONOMICS & BUSINESS NEWSPAPER

MONDAY INTERVIEW

The FO man who went native

Sir Charles Powell, Mrs Thatcher's foreign policy adviser from 1984 until she resigned last year, talks to Edward Mortimer

In photographs of Mrs Margaret Thatcher, during her past six years at Number 10 Downing Street, a heavy-looking man, sometimes carrying an umbrella, is often visible close to her left shoulder, especially when she was travelling abroad or greeting foreign visitors. This was her private secretary, Charles Powell (since knighted in her resignation honours).

Like his predecessors serving her and earlier British prime ministers, Sir Charles was a career diplomat, propelled into the job by the mysterious but well-oiled machinery of the Foreign Office personnel department. But whereas previous incumbents had moved on after a two-year stint, Sir Charles stayed. It was no secret that Mrs Thatcher was reluctant to let him go.

As the years went by he achieved an almost legendary reputation as an *eminence grise*. Some of his former colleagues could be heard grumbling that, instead of helping to bring the prime minister round to Foreign Office views, he had become "more Thatcherite than Thatcher". He was credited, especially, with authorship of the 1988 Bruges speech which, against Foreign Office advice, sharpened the contrast between her vision of a Europe based on sovereign nation-states and the federalist rhetoric preferred by most of her EC partners.

As a civil servant, Sir Charles's own lips were sealed. But three weeks ago he joined the private sector, becoming a director of Jardine Matheson, the Hong Kong-based trading group, and as such free to speak his mind on public affairs. His response to the charges listed above is, in essence, "guilty and proud of it".

He did not quite agree with my description of him as "the foreign office man who went native at Number 10", but only because he had already been a strong admirer of Mrs Thatcher long before he went there. Today that admiration is even stronger. It would be hard, he says, "to think of any earlier British prime minister that has played such a role". Indeed, he does, however, defend his colleagues against the accusation of disloyalty. I asked whether on this point he thought Mrs Thatcher would agree with him.

"I think there's something very deep there. It goes back a long way with her... She grew up in the company of a part of

to develop the concept of "devolution of power", and to put six years at Number 10 Downing Street, a heavy-looking man, sometimes carrying an umbrella, is often visible close to her left shoulder, especially when she was travelling abroad or greeting foreign visitors. This was her private secretary, Charles Powell (since knighted in her resignation honours).

Sir Charles also identifies strongly with Mrs Thatcher's policy towards South Africa, especially her refusal to adopt sanctions in spite of pressure from the Commonwealth. "She was absolutely right. What has the Commonwealth contributed to South Africa? Absolutely NOTHING." (At this point he even begins to sound a bit like his heroine.) He sees her as someone unencumbered with "a world view" but guided by "strong principles" and a "strong belief in following Britain's national self-interest".

Did she, I asked, ever consider the possibility that her principles might conflict with British interests? "I don't think so," Sir Charles replied. "It was something that kept her awake at night. I don't think principles were a guide to action on a day-to-day basis. They were the sort of background to your foreign policy." Sir Charles is unaffected by false modesty about his own role at Number 10. "Of course you are, or you should be, only an adjunct of the prime minister. But quite honestly, the way modern government works, the way which increasingly foreign affairs works, I don't think it's reasonable to expect someone to be just a speaker in a public office, a civil servant in Number 10, especially if you stay longer than the prescribed two years."

He agrees that the difference between himself and his former colleagues was sharper on Europe. "My own approach to Europe was very much articulated in the Bruges speech, which is not surprising because I wrote it... I'm just less internationalist than they are. I'm not saying they're all like that. But although I had very happy times there I never felt entirely comfortable."

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"I think there's something very deep there. It goes back a long way with her... She grew up in the company of a part of



Anthony Ashworth

He became 'more Thatcherite than Thatcher'

the Conservative party which saw the Foreign Office as an instrument for giving away British interests and power, and she brought that attitude with her into opposition and to some extent into her time as prime minister, though I don't think it was anything like as strong by then. And she had this curious ability to distinguish between the Foreign Office, of which I think she remained suspicious to the

colleagues "except in one or two isolated cases". But he does believe there was "a resentment that a degree of say in foreign affairs had been taken away to Number 10, more probably than had happened since Churchill's time". That, he thinks, was inevitable when the prime minister had served so long.

"When you've been around for nearly 12 years as prime minister you just know the issues better than most Foreign Office officials who've been dealing with it for two or three years. You know the people better, can better judge their reactions."

This prime ministerial longevity seems to merge in Sir Charles's mind with his own role and his network of contacts with opposite numbers in Paris, Bonn and Washington - contacts which, he thinks, proved valuable during the Gulf war when he stayed on to assure continuity in the first months of Mr John Major's government.

Sir Charles is anxious to stress his admiration for Mr Major, whom he describes as "very determined, very shrewd". He even records him one virtue which Mrs Thatcher lacked: "he's got that intensely political approach". Sir Charles claims to have told Mrs Thatcher to her face that she "did sometimes neglect the political dimension, she was too much concerned with the substance and not enough with the politics".

He also admires Mr Douglas Hurd, whom he regards as "probably the best foreign secretary we've had since the war". But he does not find to say about Mr Hurd's predecessor Sir Geoffrey Howe is that he was "an extremely good negotiator, a master of detail". Much of the "disharmony" between Number 10 and the Foreign Office he attributes to the "increasing dis-

end, and the people who made it up, of whom she admired very many. She got on extremely well with them, and had a good eye, I think, for selecting and promoting the best of them."

Similarly, he recalls, "she drew a distinction between the Foreign Office and our embassies abroad... She never wanted Foreign Office officials to accompany her on visits abroad: she didn't need a delegation. She knew what she was going to say. But our ambassador was our representative on the spot, and she thought that he should be seen sitting on the right hand of God, as it were."

Sir Charles claims he was not conscious of any personal hostility from Foreign Office

difference is that the nuclear arms control suggested here would be primarily designed to guarantee the security of the peoples of the Soviet Union, not to ensure against a threat from the Soviet Union.

There is no point in seeking political guarantees from existing political authorities, since no-one knows how long they will survive; if there is a danger, it is from unauthorised use or accident. And there is not much point trying to pick and choose if we want to rule out this danger, we must eliminate all short-range and tactical nuclear weapons.

Moreover, if we want the Soviets to get rid of all their short-range weapons, we shall have to get rid of all ours. In other words, we must think of a treaty eliminating all these weapons in the west as well as the east. A successful precedent exists in the 1987 US-Soviet Intermediate-Range Nuclear Forces treaty, which eliminated all intermediate-range Euro-missiles.

Such a suggestion is bound to raise the hackles of unreconstructed Cold Warriors in the west who are still making attempts to preserve Nato in aspic. According to some reports, the British government is so out of touch with the realities of 1991, that it is trying even now to persuade the German government to endorse the development of a new air-launched missile.

We have to keep a perspective on the hierarchy of possible dangers. The Soviet Union (or Russia) remains a nuclear and conventional superpower, so the west will continue to need last-resort nuclear deterrence. But right now the west is facing neither a political nor a military threat from the

Soviet Union. Moreover, the Conventional Forces in Europe treaty will remove Soviet supremacy in the European theatre, and will thus eliminate that part of the western military case for tactical nuclear weapons. So it is difficult to argue that tactical nuclear weapons add anything meaningful to the deterrence provided by strategic systems.

An outburst of explosion of a tactical nuclear weapon in the Soviet Union may be unlikely, but if it occurred it would be like a second Chernobyl, so its prevention would be worth paying a price for. Yet in present circumstances the elimination of this category of weapons would involve no sacrifice of western security.

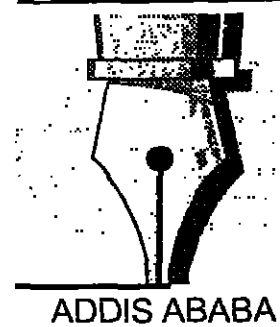
But the objective should not be limited to a classic east-west negotiation. The danger of political disintegration in the Soviet Union is one pressing motive for a negotiation, but the evidence thrown up after the Gulf war provides reasons for casting the net much wider.

A number of countries, starting with Israel, Pakistan and India, have or are on the way to having nuclear weapons. Few of them could develop intercontinental ballistic missiles, but several could develop bombs, shells or short-range missiles. A regime which aimed at eliminating tactical nuclear weapons in the Soviet Union and the west, should also be designed to be extended to other countries.

This wider regime might be constructed as an adjunct to the Non-Proliferation Treaty, with a corresponding strengthening of verification procedures. The result would be a regime which would enhance the security of both the west and the Soviet Union.

The suffering grows in the Horn of Africa

LETTER FROM



ADDIS ABABA

A child had just died in birth, the umbilical cord cruelly twisted around its neck. As women gave out the low, keening sound of grief, gravediggers arrived to carry the infant away to primitive burial.

Here at Jan Meda, a large, boggy field in the centre of Addis Ababa, thousands of displaced and destitute people huddle together in the damp and cold, fearing death. Anne Cleary, an Irish nurse, one of the few health workers in the camp, is overwhelmed by the suffering. "This is just awful," she says. "People have nothing. They are so tired and hungry. Everything is going round in circles. There doesn't seem to be any solution."

At Jan Meda, which once served as the Emperor's polo field, 17,000 people are living in tents provided by relief agencies. Their food ration is just two hard bread buns a day. And they represent only a small fraction of the more than 1m displaced Ethiopians after the end of Ethiopia's civil war.

It is the rainy season in Ethiopia, and this year in some parts of the country the rain has come in torrents, mocking predictions of drought that many feared would lead to a repeat of the great famine of 1984-85. But the torrential rains have brought their own problems, making roads impassable and preventing relief supplies reaching the needy in outlying areas of Tigray and Welo in the north, and on the fringes of the Ogaden desert in the south.

Peggy Florida, representative in Addis Ababa of Canada's official aid agency, says the main problem facing the country now is what to do with these hundreds of thousands of displaced people, many of them soldiers from the defeated army of ousted dictator, Mengistu Haile Mariam.

Mengistu, who fled to Zimbabwe in May just days before his army collapsed, was spending between 55 and 70 per cent of the national budget on the war against rebels in Eritrea in the far north, and in the provinces of Tigray and Welo. It was a long conflict that bankrupted the nation, ruined its infrastructure and prevented the movement of food from surplus to deficit areas.

Ethiopia's Soviet-supplied military numbered about 330,000, the largest standing army in black Africa. Now, thousands of these soldiers, many wounded and diseased, have been placed in camps run by the Red Cross, pending their return to their home areas where prospects of their finding jobs, except in subsistence agriculture, are slim.

"It's terrible when an army collapses like that," said an Ethiopian official in Addis Ababa. "They are like children far from home."

Adding to the problems of the central government of President Meles Zenawi, leader of the rebel coalition that ousted Mengistu, are moves by Eritrea to separate itself from Ethiopia. Fearing possible reprisals and deprivation of jobs, non-Eritreans previously resident in places like the Eritrean port of Assab are among those who have converged on Addis Ababa, swelling the city's population from 2m to nearly 3m.

The new government appears overwhelmed by its problems, although it gets marks for doing its best under near impossible circumstances. Walter Stocker of the Red Cross describes the task as "enormous" and says the repatriation of soldiers alone is equivalent practically to rebuilding the coalition forces in the Gulf into normal civilian life with limited resources."

And to describe Ethiopia's resources as limited is putting it mildly. Shattered by war and burdened by lingering tribal disputes, it is the poorest country in the world, with 50m people, a land area the size of South Africa and per capita

gross domestic product variously estimated to range between \$80 and \$125. It is also one of the few countries in the world whose people have a life expectancy of less than 45.

Aid workers in Addis Ababa say they cannot be sure of ensuring adequate food supplies for poor peasant farmers in the north to keep their strength up for the harvest due in November/December.

Transport is a key problem. The appalling condition of roads in the Ethiopian highlands and lack of trucks slows food distribution. In Malakal, Chokot Kidanemariam, an official of the Relief Society of Tigray, said his organisation had been obliged to reduce the numbers getting a 15kg per month grain and flour ration by 40 per cent because of supply problems.

"People are suffering, the consequences of last year's drought," he says. "There is not enough food to eat, and people are not strong enough to work in the fields. They are starving. You can see it in the swelling of their bodies which is a sign of malnutrition."

Perhaps the area in most critical need is in the south near the border of Somalia - which itself has been torn apart by a bloody civil war. Aid workers estimate that some 400,000 Somalis have crossed into Ethiopia, along with large numbers of returning Ethiopians who had earlier taken refuge in Somalia.

According to Elizabeth Stone of the Christian Relief and Development Association, an Addis-based organisation that helps co-ordinate the work of non-government agencies in Ethiopia, the "nutritional situation is dropping and dropping" in the region around Dire Dawa near the northern Somali border and further south towards the Ogaden. This is partly because of the difficulty of moving food to the affected areas.

Recent rains have made roads almost impassable and food that is being airlifted from the Red Sea port of Djibouti is piling up at distribution centres. "The danger," she says, "is that you reach a point where you can't get people back on their feet."

Tony Walker

A call for minimum deterrence

The disintegration of the Soviet Union is ringing alarm bells over the future of its nuclear arsenal. Soviet and republican politicians have assured the world that there is no danger. But the uncertain credibility of those assurances has been exposed by the news over the weekend that the US and the Soviet Union are now talking about a new phase of negotiations on short-range nuclear weapons.

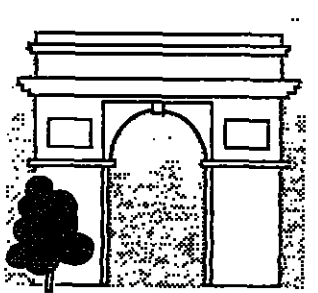
The US is saying that the changes in Europe have reduced the military requirement for these weapons. But the real reason is that east-west negotiation may be the only way to guarantee that the disintegration of the Soviet Union does not lead to a descent into hell.

The disintegration is now taking place relatively calmly. But we have already seen enough inter-ethnic violence to know that it could recur. And the near-certainty of economic collapse makes a recurrence quite likely.

Before there is a further deterioration in the political situation in the Soviet Union, the world has a vital interest in seeking new guarantees that such conflict could not "go nuclear".

This is a problem for which the west can offer some help. What is required is an impartial arrangement to guarantee an unbridgeable firebreak between political conflict and nuclear weaponry. Such an arrangement is only possible as part of an international treaty, implemented with international verification.

The elimination of all categories of nuclear weapons which could be most vulnerable to misuse is probably the only way



IAN DAVIDSON on Europe

in which such firebreak could be established.

Western experts are not primarily worried about the control of long-range strategic missiles, because these large systems are rigorously controlled from the centre and their technical safeguards against unauthorised use are massively redundant. Moreover, leaders in Ukraine and Kazakhstan have publicly disavowed any desire for national control of nuclear weapons, and are reportedly seeking to move "their" nuclear weapons to Russian territory.

But much greater uncertainty must surround short-range and tactical weapons, because they are smaller, more mobile and much more numerous. If the west really wants to help the people of the Soviet Union, therefore, it should immediately propose a new round of nuclear arms control negotiations, with the objective of eliminating whole categories of short-range and tactical nuclear weapons.

At first sight, this may seem an anachronistic nostrum, which harks back to the dead days of détente, perestroika and arms control. The

difference is that the nuclear arms control suggested here would be primarily designed to guarantee the security of the peoples of the Soviet Union, not to ensure against a threat from the Soviet Union.

There is no point in seeking political guarantees from existing political authorities, since no-one knows how long they will survive; if there is a danger, it is from unauthorised use or accident. And there is not much point trying to pick and choose if we want to rule out this danger, we must eliminate all short-range and tactical nuclear weapons.

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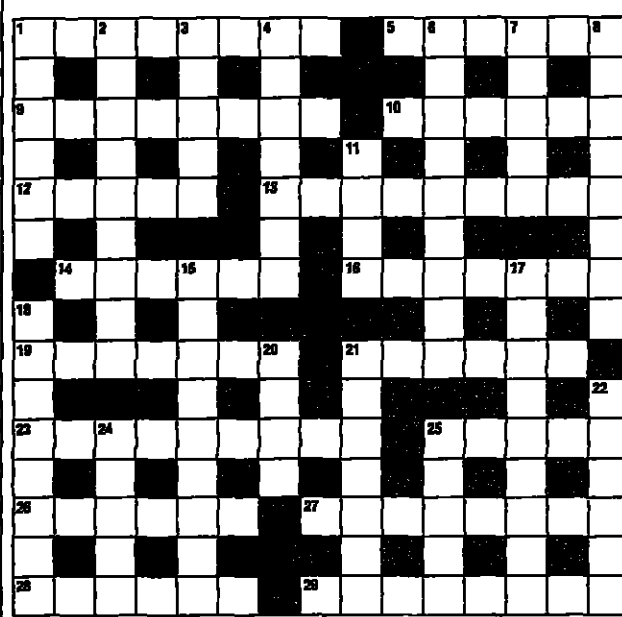
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JOTTER PAD

CROSSWORD

No. 7,641 Set by ADAMANT



ACROSS

- 1 Totters into our paper with a small piece (8)
- 5 Hard work can overturn iron defences (6)
- 9 Disjointed notes of a GP for example working in Rio (8)
- 10 What a fuss about four engineers' (6)
- 12 Ask for another card for the dance (6)
- 13 Policy women tend to take out (9)
- 14 Have a stab at the casserole recipe (9)
- 16 Climbing frame in the nursery (7)
- 19 Record times (7)
- 21 Support the work of the specialist journalist (6)
- 23 Skilful footwork will enhance its effect (4,5)
- 25 Part time soldiers first taken back to the river mouth (6)
- 26 Coy about two hundred unknown at the bottom of the column (6)
- 27 Ideal restoration when you upset the apple cart? (5,3)
- 28 Idea that he has nothing to try out (6)
- 29 Depend on having money a little while ago (8)

DOWN

- 1 Loyalty to an overlord left a troubled yen (6)
- 2 One in his element leading a double life (9)
- 3 Could be capable of showing strength (5)
- 4 Heartlessness - he has gone away (7)
- 6, 25 down Trip for two cyclists? (4,5,5)
- 7 Wizard country, one to provide fresh air (5)
- 8 "Changing Easter" - it fuses (6)
- 11 Prepare article on rising tide (4)
- 15 Old local tax adds a penny another year for its contributor (9)
- 17 Glare of publicity on fruit given short weight (9)
- 18 Without question one politician is within the law (6)
- 20 Do as the others - drink! (4)
- 21 Refined car oil adds energy to unit of heat (7)
- 22 My call! Pour it out without fuss (6)
- 24 Relative pronoun clearly plays a part (5)
- 25 Urge to hit of course (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 21.

Prices for electricity delivered to the purposes of the electricity pooling and settlement arrangements in England and Wales			
Pooled Price		Pool Price	
Trading on 08.09.91		Trading on 08.09.91	
10 hour period	Pool price	10 hour period	Pool price
0000	16.27	0000	16.27
0100	16.27	0100	16.27
0200	16.27	0200	16.27
0300	16.27	0300	16.27
0400	16.27	0400	16.27
0500	16.27	0500	16.27
0600	16.27	0600	16.27
0700	16.27	0700	16.27
0800	16.27	0800	16.27
0900	16.27	0900	16.27
1000	16.27	1000	16.27
1100	16.27	1100	16.27
1200	16.27	1200	16.27
1300	16.27	1300	16.27
1400	16.27	1400	16.27
1500	16.27	1500	16.27
1600	16.27	1600	16.27
1700	16.27	1700	16.27
1800	16.27	1800	16.27
1900	16.27	1900	16.27
2000	16.27	2000	16.27
2100	16.27	2100	16.27
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1000	16.27	1000	16.27
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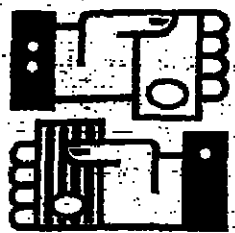
BASE LENDING RATES

Base Lending Rates		Base Lending Rates	
Bank	Rate	Bank	Rate
Adam & Company	10.5	Co-operative Bank	10.5
Allied Trust Bank	10.5	Coventry & Leamington	10.5
ABN Bank	10.5	Cyprus Popular Bank	10.5
Barclays Bank	10.5	Dunfermline Bank	10.5
Bank of America	10.5	Edinburgh Bank	10.5
Bank of Canada	10.5	First National Bank	10.5
Bank of China	10.5	First National Bank	10.5
Bank of India	10.5	First National Bank	10.5
Bank of Japan	10.5	First National Bank	10.5
Bank of Korea	10.5	First National Bank	10.5
Bank of Malaysia	10.5	First National Bank	10.5
Bank of New Zealand	10.5	First National Bank	10.5
Bank of Norway	10.5	First National Bank	10.5
Bank of Portugal	10.5	First National Bank	10.5
Bank of Russia	10.5	First National Bank	10.5
Bank of Scotland	10.5	First National Bank	10.5
Bank of Singapore	10.5	First National Bank	10.5
Bank of South Africa	10.5	First National Bank	10.5
Bank of Sweden	10.5	First National Bank	10.5
Bank of Switzerland	10.5	First National Bank	10.5
Bank of Taiwan	10.5	First National Bank	10.5
Bank of Thailand	10.5	First National Bank	10.5
Bank of the Netherlands	10.5	First National Bank	10.5
Bank of the Philippines	10.5	First National Bank	10.5
Bank of the Republic of China	10.5	First National Bank	10.5
Bank of the Republic of Korea	10.5	First National Bank	10.5
Bank of the Republic of Singapore	10.5	First National Bank	10.5

REINSURANCE

SECTION III

Monday September 9 1991



As reinsurance companies reel from the unprecedented series of accidents and natural disasters

which took place in the late 1980s, Richard Lapper finds that intense competition in the US and Europe and a crowded market are adding further uncertainty to the picture

Market future unpredictable

AS THE world's reinsurers prepare to meet for their annual get-together in Monte Carlo this week, their market appears perhaps less predictable than ever. A combination of overcapacity and intense competition in Europe and the US and an unprecedented series of catastrophe losses has produced a complex and uneven picture.

● In the proportional reinsurance market (where the reinsurer shares a fixed percentage of the premium and the risk with the reinsured) rates are low, reflecting the state of direct insurance markets in which overcapacity is still dampening rates.

● In the specialised marine and aviation reinsurance markets, which have been in the doldrums for much of the 1980s, rates are starting to rise.

● In the market for individual risks (the so-called facultative market which provides reinsurance for large industrial risks such as chemical plants) rates are still competitive, reflecting conditions in the direct market for commercial and industrial risks in both Europe and the US. Efforts by Europe's professional reinsurers to force through rate increases on facultative business appear to

have had, so far at least, little impact.

● By contrast the London catastrophe market (which reinsurers refer to as the non-proportional excess of loss market) has suffered a dramatic shrinkage of capacity. Rates have escalated dramatically.

This has been particularly marked in the so-called retrocession market where catastrophe reinsurers buy their own reinsurance cover. The market is supported by Lloyd's of London as well as many of the world's highest reinsurance companies and has borne the brunt of the extraordinary sequence of weather and industrial losses at the end of the 1980s.

The gap between conditions on the catastrophe market on the one hand and the proportional market on the other is "probably bigger than it has ever been", says Mr Ken Carter, chief executive of brokers, Lloyd Thompson.

The storms of October 1987, were followed by the Piper Alpha oil rig explosion which took place in July 1988, and in the space of three months in the autumn of 1989 came Hurricane Hugo, the Phillips Pasadena refinery explosion and

the San Francisco earthquake. In London, Lloyd's syndicates and companies were already beginning to withdraw from the catastrophe reinsurance market when it was rocked by a series of storms in early 1990.

"The catastrophe market cannot cope with that kind of loss frequency," says Mr Ron Iles, chief executive of Alexander Howden Reinsurance Brokers. Rates hardened - to all-time highs - throughout 1990, and with capacity scarce during the last renewal season many reinsurers were unable to complete their own programmes of retrocession protection.

This year - with the extent of catastrophe losses becoming clearer - the retrocession market has shrunk further.

The crisis at Lloyd's which announced its first losses for 20 years in June has contributed to the capacity crunch.

Some of the syndicates worst hit - such as the Feltrim agencies - were heavily exposed to catastrophe reinsurance.

Although the business was written in 1988, many of the loss-making syndicates are only now closing their doors. Members' agents, who handle the affairs of Lloyd's Names - the individuals whose wealth backs underwriting at the market - are steering Names away from syndicates that are heavily exposed to catastrophe reinsurance, reducing Lloyd's capacity in the sector.

Reinsurers unable to obtain adequate retrocession protections, passed on the steep increases in their own rates last year, especially to UK insurers who had been exposed to the storms of January and February 1990.

In setting rates for UK insurers, reinsurers now assume that the UK is prone to natural catastrophe loss. Rates are now only slightly lower than those charged to companies operating in the Caribbean or other areas of the world more usually associated with natural disaster.

This year policy conditions could be tightened, although with rates already assuming that a weather catastrophe in the UK will occur one every four years there is little scope for further rate increases. In the meantime reinsurance bro-



kers, who act on behalf of clients seeking to buy reinsurance cover, are leading efforts to find alternatives to traditional catastrophe reinsurance policies.

According to Mr Ron Iles, the chief executive of Alexander Howden, "product development" in this area is likely to be an important feature of the London market in 1992.

Brokers are promoting three alternatives in particular: ● Financial reinsurance deals are hybrid transactions half-

way between banking and insurance. Generally deals are structured in order to generate a fund which will eventually be equal to the sum to be reinsured (finite risk reinsurance).

Premiums paid into the fund are calculated taking into account the likely investment income needed to generate the finite sum as well as a profit for the reinsurer.

If no claim is made on the policy some of the premium and sometimes a percentage of the profit is returned to the

ceding insurer (the one who is buying the reinsurance). Mr Jim Payne, chairman of EW Payne, reinsurance subsidiary of Sedgwick group, says financial reinsurance allows a ceding insurer to buy the protection of a reinsurer's balance sheet.

● In franchise reinsurance the reinsurer agrees to provide reinsurance cover in the same way as in standard catastrophe reinsurance protections. However a claim is triggered only if a catastrophic loss occurs

(either for the cedant's whole book of business or from a specific catastrophe event - such as a hurricane or explosion).

This loss would be much greater than the level of cover offered. According to a broker at Willis Faber, the reinsurance subsidiary of Willis Corroon, a franchise reinsurance policy "allows the reinsurers to move themselves further away from a loss."

● In a further development proportional reinsurance (in which cedant and reinsurer share premiums and risk) policies are being tailored to protect against catastrophe losses. Some Lloyd's syndicates which have been heavily dependent on retrocessional business are diversifying their exposures by writing some proportional reinsurance policies.

Although London brokers are optimistic about the potential for such financial engineering, others are more cautious: "I'm confident excess of loss capacity will re-emerge as the main means of providing catastrophe coverage - but it will be a different market with underwriters taking bigger net lines, more professional underwriting and risk assessment," says the Willis Faber broker.

Such a development is inevitably likely to favour those professional reinsurers boasting a strong capital base and strong technical expertise.

It is difficult to avoid the conclusion that the big European reinsurers - backed as they are by investors interested in long-term capital growth and sympathetic tax authorities - are welcoming this prospect.

"Lloyd's has a problem," says Mr Jurgen Zech, chief executive of Cologne Re, in which France's Victoire has a majority stake. "The syndicates are very small. I wonder really how they will be able to provide expertise and knowledge," he adds.

"Bit by bit it is clear that there are serious ramifications for those reinsurers who haven't the size to take net retentions," says Mr Nigel Harley, chief executive of Sorema, the reinsurance subsidiary of the French mutual Groupama, which began underwriting in London this year. "We see this as definitely creating opportunity," adds Mr Harley.

IN THIS SURVEY

■ The long-term change in demand: as industry concentrates its production, dissatisfaction with the range of covers has led to the emergence of private insurers and the rapid growth of captive insurers covering property risks.

■ Reinsurance brokers: shortage of capacity is making this year a tough one for brokers while market leaders have been pressed by the success of smaller, specialist brokers.

■ Profile: Lloyd Thompson, is still thriving in spite of fluctuations in insurance and interest rates.

■ The London market: the UK industry is contracting as profits are squeezed by foreign competition and catastrophe losses.

■ The LMX market: the market which grew spectacularly in the 1980s has been hit by a spate of large claims from disasters.

■ Eastern Europe: the political and economic shake-up in the region is forcing its once stable insurance markets to be re-evaluated.

■ France: recent years have seen a concentration in the industry with a series of spectacular mergers.

■ Natural catastrophes: a series of hurricanes, earthquakes and storms has shaken the industry as it becomes apparent that such events are now not only more frequent but increasingly expensive.

■ Industrial catastrophes: as the size of industrial plant increases so does the potential for loss. A growing chunk of this is lost taken up by the cost of business interruption.

■ Related surveys.

■ Life Reinsurance: While business in the UK is slack for first time in years for this profitable section of the market, the effects of the decline have not yet been fully felt.

■ Asbestos, pollution and catastrophic liability risks: who will be liable for the vast costs involved in cleaning up the environment?

Editorial production: Sarah Murray
Illustration: Robin MacFarlan

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REINSURANCE 2

Market now focusing on catastrophe insurance

Shift in demand

FOR some years, insurers and commentators have been cautiously predicting, more perhaps in hope than expectation, that a hardening in direct insurance rates was about to take place.

The implosion of retrocession capacity under the impact of three successive years of large catastrophe losses makes it much more likely that enough pressure has finally been exerted for it to extend via primary reinsurers to the direct writers.

A firming trend is already being reported for marine business, is anticipated in aviation and has struck those such as householders and drivers in the UK with a vengeance.

A question mark remains, however, over large scale industrial fire and other large commercial covers. The operations of the corporate client continue to become more international, for medium as well as large enterprises, and the competition for global programmes is severe.

It remains to be seen if reinsurers on both sides of the Atlantic are equally keen to force through an increase in rates. In Europe, industrial concentration in preparation for the Single European Market continues, and competition shows little sign of abating.

If the industry generates too sharp a turn in the underwriting cycle – if the phenomenon still exists – it may do so at its peril. Profound dissatisfaction with extreme short term fluctuations in the availability or price of a range of covers in the 1980s provided the impetus for the establishment not only of the so-called private insurers, Ace, CODA and XL, covering product and directors' and officers' liability, but also the rapid growth of captive insurers covering property risks.

As these have become more sophisticated, and capital has accumulated within them, their ability to move beyond simple covers and absorb less predictable risks and higher exposures has increased.

One effect has been to withdraw a large tranche of premium from the direct insurance market, 50 per cent or more in some countries.

Where risk managers for large corporations still require the services of traditional com-

panies, it is for increasingly sophisticated programmes involving the heavy provision of back-up services, unbundled or not, which only large insurers can provide. Where they do not require such services, they are making equally sophisticated demands of the reinsurers of their captives.

The concentration of insurance capacity, particularly in Europe, has been partly in response to this reduction in premium for straightforward commercial line. Larger direct insurance units are not only capable of handling sophisticated risks; they are also able to retain a greater proportion of the risks written.

The risks retained tend to be the most straightforward. As a result, reinsurers are shown an ever-decreasing volume of proportional treaty business and face an ever-increasing demand for catastrophe and aggregate loss covers.

The alteration of the structure of reinsurers' portfolios significantly raises their risk exposure. It is by no means clear that an increase in premium is by itself sufficient to compensate shareholders or other providers of capital, particularly at a time when reinsurers' requirements for capital are becoming greater in response to the unusually high level of catastrophe losses.

Nor is capital the only element in critical mass: equally important is the ability to accumulate reserves, in which national taxation policy plays a central role, as Lloyd's and the Association of British Insurers is reminding the UK government with increasing frequency. The root causes of the disequilibrium in reinsurance portfolios show no sign of abating.

Multinationals are increasingly using their experience of risk management to deal with potentially huge losses resulting from incidents such as product tamper or computer malfunction.

As industrial production moves into larger units, insured values have multiplied, particularly in the petrochemical industry. In addition, the mutual interdependence of such units throughout the world has led to an enormous increase in the potential for business interruption losses.

An explosion or fire at a large petrochemical plant can cost more than a small but significant natural catastrophe. However, premiums for business interruption following fire have yet to reflect the fact.

So far, Germany has largely been immune from the trend towards self-insurance, reflecting the low premiums available. The single European market will draw the German market towards the global norm.

When the inevitable occurs, the effect will not be any more shattering than it has been in North America or Scandinavia, but it is likely to cause a profound change of attitude by German insurers, and the withdrawal of a large volume of premium, over time, from the traditional market. A substantial change in relationships between German insurers and their reinsurers will follow.

Meanwhile premiums will be kept as low as the German market believes it can bear (or its reinsurers will allow) as it prepares for the novel situation of fighting for its own market share.

If the contraction of the retrocession market is passed back to the ultimate insured too sharply, and solely in terms of price or restriction of cover, a further turn of the screw may be the unintended result. Industrial insurance buyers have learned much in the past decade. Large multinational corporations are better capitalised than most direct insurers, and their potential for risk retention is by no means exhausted.

If the direct insurance market cannot provide the stability which many risk managers require, they may begin to look for direct relationships with reinsurers instead. There is reason to suspect that it may be easier for reinsurers to persuade industrial conglomerates to accept a greater retention of complex and potentially large exposures, and find more readiness to adopt the mechanisms necessary, than to persuade traditional insurance companies to do the same.

Trevor Petch

● The writer is editor of the *Financial Times* newsletter *World Insurance Report*.

In spite of increased rates, brokers are finding the going much tougher this year

Capacity shortage hurts business



Separate policies will be offered to cover specific risks such as those for hulls, cargo and oil rigs

INCREASED reinsurance rates helped the world's biggest reinsurance brokers perform strongly last year. This year, although rates have risen further in some sectors of the market, there has also been a reduction in reinsurance capacity and brokers are finding the going harder.

There is always a balance between price rises and the availability of capital, says Mr Jim Payne, chairman of EW Payne, the reinsurance subsidiary of Sedgwick Group. "At the moment the shortage of capacity is the key factor. In some sectors business cannot be written at any price."

Last year big brokers and medium sized independents all increased their revenue. According to figures published by *Business Insurance*, the specialist weekly trade journal, the world's three biggest reinsurance brokers all saw sizeable increases in revenues last year.

Guy Carpenter, which is owned by Marsh McLennan, and includes the London-based broker, CT Bowring, saw a 10 per cent rise to about \$250m. EW Payne says that it has increased brokerage revenues by 25 per cent in some key sectors.

Alexander Howden, part of the Alexander & Alexander group, saw its revenues rise to about \$139m (from \$107m in 1989). The company attributes the increase to rate increases in the catastrophe market, but also says it won considerable

'Buyers are being much more cautious about which brokers they use'

amounts of new business and increased market share.

Smaller reinsurance brokers did even more impressively. In the US, Rollins Burdick Hunter, part of the highly aggressive Aon Corporation, nearly doubled its reinsurance income to about \$50m. Jardine, Minet, CE Heath, Hogg and Bain Clarkson also saw rises of over 50 per cent. Lloyd Thompson and Bradstock, more specialist London market brokers, also reported impressive gains.

Increases in rates in the

catastrophe, marine and aviation markets were partly responsible for the strong performance. But many of the bigger operators also report an increase in market share, often at the expense of smaller brokers. "We have benefited from concern about the security of some of the smaller brokers. Buyers are being much more cautious about which brokers they use," said the spokesman for one large company.

This year there has been further hardening in the catastrophe, marine and aviation reinsurance markets. But rate rises have been accompanied by a shrinkage in capacity. The reduction has been especially dramatic in the non-marine retrocession market in London, where a number of companies, including Yasuda of Japan and Cigna of the US and many more Lloyd's syndicates, have ceased to write new business.

In the absence of traditional excess of loss protections, brokers are being forced to work hard to find alternative forms of catastrophe protection for their clients. Various new products are now being offered. A number of continental companies are writing franchise covers. These are reinsurance contracts which come into effect once losses assume catastrophe dimensions.

Reinsurance capacity is still relatively abundant and pricing relatively soft

bursed all premiums paid.

Mr Payne says financial reinsurance is now "a main line trade for us" – with covers often complementing with traditional products.

Even in the London marine reinsurance market, which has been slower to react to the catastrophe losses of the 1987-1990 period and where, until recently, capacity has been more abundant, brokers are struggling to develop new products in order to meet shortfalls in capacity in the traditional catastrophe market.

Innovation is a feature of the market. Mr Jonathan Marland, director at Lloyd Thompson, argues that more disciplined underwriting in which reinsurers and retroinsurers (reinsurers writing retrocession cover) retain greater quantities of risk on their own books and monitor their aggregate exposures more accurately is necessary.

The marine retrocession market is unlikely to be prepared to provide so-called "whole account" covers (which protect all elements of a marine underwriter's exposure) but will offer separate policies to cover specific risks such as hull, cargo and oil rigs risks.

Outside the catastrophe reinsurance and retrocession markets, reinsurance capacity is still relatively abundant and pricing relatively soft. In the proportional area (where reinsuring underwriters simply assume a fixed percentage of a direct insurer's risks for the same percentage of the premium less a reinsurance commission which compensates the direct underwriter for acquisition and management costs), rates follow direct insurance rates, which on the whole remain soft, especially in the US.

Facultative non-proportional covers, which provide reinsurance for a single risk such as a chemical plant, also remain soft, especially in Europe, this reflects the continuing high levels of competition for the industrial risks business in general.

Those brokers with global networks which allow them to co-ordinate quickly between a reinsurance buyer in one part of the world and a market in another, or arrange sometimes highly complex reinsurance packages speedily, are the best placed to do well.

Other brokers are in the process of establishing their own global networks

The world's three biggest brokers (Marsh McLennan, Alexander & Alexander and Sedgwick) are all in the throes of centralising their global operations.

Other brokers such as Willis Faber, which merged with Corroon & Black last year, and Rollins Burdick Hunter, which is set to acquire Europe's largest independent broker, Rodig Langewaldt of Holland, are establishing their own global networks.

Richard Lapper

PROFILE: LLOYD THOMPSON

Flexibility key to success for thriving independent firm

LLOYD THOMPSON, the London market's most successful rapidly growing wholesale and reinsurance broker, is one insurance stock on which analysts appear to be agreed about their recommendation – buy.

Since its launch in 1981 the group has emerged as the most impressive of a bunch of successful independent brokers on the market, continuing to thrive irrespective of ups and downs in insurance and interest rates.

This year, its profits are expected to increase by over 30 per cent.

Profits have more than quadrupled since 1986, reaching \$8.4m (\$14.11m) in 1990 and are set to grow again by 30 per cent this year.

Revenues – including brokerage and investment income – have grown by 500 per cent in the seven years from 1983 to 1990.

And since the company went public in 1987 – the share was inauspiciously launched on Black Monday 1987 – it has outperformed the sector by over 60 per cent.

Mr Ken Carter, the group's tough chief executive, joined Lloyd Thompson in 1986 from Sedgwick, where he was once right hand man to the current Eagle Star boss, Mr Michael Butt.

Mr Carter, who was well-placed at Sedgwick, where he had joined the main board – but was attracted by the more entrepreneurial environment of Lloyd Thompson. "I was intrigued with the idea with running a small Lloyd's broker – as opposed to being a cog in a big wheel," says Mr Carter.

Lloyd Thompson's bigger competitors in London – the leading so-called international brokers – such as Marsh McLennan, Sedgwick, Alexander & Alexander, Johnson & Higgins, Willis & Corroon and Frank B Hall – offer a broad range of expertise to insurance buyers of every conceivable type.

Such "mega brokers" are large and complex organisations and are sometimes saddled with bureaucracies which can inhibit the entrepreneurial instincts of smaller broking teams.

Lloyd Thompson has no "decision making bureaucracy and no management levels," says Mr Carter, allowing it move quickly. "Our flexibility is an absolute key. At the end



Ken Carter: Lloyd Thompson has 'no skeletons in the cupboard'

of the day we have the ability to change direction," he claims. Despite recent diversification – which has included the opening of marine reinsurance, political risk and non-marine divisions – he says it has remained focused on London market business.

Mr Carter says that the company has kept faith with the vision of its founders, John Lloyd and Peter Lloyd, which was to build an independent

exploration in the North Sea, the Gulf of Mexico and other areas during the 1960s and 1970s.

Initially in London the big brokers dominated the business, structuring a facility known as the Master Drilling Rig Contract in which dozens of Lloyd's underwriters and London market companies participated.

With demand steadily increasing premium rates were

relatively high. "It was all very cosy," says Mr Carter who described the arrangement as a cartel.

High profits from this business succeeded in attracting underwriters prepared to undercut MDRG rates. Lloyd Thompson was one of the pioneers in this market, the early results from which provided a platform for early business growth.

A bank loan which had been borrowed in order to fund the business was repaid within a

year and the company managed to achieve a positive cash flow in a relatively short time.

Even so he admits that it is a recipe that might be difficult to repeat in present market conditions. Lloyd Thompson "was very much a phenomenon of a market that was beginning to expand".

Each phase of its expansion has been accomplished by attracting teams of brokers from rivals. The secret here is simple. Lloyd Thompson pays its staff well in excess of the market average in what is a high paying industry and provides them with extremely attractive equity participation packages.

Back in 1986 when Mr Carter joined the company he earned £235,000 a year in basic salary and bonuses, an amount that has since increased to over £300,000. Well over 50 per cent of the group's 320 staff own chunks of Lloyd Thompson equity. Bonuses average 50 per cent of relatively high basic wage, which leaves the many of the group's brokers earning £100,000 a year plus.

In return, Mr Carter can and does demand high output from his brokers, who, he estimates, work on average 50 per cent longer than those employed by competitors.

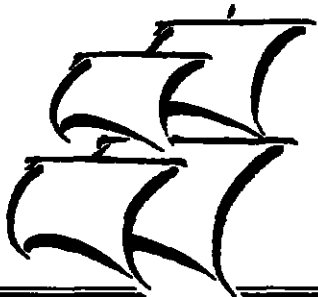
Mr Carter insists that control of expenses – one of the planks of the group's successful business strategy – is as tight as ever. Like other newer brokers it does not have the expense of managing claims stemming from business written many years ago.

In a market whose overall costs have been inflated by the impact of long-tail liability claims – which arise sometimes many years after the original business was written – in Mr Carter's words, Lloyd Thompson has "no skeletons in the cupboard".

And although the group moved into well-equipped offices at Beaufort House in 1990, it still echoes some of the city's more expensive habits.

Mr Jonathan Marland, head of the group's reinsurance division, who heads the reinsurance division and has been with the company since 1982, says: "You go to places like Queens and Wimbledon and you see all these hospitality tents – that sort of thing is anathema to us here."

Richard Lapper



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REINSURANCE 3

The devastating wave of claims made in recent years has shown up the flaws in the LMX system

Retrocession dogged by uncertainties

INCREASINGLY vocal complaints by some names at Lloyd's about the losses suffered on the 1988 underwriting year have focused attention on the London Market Excess - the London market which specialises in providing reinsurance cover to reinsurers.

In the 1980s, an increasing number of Lloyd's syndicates and London-based specialist companies concentrated on providing cover against high levels of loss for reinsurers.

A typical contract would then be reinsured with other participants, who repeated the process, so that a single risk might pass through the same reinsurer a number of times, creating the "LMX spiral".

The market grew spectacularly in the 1980s as reinsurers offshore and newly-independent nations became unwilling to assume the ultimate exposure to severe losses. The spiral replaced the geographic spreading of risk with a distribution over time. The often stately progress of claims through the LMX market gave participants time to recover the cash needed to pay their share.

The introduction of electronic settlement removed this cushion, so that when a string of catastrophes hit the market in the late 1980s, the impact

was almost immediate. Claims from Hurricane Alicia in 1983 and the Piper Alpha drilling rig disaster in 1988 were said to have reached the top of the spiral simultaneously.

Coincidentally, it was in 1988 that an Insurance Institute of London Advanced Study Group found a fundamental flaw in the LMX market: that it was "infinitely cumulative". For a high value risk, most if not all underwriters were likely to be involved, so that it became

The Piper Alpha disaster exposed the deficiencies in assessment

"almost impossible to analyse the book of business written by an underwriter".

Especially within the Lloyd's marine market, spare capacity and a period of high profitability lured many underwriters into participation. The returns were a reflection of the fact for some years there were no large - that is, market-wide - catastrophes.

As the IIL Study Group noted, LMX rating methods, in the absence of claims experience, were only able to be based on an assessment made of the premium required for

the limit of liability extended.

The Piper Alpha disaster rudely exposed the deficiencies in assessment - and, in some cases, the inadequacy of estimates of aggregate exposure - of some participants in the market. Successful LMX underwriting required a reinsurance programme which matched maximum exposure. Some underwriters discovered, to their names' or shareholders' chagrin, that they did not.

The readiness of the LMX market to provide catastrophe cover shrivelled overnight in the wake of an unprecedented series of losses in 1988-90, including hurricanes, winter storms in Europe and large industrial fires.

A tactical withdrawal was made by the giant Merrett underwriting agency at Lloyd's in January 1990, with senior underwriter Mr Dennis Purkiss commenting that pure LMX was "a false market".

According to Mr John Emney, chief underwriter of Charter Reinsurance Co, and one of the leading underwriters in the area, "the LMX market as we know it is dead, and it isn't going to come back to life".

Names at Lloyd's are now clamouring to be removed from syndicates which write the secondary and tertiary lay-

ers of reinsurance with the same vehemence with which they demanded to be placed on them three or four years ago. Few underwriters in the company market can now justify to their shareholders the continuance of assuming the previous level of risk, Mr Emney says.

One anxiety is that the frequency of natural catastrophes may be increasing, making them uninsurable. In the worst case - where they are an annual event - the minimum premium required will tend to approach the cost of the catastrophe itself.

At the same time, insured values including business interruption are increasing, and a large industrial fire can now be as expensive as a minor earthquake in San Francisco.

A number of stop-gaps are being offered to fill the void, but in Mr Emney's view these offer at best a palliative rather than a solution. So-called financial or finite-risk reinsurance (which returns a flow of payments and a share of any profit eventually made) makes the reinsurer critically dependent upon the financial expertise as well as the capital strength of those offering cover.

Furthermore, the biggest stumbling block, according to

Mr Emney, is that there is no real transfer of risk from reinsured to reinsurer. Franchise covers, which are activated at a level of claims affecting the market as a whole are another alternative.

These are bedevilled by uncertainties over determination of the trigger point. In the US, where insurers notify claims routinely to the Property Claims Service, it may be possible to determine the total value of a loss, but for claims

'Simply raising premiums will not succeed in restoring capacity'

elsewhere the best that can be done is to use estimates provided as a service to the market by Swiss Re, Mr Emney says.

A further development is the attempt by large brokers to stimulate Lloyd's syndicates to write an increased volume of proportional covers, where the reinsurer shares automatically a percentage of the losses suffered by the insured.

Such measures, Mr Emney argues, are not only not a solution, but actively militate against the adoption of the structural changes necessary

for high-level catastrophe cover to become an acceptable risk for names or shareholders. Nor does he believe that simply raising premiums will succeed in restoring capacity.

An essential step, in his opinion, is a redefinition of catastrophe away from the losses caused by an event in favour of their impact on the net worth of the reinsured. Reinsurers would not then be asked to expose their own balance sheets when no equivalent financial risk is run by the reinsured.

Such a system implies not only a large increase in retention by primary reinsurers and direct insurers, but also by original insureds.

For householders' buildings insurance, for example, the traditional cash deductible might be replaced by a percentage of property value, and reinsurance offered on the basis of an assumed level. The insurer would be free to vary the level actually charged to the householder as an element of competition.

Such a system offers the possibility, Mr Emney argues, of a reduction rather than continued increase in the basic premiums charged for primary catastrophe coverage.

Trevor Petch

Lloyd's recent disasters have hit all sectors of the market
A series of losses and foreign competition have hit the market

London profits feel the pinch

THESE are grim times for the UK's reinsurance industry which has seen profits squeezed by catastrophe losses and foreign competition. Although London can expect to remain at the centre of the international reinsurance market, the UK's own reinsurance industry is contracting.

The second biggest UK reinsurer, Victory Re, has already been sold to a foreign buyer. The owners of the first and third biggest reinsurance companies - the Prudential and Royal Insurance - have no long-term commitment to the sector. And syndicate managers at the Lloyd's market are reducing involvement in catastrophe reinsurance business.

All sectors of the market have been hit by the number and frequency of natural disasters, fires and explosions that shook the insurance industry in the late 1980s.

In the company market in the UK the disastrous sequence of catastrophes has exposed the financial weaknesses of the country's biggest specialist reinsurers and precipitated what is likely to become a series of disposals.

Victory Re's vulnerability to large losses was one of the reasons why Legal & General sold the specialist reinsurer to the Dutch group, Netherland Reinsurance Group last July. Victory was hard hit by the storms of January and February 1990. In the 11 years between 1979 and 1989 Victory Re made underwriting losses of £20.5m against premium income of £261.6m.

Mercantile & General Re, has also been denied which is one of the reasons why its owners, Prudential, is looking for a buyer. Its general reinsurance operations recorded underwriting losses of £46.4m in 1989 (on premium income of £261.3m) and £110m in 1990 (on premium income of £204.3m). Overall between 1979 and 1990 underwriting losses totalled £300m on premium income of £2,612m.

M & G was badly affected by its exposure to the Piper Alpha oil rig explosion in July 1988.

At Lloyd's the scale of recent losses has badly affected syndicates specialising in the catastrophe reinsurance market and exposed the shortcomings of the retrocession market, where catastrophe reinsurers buy their own protections.

Many of the Lloyd's syndicates were hit in the past three years have been those heavily exposed to this class of business, although the full scale of their difficulties will only be apparent after Lloyd's reports its results for the 1989 and 1990 years (in June 1992 and 1993).

When Lloyd's reported an overall pre-tax loss of £510m for 1988 earlier this year - incidentally its first loss for over 20 years - the losses of a few specialist catastrophe syndicates were a dominant feature.

Syndicates recording heavy catastrophe-related losses include:

- Feltrim 540 which reported an underwriting loss of £48.5m on gross premium income of £23.4m in 1988.

- Rose Thomson Young 255 - which recorded losses of £63.97m on premiums of £29.15m.

- Gooda & Partners 298 which reported underwriting losses of £70.93m on premium income of £44.42m.

- Cuthbert Heath 1084 - underwriting losses of £4.5m on premium income of £2.07m.

The energetic reaction of Names to the scale of losses at Feltrim, precipitated the closure of the agency, and the announcement by Lloyd's of an independent enquiry into the

circumstances of the loss. Similar inquiries have also been launched into the Gooda, Rose Thomson Young and Cuthbert Heath results.

The losses have spelled the death of the retrocession spiral - the arrangements whereby reinsurers reinsure their risks with each other creating a chain of contracts that dilutes the impact of catastrophe losses across the market through time.

Capacity on the retrocession market has virtually disappeared, especially in the non-marine market and without retrocession cover many Lloyd's syndicates are just too small to insure catastrophe risks. The practice whereby syndicates simply passed on exposures to other reinsurers without retaining any risk for their own account - essentially a form of arbitrage - will eventually cease.

A shake-out among syndicates specialising in reinsurance and retrocession business is now well underway with some syndicates being merged and others closed. Many Names will avoid syndicates writing catastrophe business.

As many as 100 (many of them active in this sector of the market) of the 354 syndicates at Lloyd's in 1991 are likely to disappear by the beginning of 1992, with Lloyd's premium capacity - the amount of business the market is permitted to underwrite - shrinking by 10 per cent.

It is now widely accepted that many of the syndicates specialising in catastrophe reinsurance at Lloyd's were too small; lacking both the resources and expertise to properly evaluate catastrophe risks and the financial strength to offer adequate levels of protection on their account.

In a different way also has also been a problem in the company market, where specialist reinsurers have been dwarfed by their continental competitors. With their accent on short term profits and growing dividends, Britain's capital markets are an unfavourable environment for reinsurance, a highly volatile business which requires long-term and large scale commitments of capital.

European reinsurers enjoy much more favourable tax treatment than their UK competitors. The giant German and Swiss companies such as Munich Re and Swiss Re are allowed to build a special class of catastrophe reserves which can be offset against tax.

In general tax authorities in mainland Europe are more sympathetic to the reinsurance industry than in the UK. Mr Joe Palmer, L&G's chief executive at the time of the Victory sale, said last year: "We concluded that the Victory group needed to be considerably larger if it were to compete over the longer term with the major international reinsurers." Without more capital "Victory was condemned to a steady decline", said Mr Palmer.

Prudential views the operation as marginal to its core financial services and life insurance business and is said to be looking for a buyer.

Royal Insurance, which owns the third biggest reinsurer, Royal Re, is not prepared to pump in the necessary capital that could transform the prospects of its Royal Re subsidiary.

Earlier this year Royal announced the sale of Royal Re to General Re of the US, although this deal was subsequently scuttled when the two sides argued over price.

Richard Lapper



Health Insurance: The Prescription for Europe?

Across Europe the difficulty of providing adequate state sickness and other benefits combined with the increasing awareness among consumers of the advantages of private health care, are stimulating interest in health insurance policies of all types. These are set to become the growth products of the 1990s.

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REINSURANCE 4

FRANCE

Mergers concentrate the market capacity

IN France perhaps more than anywhere else in Europe, there has in recent years been a rapid concentration of insurance capacity through spectacular mergers.

One result has been a shrinking demand for traditional reinsurance covers where losses are shared proportionally in favour of protection on an excess of loss basis. The increased retention capacity has contributed to the weakening of the reinsurance market, which is increasingly shown only as attractive business which requires larger capital resources.

"The market is unable to function well without recourse to reinsurance techniques no matter how heavy the concentration of the direct insurers," says Mr Jacques Bourthoumieux, president of SAFR.

French reinsurance capacity is also coalescing, beginning with the merger of SCOR with UAP Re two years ago and the more recent regrouping of AGF Re and SAFR, which when finalised will replace Abellie Re as the second largest reinsurer in the country.

Observers are unanimous in considering that the trend has yet to run its course, but future associations are likely to involve European partners and, possibly, reinsurance brokers.

A new form of co-operation is being tested by Groupe Victor's Abellie Re and Colonia, whereby the former will represent Cologne Re in Canada while the latter company will act for Abellie Re in Mexico, Colombia and Venezuela.

AXA Re's chairman Mr Christian Excoffier does not rule out a future merger either, provided it leads to an optimum size, at the right price, with a partner as a complement.

"The future of AXA Re, as of other small reinsurers, is the obligation to grow in order to achieve the right dimension," he says. This is a strategic problem also emphasised by Mr Michel Laparra, his counterpart at Abellie Re.

Size is important because cedants such as the mutuals become increasingly hard to please, and will turn to large reinsurers as the best-equipped to accept novel and potentially expensive risks, according to Mr Gerard Boulter of Caisse Centrale de Reassurance (CCR).

Mr Bernard Raoul, the Paris general manager of Nordisk Re, Employers' Re's European operation, is more optimistic, believing that the recent emergence of new small life and personal lines companies, such as Credit Agricole's Predica and Pacifica, may maintain or even increase slightly the volume of premium ceded.

If there is a place for small companies, it is in specialised areas. One such is Sorema, which is backed by the farming mutual Groupama, but even Sorema has set up a subsidiary in London and branches in Cologne and Singapore. Mergers are unlikely to reduce the cut-throat competition which is also weakening the industry,



Patrick Peugeot: Increase in direct premium rates is needed

says its managing director Mr Christian Hure.

Concern over the level of industrial risk rates is as universal as that over catastrophe losses.

Mr Bourthoumieux also blames an increased reliance by insurers on financial rather than underwriting operations, suggesting that premium growth has been bought at often excessive prices through external growth or generated

There is agreement among small and large reinsurers that a transformation in the market is required although their areas of concern are not necessarily the same

internally by technically unjustified rates.

The concentration of manufacturing industry, and the parallel development of captives, has further imbalanced the relationship between industrialist, insurer and reinsurer, Mr Bourthoumieux believes.

Motor results, too, are poor, while potentially attractive cedants such as the mutuals without intermediaries, which underwrite the best 60 per cent of the motor and householders' risk market, have never had extensive recourse to the reinsurance market. Their cover is presented in bloc, and concentrates on exceptional risks.

But while industrial risks and motor are the worst sectors, as Mr Eric Vernhes, president of CORIFRANCE, points out, the persistence over the years of poor market conditions put most branches into the red for most companies this year.

SCOR president Mr Patrick Peugeot is by no means alone in urging an increase in direct premium rates and revision of underwriting practice, but advises that this be done in the most transparent possible way on a branch by branch basis to deflect possible criticism made by consumer organisations.

There is complete agreement among both large and small

reinsurers that a transformation in the market is required, although their areas of concern are not necessarily the same.

Mr Peugeot believes that reinsurers must change their attitude to catastrophe cover, which should cease to be an additional service rendered and become an important, long-term commitment.

"The situation in the London market is quite a problem for all of us," he says. With the important markets having reached their limits, he adds, professional reinsurers should require higher rates, better application of loss prevention techniques, and a more precise study of exposures.

Given shrinking retrocession capacity, he also urges revised underwriting methods to reflect greater commitment and to distribute available capacity between different markets and cedants more efficiently.

Mr Peugeot also wants some hard thinking to be done on how best to meet the demand from direct insurers for cover against such financial imponderables as currency and equity market fluctuations, and tax changes which have an impact on overall results and solvency.

He also favours more regular dialogue on an ongoing basis between insurers and reinsurers to develop stronger understanding and avoid sudden developments which affect mutual confidence.

Mr Excoffier believes a return to a more reasonable level of overall capacity may be five years away, with reinsurers becoming more restrictive in their attitude in the interim due to the absence of retrocession capacity.

Mr Bourthoumieux thinks any improvement in rates within two years is unlikely but hopes that the more drastic reduction in retrocession capacity this year may, unlike last year, force a more thorough increase in rates and the prospect of a return to profitability.

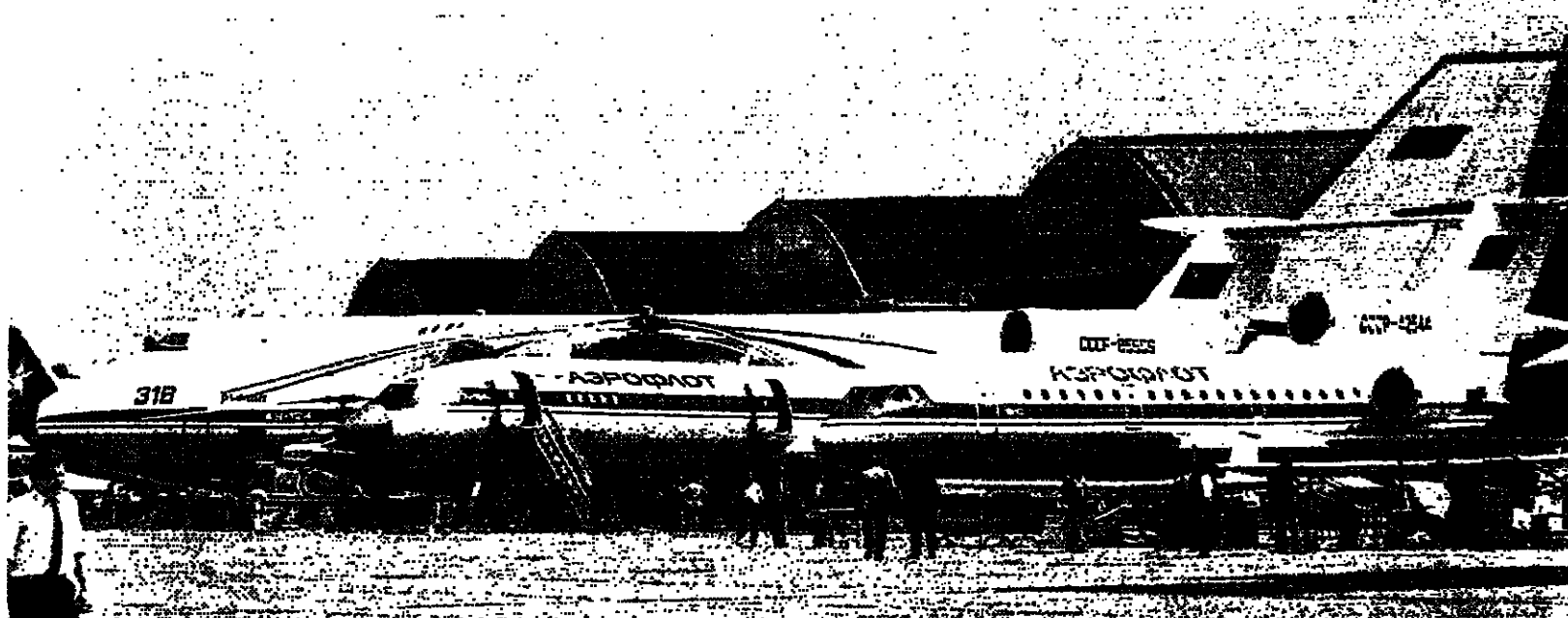
A start to that process may be made at the Monte Carlo rendezvous.

No-one disputes the gravity of the present situation, which raises fundamental questions about the future development of the industry.

Not only do reinsurers wonder how much longer the heavy burden of losses suffered in recent years can be maintained, but concern for the future of the London market begs the question of how that much capacity can possibly be replaced.

Beata Levy

● The writer is the Paris correspondent of the Financial Times newsletter World Insurance Report.



Ilyushins: the pool for the reinsurance of hull risks of Soviet-built aircraft was wound up in April last year

Decentralisation poses an enormous challenge to the region's reinsurers

Eastern Europe must think again

THE insurance markets of the command economies of eastern and central Europe were once models of stability, organised, with local variations, on Soviet lines.

Each national market contained a monopoly insurer covering local currency risks, typically linked directly to the budget of the finance ministry.

Most of its business would concern compulsory insurances, mainly for various agricultural risks, motor third party liability (except in the USSR itself) and various other property and third-party classes, together with a smaller volume of voluntary business dominated by low-value life, pensions and accident policies and personal lines cover for motor damage and domestic property.

Commercial covers remained underdeveloped. In part this reflected the absence of commercial risk; in part recognition that cash compensation did not create the ability to reinstate the loss because of the rigidities of the system or simple shortages; and in part the notion that it was simply inefficient to use an insurer to transfer cash from one state enterprise to another.

Soviet-style planners never, in any case, paid much attention to financial mechanisms.

For the same kind of reasons, backed as they were by the resources of the ministry budget and accounting on a cash-in-cash out basis, domestic insurers took out no reinsurance.

This simple model was inadequate for such international risks as marine and aviation, foreign trade or equipment bought with hard currency.

Such "foreign" business was the preserve of a second monopoly, usually incorporated as a share company owned by the state or state organisations, although in Romania and Hungary (until 1988) a department of the military monopoly was responsible for these operations, and in Czechoslovakia the Slovak state insurer surrendered responsibility for reinsurance to its Czech counterpart by "mutual agreement".

Underwriting methods were by and large those of other international insurers, but accounting and reserving much less so.

Substantial marine hull, liability and cargo business, aviation liability and risks such as construction and engineering were ceded to western markets.

Yugoslavia, not a Comecon member, in the late 1970s created a reinsurer in each republic and in the Serbian "autonomous province" of Vojvodina, and through them reinsured western-style property and natural catastrophe portfolios.

In the reverse direction, the

biggest direct business of the Comecon "foreign" insurers was trade-related cover and motor Green Card.

In one of the rare coincidences of ideology and commercial good sense, the companies spread their business in London between all the large brokers and often some small ones as well.

Of the continental reinsurers, by far the most important provider of capacity was and remains Munich Re.

The Soviet company Ingosstrakh was unsurprisingly the most active internationally, with subsidiary companies under the Black Sea & Baltic name in a number of European countries; its East German counterpart DARAG was, by contrast, almost invisible in international terms.

Wars of Poland has a number of representative offices abroad, a Romanian-owned underwriting agency operated in London until the mid-1980s and both Bulstrad of Bulgaria and the Serbian reinsurer Dunav Re all have joint venture broking companies located in London.

The Comecon foreign insurers also participated to a greater or lesser extent in active reinsurance. A combination of poorly judged under-

writing and political pressure to secure hard currency income regardless of potential losses frequently made this an unpleasant experience. Asbestos claims which arose in US naval shipyards at the height of the Cold War are being paid in part from some unlikely sources.

The most sophisticated active reinsurance operation was the European American Underwriters joint venture between American International Group and the foreign insurers of Hungary, Poland and Romania.

The largest segment of Comecon insurers' international business related to intra-Comecon trade. The collapse of that organisation led to a drastic reduction in direct premium, in mutual reinsurance treaties, and in international co-operation between the "Insurers of Socialist Countries," who held their 29th and final annual meeting in April 1990.

The biennial meeting of reinsurance experts scheduled for October that year did not take place, and in the same month the pool for the reinsurance of hull risks of Soviet-built aircraft was wound up.

Other casualties were the Comecon Blue version of the motor Green Card, and a joint

venture reinsurance company in Moscow which covered risks related to Comecon-funded investment projects.

The prospect of finding cover in hard currency for ageing fleets of Ilyushins is the least of the companies' new problems. With a substantial part of their traditional business lost and exports falling, they are further weakened by the potential or actual loss of their skilled staff to western companies.

Two former senior employees of Allami Biztosito in Budapest have been headhunted three times in less than two years.

In Hungary and Poland insurers with foreign capital are already providing competition for traditional business, while in Bulgaria the former soft-currency monopoly, DZL, is aggressively writing foreign currency risks.

At the same time, an enormous challenge is posed by the processes of de-linkage from the state budget, de-monopolisation and privatisation of domestic insurance now under way throughout the region, as well as the transition from a state-funded to an insurance-based welfare system.

Financial independence for the relics of the old system

implies not just restructuring and cash injection, but also reinsurance, for which local capacity is lacking and foreign capacity is discouraged by non-convertible currencies.

The problem is most urgent in Poland and the USSR, where by design and accident respectively there has been rapid growth in nationally-owned, poorly capitalised insurers of at best unproven technical ability.

Should these companies fall in significant numbers, the long-term development of already atrophied insurance markets will be hindered as surely as by the use of dubious sales techniques such as pyramid-selling already reported throughout the region.

Although Polish supervisors have courageously suspended two companies on prudential grounds this year, their limited resources may in the end be swamped, while in the USSR the campaign to minimise state control may well go beyond the little-understood bounds of financial prudence.

If western reinsurers want an orderly development of the new insurance market economies, they may well have to assume the mantle themselves.

Trevor Petch

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Amsterdam: cars crushed by the storms which wrought havoc across Europe in January, 1990

THE sad lesson to be learnt from recent natural catastrophes is not only that their cost in human and economic terms is going up, but that they seem to be happening more often.

The Bangladesh cyclone in April this year (killing nearly 140,000 people), hurricane Hugo in the Caribbean and the USA in October 1989, the west European storms which wrought havoc in October 1987 and January to March 1990 are just a few examples of the natural disasters - the world has recently had to deal with.

Before 1987, events which involved an insured loss of US\$10m or more (at current prices) occurred only once every few years on average. Since 1987, however, there has been at least one \$10m event each year.

In a study of catastrophe

The past few years have seen catastrophes becoming more frequent and increasingly expensive

Natural disasters push up loss burden

losses over the period 1970-89 the insurer Swiss Re argues that "natural catastrophes in OECD countries in the '80s demonstrate a clearly rising frequency and loss burden."

Munich Re and Swiss Re studies of insured natural catastrophe damage show annual average loss rising slightly during the 1970s, from around \$1.5bn per year in 1970 to around \$2bn per year in 1980.

During the early '80s the annual loss reached an average of \$5bn, peaking at \$15bn to

\$15bn in 1990, a year dominated by the west European storms in January and February.

Munich Re in its 1991 analysis of large natural disasters over the last three decades says "loss burdens from natural disasters are increasing dramatically, from the 1960s to the 1980s economic losses have virtually tripled, while insured losses have quintupled."

Natural disasters in 1990 caused economic losses of \$47bn of which about \$15bn was insured, says Munich Re.

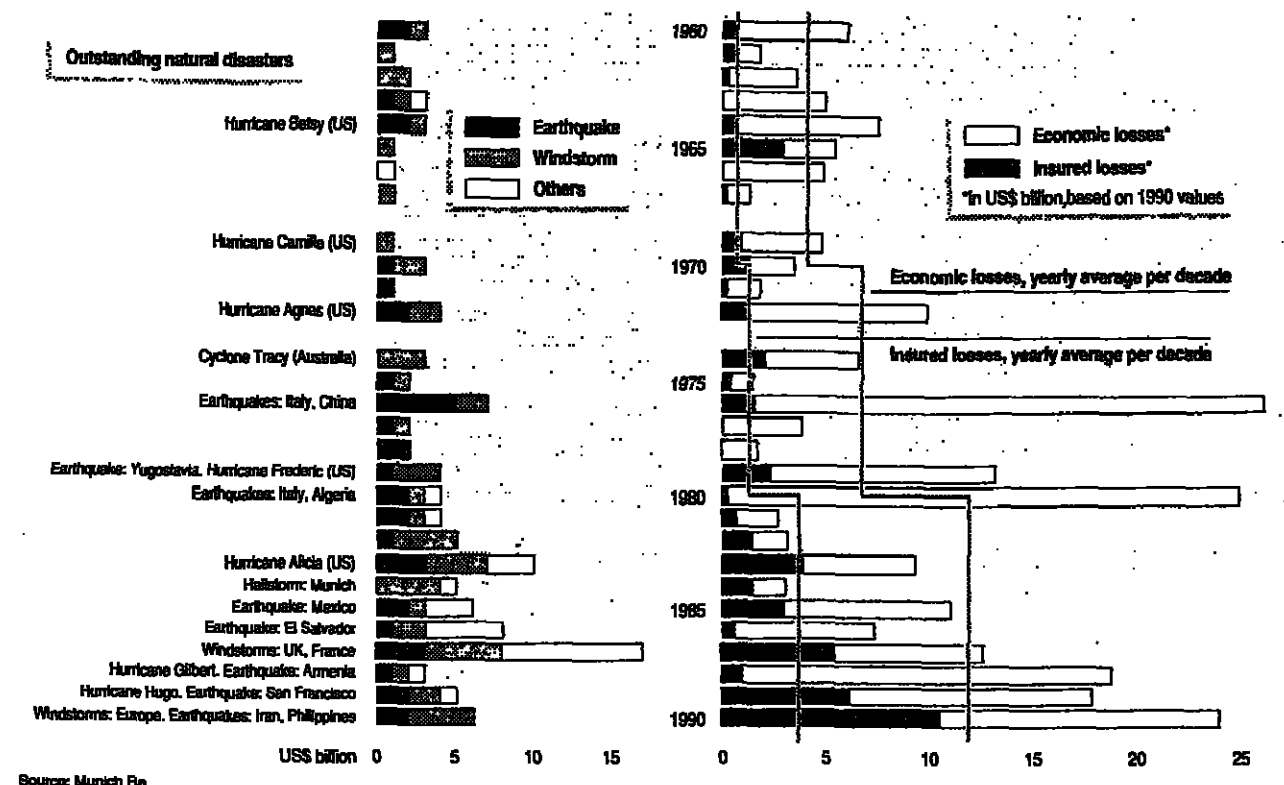
A further breakdown of the insured loss shows that \$13.4bn (87 per cent) was due to windstorm, \$800m due to flood, \$300m due to earthquakes.

Swiss Re says that the series of catastrophe losses poses "an immense challenge to the insurance system".

It says that "should the storm losses of 1989 and 1990 only be statistical mavericks, the gaps in reserves could be replenished, given an appropriate premium calculation."

But if both the size and frequency of these losses increase

Large natural catastrophe losses



Source: Munich Re

Industrial risk rates are out of step with the new size of losses

The price of tragedy rises

AS industrial plant increase in size and complexity, so does the price of disaster, as recent explosions and fires have highlighted. But while the size of losses has been rising at an alarming speed, the worry for reinsurers is that industrial risk rates are simply not high enough.

Most vulnerable are the hydrocarbon and chemicals industries. According to recent Munich Re publication "losses and the loss potential in the chemical and petrochemical industries have reached a completely new order of magnitude."

A large industrial loss can now cause about the same insured loss as a small natural catastrophe.

An explosion at Phillips Petroleum's Pasadena, Texas petrochemicals plant in October 1989 killed 28 people and caused an insured loss of US\$1.4bn, around half of which was business interruption.

A few days before the Phillips explosion, the 7.1 Richter earthquake epicentred at Loma Prieta 60 miles southeast of San Francisco cost 69 lives and caused an estimated insured loss of US\$1.5bn.

Natural phenomena can actually be the cause of an industrial loss, rather than a fire or an explosion. Hurricane Hugo caused an insured loss of over US\$200m to an oil refinery on St Croix, US Virgin Islands in September 1989, while the US winter freeze in December 1989 caused shutdowns and B/I losses totalling more than US\$130m at three hydrocarbon plants in Texas and Louisiana.

Recent years have seen the cost of business interruption (B/I) growing faster than that of property damage. In the cases of the freeze losses, insured loss was almost entirely B/I - insured property loss totalled just US\$1m.

The largest single fire loss in 1990 - in July at the ARCO

petrochemical plant at Chaneyville, Texas - while not on the scale of the Pasadena or Piper Alpha explosions, also highlights the trend for larger B/I losses. In this case property loss amounted to US\$20m while B/I losses reached 10 times that amount at US\$200m.

Large industrial plant are becoming larger and increasing the concentration of equipment and inventory. This means that the property damage caused during, say, an unconfined vapour cloud explosion is likely to be bigger than in the past, causing more damage and such plants are likely

Developments in the industrialisation process have altered the risk in the fires sector

to take longer to rebuild, leading to larger B/I claims.

"The industrialisation process, more complex and longer production stages, the increasing interdependence of production processes, the centralisation of production in large plants with a corresponding concentration of values - these developments have altered the risk situation in the fires sector," the Swiss Reinsurance Company (Swiss Re) says in its review of large losses.

This contrasts with natural catastrophes. Here, both the frequency and size of loss seem to be increasing, and yet in the case of large man-made industrial losses the Munich Re study finds "no evidence of any significant increase in the loss frequency in recent years; not the number of losses but their cost has increased."

More B/I is being purchased in the hydrocarbon processing industries than in the past, and there is more take up of supplier/customer extensions.

Mr Daniel F O'Donovan, managing director of insurance brokers Marsh & McLennan recognises that the cost of B/I to the hydrocarbon and chemical industry is heavy. "The 1989 losses, along with an explosion in May 1988 at a refinery near Norco, Louisiana, have had enormous effects on downstream production and worldwide feedstock supplies," he said.

"Interdependency within companies and supplier or customer relationships have spread the business interruption losses well beyond the plant that sustained the loss," he added.

A paper studying the hydrocarbon processing industry by Mr Brian Instone of CIGNA Worldwide argues that "the average value of business interruption losses is consistently higher than the property damage average values and may well reflect the plant design, construction and operation philosophy practised by the industry over the last two decades."

While the cost of B/I is rising, the industry is also coming to the realisation that recent industrial disasters are not simply freaks but regular occurrences.

Munich Re's study of large losses in the chemical and petrochemical industries between November 1987 and December 1989 finds that "nobody knows whether the Pasadena explosion disaster represents a peak in the series of large and very large losses that have hit the chemical and especially the petrochemical industry in the last few years or whether the next, possibly even larger loss, may be just around the corner."

The study finds that "analysis of the 35 losses revealed that in the majority of cases the events cannot be described as 'extraordinary or unforeseeable' - apart from the absolute loss amounts."

It adds that "losses of similar extent have to be expected in the future and, in view of the loss potential in property and B/I insurance, even larger losses cannot be ruled out."

What worries reinsurers is that industrial risk rates are not sufficient to cover such future losses. Industry sources suggest that worldwide premium payments for property damage and B/I in the hydrocarbon and chemicals processing industry now amount to around US\$1.2bn annually.

This represents a mere 80 per cent of the cost of a single loss - the explosion at Phillips Petroleum's Pasadena, Texas which cost US\$1.4bn.

Given that large industrial losses will continue to occur, Munich Re argues that two fundamental requirements have to be met to provide insureds with the cover they need.

Firstly, policies must define clearly the scope of cover for direct insurers and reinsurers against the insured perils, whether these are named-perils or all-risks covers.

This should include:

- precise descriptions of which losses are covered, and proper calculation of replacement or indemnification values for both property and B/I losses

● realistic PML (probable maximum loss) values that fully consider past loss experience

● limits of indemnity in cases where the loss probability defies any reliable estimate

● precise lists of subcontractors and customers with a major loss potential.

Secondly, the correct cost of cover is needed with the introduction of premiums that are commensurate with the risk and the scope of that cover.

The Munich Re study adds that "statistical documentation and expert knowledge of risks, which are prerequisites for calculating equitable premiums, are, in fact, available at the major insuring and reinsuring companies; and yet property and B/I insurance for chemical and petrochemical risks is largely underrated."

Major Losses in the Chemical and Petrochemical Industries, published in Schaden Spiegel, January 1991

Simon Reynolds

in the coming years then the insurance industry will face grave problems.

Storm Daria caused severe damage in the UK and the Netherlands on 25 and 26 January 1990 and led to an insured loss of \$4.6bn, according to Swiss Re. That is around \$100m more in real terms than the insured damage caused by Hurricane Hugo in October 1989, making it the largest catastrophic loss ever.

And yet Daria was only one of eight large storm events in western Europe between January and March 1990 which together caused insured losses totalling around \$10bn.

Munich Re chairman, Dr Horst Jannott, says that the recent experience of natural disasters has "made it clear again and to an unparalleled extent that natural hazards - especially windstorm, earthquake and flood - with their accumulation potential lead to a recurrence of heavy and ever increasing burdens for direct

insurers and their reinsurers".

On the basis of past disasters, it is now possible to predict the likely effects of such events on different parts of the world.

Dr Herbert Tiedemann, engineering consultant to Swiss Re has studied the 1984 Munich hailstorm. He estimates that damage could have been DM10bn (\$5.70bn) if such a storm had occurred in Frankfurt.

In a large American city car damage alone could reach around DM25bn, he says, with the loss figure doubling to DM50bn for all property damage.

Swiss Re and Munich Re estimate that possible insured loss from large earthquakes in Tokyo and San Francisco could be between \$50-100bn.

Dr Horst Jannott says that "direct insurers and reinsurers would therefore be well advised to give top priority to the correct underwriting of risks involving natural hazards

in order to control the growing loss potential better," but adds that "in many insurance markets this is still not happening".

According to Dr Tiedemann "rating, underwriting and the protection of the exposure of insurers is very frequently based on incomplete and even defective understanding of the probability and magnitude of catastrophes".

However, in the light of the recent increase in the size of losses, European reinsurers have been taking a second look at the way risks are insured.

Dr Dlugolecki chief manager, operations at General Accident, Perth, argues that more reinsurers are now projecting potential future losses using scientific methods rather than simply using the past as a guide to the future.

He says that reinsurers are now "very keen on trying to get better information on their exposure especially to flood and windstorm perils".

One method is to use postcodes to evaluate more precisely the loss experience and loss potential of particular areas. However, he says that this involves a lot of work and "cannot just be introduced overnight".

Dr Dlugolecki says that in the past reinsurers' clients thought it was sufficient to have just one reinstatement. Now they are opting for multiple reinstatements and reinsurers are paying a great deal of attention to this critical feature of their policies.

Dr Dlugolecki argues that as economies become more advanced, there is a greater concentration of wealth in both industrial plant and domestic households. Countries are becoming more urbanised, industrial plant are becoming larger and holding more inventories (of things such as hydrocarbons and chemicals).

This concentration of values has two effects. Firstly, it increases the size of potential direct property loss and secondly, it prolongs the time needed to rebuild or repair the lost property, so increasing potential business interruption losses.

Simon Reynolds

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REINSURANCE 6

UK life reassurers have not yet felt the full effects of recession

Business rides the storm

THE UK life assurance industry is in a recession. For the first time in decades, new business growth is down on the previous 12 months.

As yet, the big life reassurers in the UK have not fully experienced the effects of this decline. Their business, to date, is holding up well.

This, in itself, is not surprising. There is a time lag of several months between events and experience with the direct writing life companies and the reassurers. Indeed, in 1990 when new business fell dramatically for many life companies, business for the reassurers moved ahead.

As the personal pension market ceased to grow, many intermediaries switched to marketing "Keyman insurance" - a high level protection for key executives in companies.

Keyman insurance requires far more reassurance facilities than personal pension business and the large reassurers have benefited from this switch in marketing emphasis.

However, the popularity of Keyman insurance proved to be short-lived. As the recession in the economy became deeper, companies cut back on insuring executives, however essential such people were to the running of the business.

And reassurers in recent months have seen the requirements for this type of reassur-

ance start to fall off. The market for straightforward reassurance business is becoming tight.

But reassurers have long since ceased playing a passive role in the UK life market and wait for their bread-and-butter reassurance business to come to them from the direct writing companies.

The reassurers have for several years taken an active role

Reassurers have helped boost the operations of direct writing life companies

in boosting the operations of direct writing life companies. This role can be classified under three headings:

● Giving active help to new companies starting up.

● Giving active help to companies to develop and market new products.

● Providing investigative services to companies where experience has become adverse with certain types of products,

whether in the marketing or the claims or in general profitability or lack of it. This service provided by reassurers is now proving vital for many traditional life companies trying to break into the critical illness market.

Over the past few years, certain unit-linked companies have followed the lead given by Abbey Life in marketing critical illness contracts (sometimes referred to as dread disease contracts). Under a critical illness policy, the cover is paid out if the life assurance contract is a severe illness, such as cancer, or becomes disabled. Otherwise the cover is paid on the death of the life assured.

The reassurers, particularly Mercantile & General, did much work developing these contracts, in particular assessing and costing the underlying risks and pricing and profit-testing the contracts.

The work involved actuaries going beyond their normal field of assessing the risk of death into assessing the morbidity rates for various serious

illnesses for which cover was being given.

In this respect, the reassurers are now better placed to carry out this kind of product development than many direct life companies.

The reassurance companies are in the risk business. They have the actuaries and underwriters constantly involved in assessing a variety of risks. These companies in the UK are invariably part of large multinational reassurance companies, so the UK actuaries will have easy access to data in other countries and can call on the experience of their overseas colleagues with similar products.

In contrast, many direct writing companies, particularly unit-linked companies are concerned mainly with marketing and investment, rather than risk assessment. The actuarial techniques are more and more to be found in the reassurance companies.

The unit-linked companies have achieved considerable success in the critical illness market through their employ-

ment of direct sales teams.

But until recently, independent advisers had ignored this market for a variety of reasons and traditional life companies, with one or two exceptions such as General Accident Life, had kept out of this market.

Now, with other sources of business drying up, independent advisers are turning to marketing critical illness contracts and the traditional life companies are needing these contracts in a hurry.

As such they have turned to the reassurers, which in turn have been able to help the traditional companies bring their critical illness contracts on the market far quicker than if those direct companies had had to start from scratch.

Life companies wishing to know about the critical illness market need only acquire the in-depth research documents, such as those produced by Swiss Re to find out most, if not all, of what is required.

Now, the reassurers are having to back their assessment by accepting the reassurance on critical illness contracts.



Pensioners: reassurers are exploring long-term care products

The pioneering life companies in this field kept the cover limits low. Now life companies are offering unlimited cover - a move that involves more reassurance.

A decade or two ago, the reassurers backed a number of life companies coming into the UK life assurance market when conditions were booming.

The problem then was to educate these new companies

in controlling the rate of expansion of business so that those companies did not overstretch their capital resources. Many of these companies are now running into problems with the fall off in new business. The reassurers are now advising these companies as to the best means of weathering the recession.

Munich Re has produced a series of papers on the subject

for its client companies.

The economic recession has resulted in the services of reassurers in checking out the experience on PHI (Permanent Health Insurance) contracts.

These contracts pay income to policyholders who are fit or disabled for long periods. Because of the recession, people claiming PHI benefits are not in a hurry to state that they are fit to resume work. As such, certain life companies are experiencing heavy losses on this type of business.

Investigations by reassurers usually reveal that the life company has inadequate claim controls - again an area where the reassurers have considerable practical experience.

Finally, reassurers are taking a leading role in exploring the new and growing field of long term care. With the numbers of elderly people in the UK expanding steadily, the demand for care and advice will certainly grow. People will need to plan in their middle age for the meeting the costs of care when they become old.

The life assurance industry is the natural medium for providing contracts to build up funds. But it is a new field and the reassurers consider that they have the expertise to assess the risks and design and cost the products.

Eric Short

Industry worried by prospect of paying for environmental clean up

Questions over liability

ONE of the biggest questions hanging over the non-life insurance market in the 1990s is who will pay for cleaning up the environment.

Coming on the back of the vast sums that have been paid out in recent years on asbestos bodily injury claims, many observers think that insurers' and reinsurers' solvency is at stake.

In the US, the scope of liability for environmental costs seems infinitely expensive and the law in Europe and Japan seems destined to follow a similar, if less draconian, route. The costs involved take one's breath away.

The US Environmental Protection Agency estimates an eventual aggregate cost for clean ups of around US\$60bn. The US Congress' Office of Technology Assessment (OTA) puts it at \$500bn.

These figures are just for federal clean ups. Behind them, a 1989 survey found more than 28,000 sites on state priority lists. Consultant Tillinghast has estimated total costs to insurers from inactive hazardous waste sites in the US at between \$41bn and \$1,065bn,

depending on the extent of the clean up and the degree to which insurers' liability policies are ruled to cover such costs.

Insurers, for their part, are vigorously resisting coverage in the US courts, with no clear trend emerging yet in the judgments. If the judgments started to go against insurers, the result could be disastrous, or possibly terminal for the insurance market, according to Mr Mark Hewett of brokers Bowring Re.

In the meantime, some hard lessons have been learned from the asbestos experience, particularly about reinsurers who are reluctant to pay up. Earlier this year, representatives of the London market Asbestos Working Party announced an understanding with six leading European reinsurers.

This agreement marked a breakthrough in a long-running dispute which has been taking place between direct insurers (cedants) and their reinsurers.

Reinsurers have found it hard to believe that they are liable for the amounts of

money that direct insurers have been paying out to resolve the massive backlog of asbestos bodily injury claims.

Many of those claims are being settled, not directly between victims and asbestos producers, but through generic sharing arrangements under the 1985 Wellington Agreement, the Asbestos Claims Facility set up as a result and the facility's successor, the Centre for Claims Resolution.

These mechanisms were designed to reduce legal and other service costs, and to avoid cross-claims between asbestos producers where it is uncertain to whose asbestos materials a victim has been exposed.

Insurers subscribing to the agreement are convinced that they have saved enormous sums of money by settling claims in this way.

But the arrangements mean that a producer, and consequently its insurers, makes payments in cases which do not directly involve its own products.

On the other hand, other producers contribute towards

'The Hiscox judgment was a narrow one and one that will not apply to most reinsurance in the market'

settlements that do involve its products. The sharing formulae are designed to make sure of an equitable distribution overall.

The understanding announced in March involved direct insurers providing greater information to the reinsurers on the settlements that are being made, in the form of London Asbestos Reinsurance

Information (LARI) checklists, to supplement the which is data already supplied by individual cedants.

The hope was that a smoother relationship with the big reinsurers would set the pattern for reinsurance gener-

ally and isolate the relatively few smaller reinsurers who have resisted payment.

More recently, the understanding seemed to receive a knock from an appeal court ruling in London, involving two Lloyd's syndicates, managed by Outhwaite (Underwriting Agencies) and Roberts & Hiscox.

This ruled that reinsurers do

not have to pay for settlements which cedants entered into without being legally liable for them. The implication appears to be that reinsurers can demand to see the details on every single settlement and that all market sharing arrangements are unworkable.

Mr Sebastian Salama, of London reinsurance brokers Alexander Howden, who has been assisting the AWP, takes a less pessimistic view. He points out that the Hiscox judgment was a narrow one that will not apply to most reinsurance in the market, and that both the judgment and the underlying arbitration award specifically acknowledge the savings brought about by the Wellington Agreement.

Mr Robin Jackson, chairman of the AWP, has circulated the market appealing for calm, saying that the AWP's legal

and technical advisers are looking at the matter and that the AWP is hoping to clarify the situation by the end of September.

Mr Salama says that he expects the large professional reinsurers to continue paying claims settled under the Agreement, though he foresees some recalcitrant reinsurers using the Hiscox judgment as simply another reason for not paying what are legitimate claims entered into in good faith by their cedants.

Some reinsurers are even refusing to pay on settlements covering producers that were never parties to the Wellington Agreement, so never participated in the sharing arrangements.

"I am not worried about the major reinsurers," he says. "These are honourable, upright, renowned companies that act in good faith. Above all, they are professionals who have been in this business a very, very long time. They know that in the London market, we have acted and continue to act professionally."

"I am worried about the smaller, 'non-professional'

reinsurers, who either do not understand or do not wish to understand, or do not have the ability to pay and are not admitting that."

"These are going to smoke out and to pursue through joint market action." Mr Michael Mandelowitz, of London solicitors Barlow Lyde & Gilbert, argues that, if any kind of sharing arrangement is contemplated for pollution, it is vital that direct insurers get reinsurers' agreement first. Mr Salama reports that the AWP has already taken on board the need for good communications between the two sides.

The problem with pollution, Mr Hewett argues, is that it is a much more complicated issue: "It comes in so many different guises and the technology is changing so fast. The legal and scientific gaps are shifting all the time."

In that context, where no one really knows what an "occurrence" is, what the coverage triggers are or what the losses will be, reinsurers are unlikely to give a "carte blanche".

Chris Clark

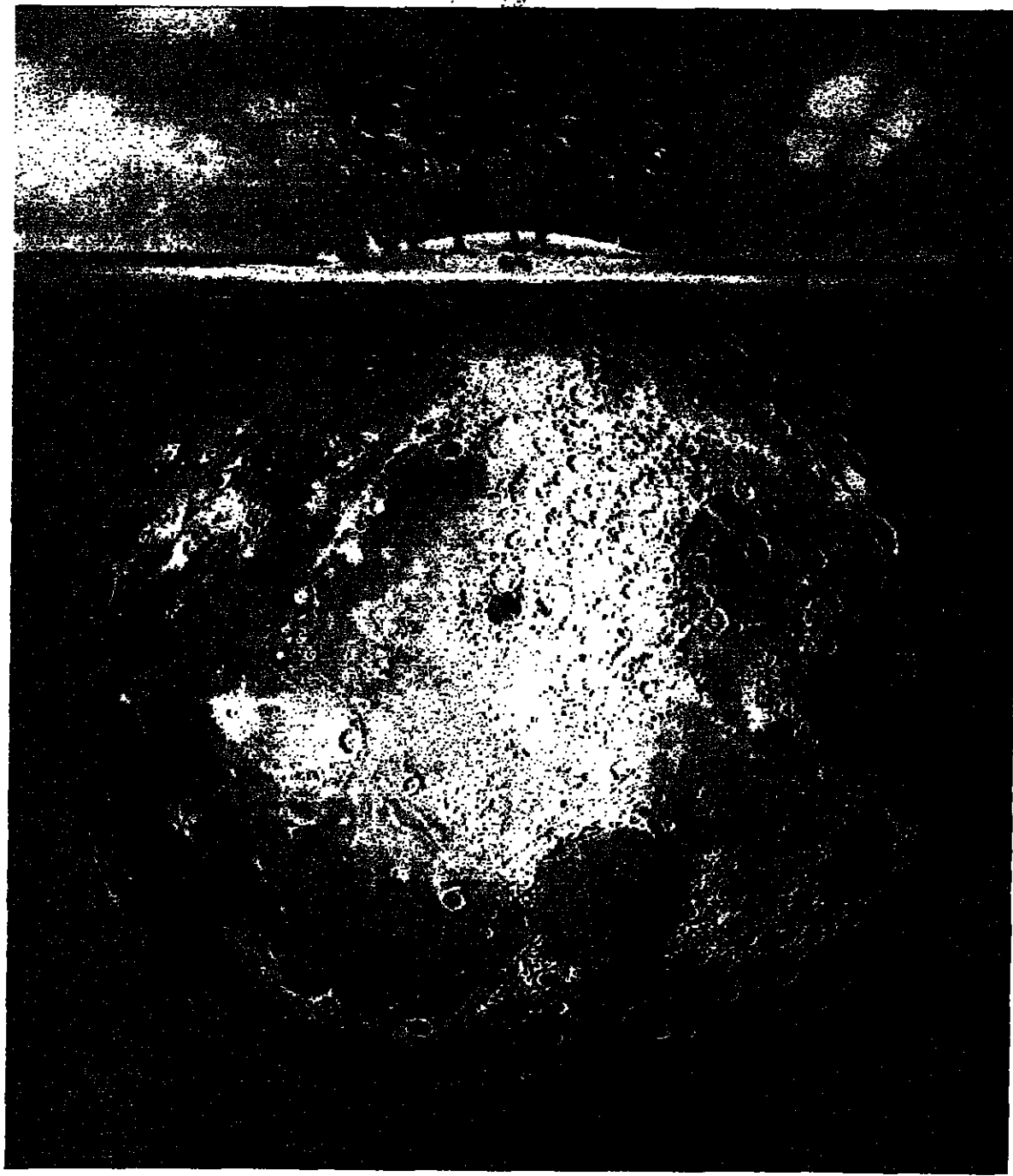


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